



Advisory Board  
Meeting

March 16, 2022

Agenda



## Advisory Board Meeting

March 16, 2022

Pursuant to City Code 2.14.060(A) and Utah Code section 52-4-207(2), the Airport Advisory Board adopted a rule permitting electronic meetings for this Board, regardless of whether a quorum is present at an anchor location, so long as such meetings comply with the Open and Public Meetings Act.

To access the meeting please visit:

<https://saltlakecity.webex.com/saltlakecity/onstage/q.php?MTID=ea21d97381a6a422e9e293f7a5dfb557b>



## ADVISORY BOARD MEETING AGENDA

16 March 2022

8:00 A.M.

### CONSENT

- A. Minutes of the 16 February 2022 Meeting

### DISCUSSION

- A. Director's Report – Bill Wyatt, Executive Director, SLCDCA
- B. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDCA
- C. Budget Presentation – Brian Butler, Chief Financial Officer, SLCDCA
- D. Call for a Motion to Approve the Budget – Chair Steve Price

### INFORMATION ITEMS

Financial Report – January 2022  
Air Traffic Statistics – January 2022  
Construction Report – March 2022

### MEDIA CLIPPINGS

Media Clippings – March 2022

The next meeting will be held on **Wednesday, April 20, 2022**, at 8:00 a.m. Meetings are usually held in the Board Room, located on the third level of the airport terminal and via Web-ex unless otherwise posted. People with disabilities may make requests for reasonable accommodations no later than 48 hours in advance in order to attend this Airport Advisory Board Meeting. Accommodations may include alternate formats, interpreters, and other auxiliary aids. This is an accessible facility. For questions or additional information, please contact Tina Nee at 801-575-2042.



Advisory Board  
Meeting

March 16, 2022

Minutes

# SALT LAKE CITY DEPARTMENT OF AIRPORTS MINUTES OF ADVISORY BOARD MEETING

February 16, 2022

Members Present: Steve Price, Chair  
Theresa Foxley  
Cyndy Miller\*  
Larry Pinnock  
Arlyn Bradshaw\*  
Roger Boyer\*  
Dirk Burton

City Council: Sam Owen

Department of Airports: Bill Wyatt, Executive Director  
Tina Nee, Administration  
Treber Anderson, Acting Director of Operations\*  
Ed Cherry, Director of IT\*  
Ed Clayson, Director of Maintenance\*  
Shane Andreasen, Director Admin and Commercial Services\*  
Medardo Gomez, ORAT Director  
Brady Fredrickson, Director of Planning and Environmental  
Sean Nelson, Planning & Environmental  
Pete Higgins, Chief Operations Officer  
Mike Williams, ARP Program Director  
Stefhan Bennett, SLC Police Captain\*  
Rick Stratton, SLCFD Battalion Chief\*  
Nancy Volmer, Communication and Marketing Director  
Catherine Brabson, City Attorney\*  
Megan DePaulis, City Attorney\*

Other: Kory Cox  
Peter Maiman, RS&H\*  
Steve Domino, RS&H\*  
Andrew Scanlon, Kimley-Horn  
Brian Bangerter, HNTB\*  
Jared Esselman, UDOT\*  
Andy C\*  
Alan Campbell, AECOM\*  
David Chipman\*

Steve Price called the meeting, held in-person at the SLCDCA Admin Offices Board Room and via Web-Ex to order at 8:07 a.m. (\* indicates the party attended virtually)

## AGENDA

### **A. Minutes**

A motion was made by Cyndy Miller and seconded by Larry Pinnock to approve the minutes of January 19, 2022 as presented. All votes were affirmative; motion passed.

### **B. Director's Report**

Bill Wyatt, Executive Director, updated the Airport Advisory Board regarding current events.

There were no questions for Bill Wyatt.

### **C. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDA**

Mike Williams, Airport Redevelopment Program (ARP) Director, presented an update on the ARP (presentation on file). Main points included were:

- Project statistics
- Safety and Schedule Stats, and Cost Summary
- Project statistics
- CGMP #5 – Terminal/South Concourse West/Gateway status
- CGMP #6 – Roadways/Parking Garage/Central Utility Plant status
- CGMP #7 – Baggage Handling System status
- CGMP #9A – SCW Apron Paving and Hydrant Fueling status
- CGMP #16 – NCP Phase 1
- CGMP #17 – NCP Baggage Handling System Phases 1 & 2 status
- CGMP #18 – NCP Apron Paving/ Hydrant Fueling
- Tracking Budget
- Job progress photos

Larry Pinnock asked for some clarification on gate completion.

### **D. SVA/ TVY Master Plans – Brady Fredrickson, Director of Planning and Environmental and Pete Maiman from RS&H.**

Brady Fredrickson, Director of Planning and Environmental and Peter Maiman, Aviation Consultant with RS&H, presented SVA/ TVY Master Plans (presentation on file). Main points included were:

- Master Plans Project Overview
- Visioning Summary
- Tenant Survey
- Forecast
- Next Steps

Theresa Foxley inquired as to whether if improvements were made to SVA, would demand increase.

Peter Maiman explained that yes, as SVA grows and gains amenities, it will become more attractive to investors and patrons.

Theresa Foxley indicated Tooele County is acquiring more projects, will TVY need corporate access.

Brady Fredrickson explained how the growth in Tooele County is exciting. SLCDA has been meeting with various representatives of the area and finding utilities at TVY are necessary.

Steve Price adjourned the meeting at 9:20 a.m.

\_\_\_\_\_  
Steve Price, Chair

\_\_\_\_\_  
Date

\_\_\_\_\_  
Erin Mendenhall, Mayor

\_\_\_\_\_  
Date



Advisory Board  
Meeting

March 16, 2022

Discussion Items



**AGENDA:** DISCUSSION ITEM (A)  
**DATE:** 16 March 2022  
**TO:** Airport Advisory Board  
**FROM:** Bill Wyatt, Executive Director  
**SUBJECT:** **Executive Director's Report**

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Bill Wyatt will present a monthly informational report to the Board, which may include:

1. ARP progress
2. Ground transportation update
3. Concessions and rental cars
4. Airport safety and security
5. Airport facilities and operations
6. General aviation
7. Passenger and airport users
8. Environmental matters
9. Financial condition
10. Legislative issues
11. Airlines
12. Communications and marketing

**AGENDA:** DISCUSSION ITEM (B)  
**DATE:** 16 March 2022  
**TO:** Airport Advisory Board  
**FROM:** Bill Wyatt, Executive Director  
**SUBJECT:** **Airport Redevelopment Program Update**

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Mike Williams, Airport Redevelopment Program (ARP) Director, will present an update on the SLC Airport Redevelopment Program (presentation on file).



# AIRPORT REDEVELOPMENT PROGRAM

Status Update 03/09/2022



# Safety, Statistics and Schedule



## **Safety Statistics**

### **Numbers for the Current Month**

- **OSHA National Average**
  - **Lost Time Rate 1.80    Recordable Rate 3.10**
- **HDJV Metrics**
  - **9,172,148 Total Trade Hours worked**
  - **Lost Time Rate 0.23    Recordable Rate 2.28**

### **Trade Hours for the Program Overall**

- **ARP Metrics (HDJV+AOJV)**
  - **11,333,182 Total Trade Hours worked**

### **Trade Workers on Site**

- **643 Trade Workers (week ending 3/4/2022)**

### **Schedule Status - Critical Path**

- **Completion of Taxiway 'Y' P-501 Concrete Paving**
- **Continuation of Concourse 'A' East Exterior Curtainwall and Roofing Installations**
- **Continuation of Concourse 'A' East Mechanical, Electrical and Plumbing Installations**
- **Start P-154 Base Installation & Grading over the Central Tunnel**
- **Overall Program is on schedule**

# Near Term Schedule Milestones



Target Date	Current Date	Description
03/14/22	03/21/22	Taxiway G South - Punchlist
03/16/22	03/16/22	Taxilane 2E - Turn-over Tunnel Area to Airfield Construction
03/28/22	03/28/22	Concourse A East - Start Comm Room Area A Cabinet Installation
03/31/22	03/31/22	Substantial Completion Taxiway G South
03/31/22	03/31/22	Concourse A East - Start Communications Backbone
04/01/22	04/06/22	Concourse A East - Area A Level 2 Start Terrazzo Floor Prep
04/01/22	04/06/22	Concourse A East - Area B Level 2 Start Drywall
04/08/22	04/08/22	Concourse A East - Area B Level 1 MEP Rough Completion Walk
04/11/22	04/11/22	Concourse A East - Area D Substantial Dry-in
04/14/22	04/14/22	Concourse B East - Start Stone Columns

# Airport Redevelopment Program Overall Budget



Construction Budget February 2022	Budget 2/24/22 FOC	Committed Jan-22	Commitments Feb-22	*Pending Commitments	Revised Commitments	Earned to Date	Estimate at Completion
Closed TRP CGMPs 1, 2, 2A-2D, 3, 4, 7, 9, 09A, 12	\$489,917,249	\$489,917,249	\$0	\$0	\$489,917,249	\$489,917,249	\$489,917,249
Closed NCP CGMPs 13, 14, 15, 16, 17, 18 & 19	\$487,852,444	\$487,852,444	\$0	\$0	\$487,852,444	\$487,852,444	\$487,852,444
CGMP 2E,F&H CMAR General Conditions/Services	\$107,642,170	\$100,410,170	\$0	\$0	\$100,410,170	\$23,943,799	\$107,642,170
CGMP 05 Terminal/SCW/Gateway	\$1,042,104,411	\$1,042,104,411	\$0	\$0	\$1,042,104,411	\$1,042,104,411	\$1,042,104,411
CGMP 06 Parking Garage, Roadways, CUP	\$403,477,666	\$405,856,439	\$0	(\$2,378,773)	\$403,477,666	\$401,108,443	\$403,477,666
CGMP 10 South Concourse East/Tunnel Shell	\$540,188,144	\$540,188,144	\$0	\$0	\$540,188,144	\$267,898,120	\$540,188,144
CGMP 11, 11A & 11B Apron Paving & Fueling	\$275,423,126	\$203,341,893	\$0	\$0	\$203,341,893	\$99,034,094	\$275,423,126
CGMP 19A Phase 3 NCP/Tunnel Buildout	\$332,870,248	\$332,870,248	\$0	\$0	\$332,870,248	\$2,764,491	\$332,870,248
CGMP 20 NCP Phase 2 Airfield Paving & Jet Fuel	\$77,645,774	\$77,645,774	\$0	\$0	\$77,645,774	\$1,415,208	\$77,645,774
<b>Total Program Construction</b>	<b>\$3,757,121,232</b>	<b>\$3,680,186,772</b>	<b>\$0</b>	<b>(\$2,378,773)</b>	<b>\$3,677,807,999</b>	<b>\$2,816,038,259</b>	<b>\$3,757,121,232</b>
TRP Owner Procurement	\$5,465,472	\$5,335,714	\$0	\$0	\$5,335,714	\$4,808,421	\$5,465,472
NCP Owner Procurement	\$2,655,266	\$2,655,266	\$0	\$0	\$2,655,266	\$1,860,182	\$2,655,266
Security Checkpoint Equipment	\$12,506,042	\$11,751,472	\$0	\$0	\$11,751,472	\$7,848,061	\$12,506,042
Automated Security Exit Door Equipment	\$917,430	\$0	\$917,430	\$0	\$917,430	\$0	\$917,430
TRP Soft Cost	\$379,256,065	\$308,155,560	\$207,630	\$0	\$308,363,190	\$289,210,822	\$379,256,065
NCP Soft Cost	\$185,593,794	\$128,652,308	\$65,235	\$0	\$128,717,543	\$100,048,685	\$185,593,794
<b>Total Program Soft Cost</b>	<b>\$586,394,069</b>	<b>\$456,550,320</b>	<b>\$1,190,295</b>	<b>\$0</b>	<b>\$457,740,615</b>	<b>\$403,776,171</b>	<b>\$586,394,069</b>
CGMP 2G CMAR Preconstruction Phase 4	\$1,414,757	\$1,414,757	\$0	\$0	\$1,414,757	\$438,576	\$1,414,757
NCP Soft Cost Phase 4	\$15,840,094	\$15,840,094	\$0	\$0	\$15,840,094	\$1,330,806	\$15,840,094
<b>Total Phase 4 Planning Cost</b>	<b>\$17,254,851</b>	<b>\$17,254,851</b>	<b>\$0</b>	<b>\$0</b>	<b>\$17,254,851</b>	<b>\$1,769,382</b>	<b>\$17,254,851</b>
TRP Owner Reserve	\$40,035,245	\$0	\$0	\$0	\$0	\$0	\$40,035,245
NCP Owner Reserve	\$51,167,665	\$0	\$0	\$0	\$0	\$0	\$51,167,665
<b>Total Program Owner Reserve</b>	<b>\$91,202,910</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$91,202,910</b>
<b>Total ARP Program Budget</b>	<b>\$4,451,973,062</b>	<b>\$4,153,991,943</b>	<b>\$1,190,295</b>	<b>(\$2,378,773)</b>	<b>\$4,152,803,465</b>	<b>\$3,221,583,811</b>	<b>\$4,451,973,062</b>

\*Pending Commitment for Final/Closeout Revision to CGMP 6 will reduce the CGMP 6 commitment to the 09/02/21 Budget

# Concourse 'A' East/ Central Tunnel/Airfield



## **Central Tunnel Concrete Structure**

- **Area 'G' (Concourse B Node) Lid Concrete Placement underway**
- **Area 'G' Walls Complete**
- **Sheet Pile Removal underway**
- **Interior APM Concrete Placement Underway**

## **Concourse 'A' East**

- **Mechanical, Electrical and Plumbing Rough-in Progressing**
- **Baggage Handling System Conveyor Installation Continuing**
- **Spray-on Insulation and Fire Proofing Continuing**
- **Exterior Studs, Sheathing and Vapor Carrier Progressing**
- **Exterior Curtainwall Installation Continuing**
- **Moving Walk Installation Continuing – One Set Complete**
- **Electrical and Telecom Priority Room Construction Progressing**

# Concourse 'A' East/ Central Tunnel/Airfield



## **Airfield**

- **Site Utilities Progressing**
- **Hydrant Fuel System Pipe and Fuel Vault Installation Progressing**
- **Airfield Trench Drain East Side of Concourse 'A' East Continuing**
- **Airfield Trench Drain West Side of Concourse 'A' East Continuing**
- **Airfield Paving Infill Hand-Pours started prior to Production Paving**

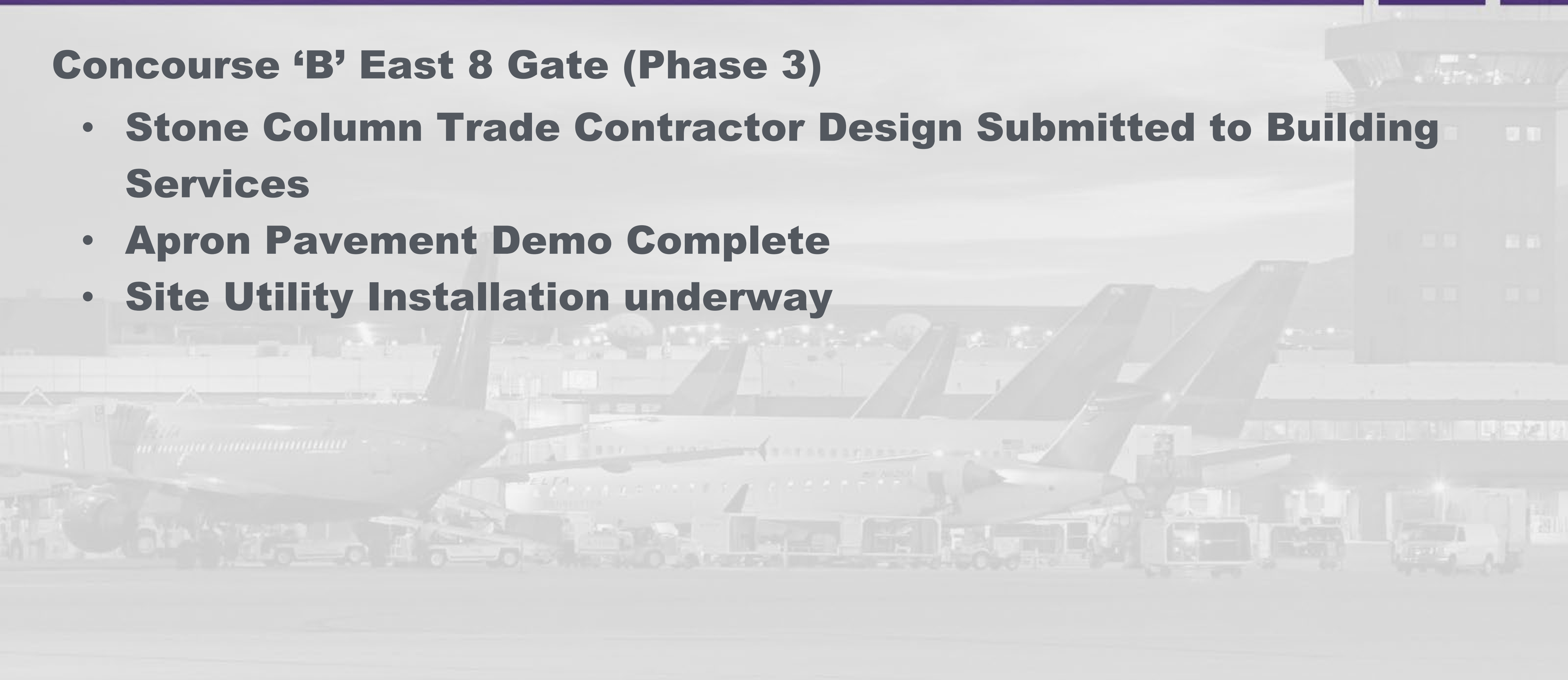


# Concourse 'B' East (Phase 3)

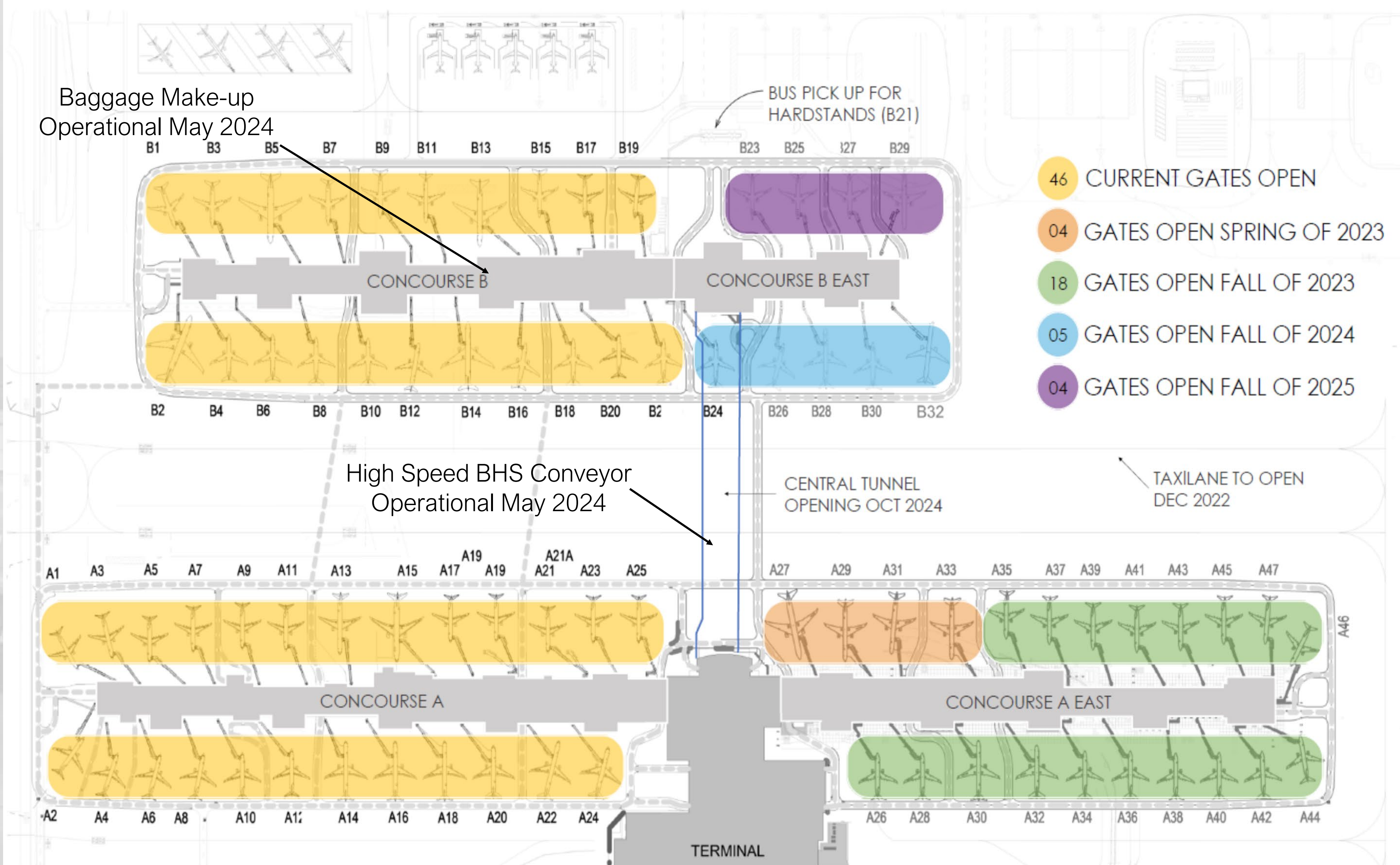


## **Concourse 'B' East 8 Gate (Phase 3)**

- **Stone Column Trade Contractor Design Submitted to Building Services**
- **Apron Pavement Demo Complete**
- **Site Utility Installation underway**



# Overall Phase 2 and Phase 3 Phased Delivery

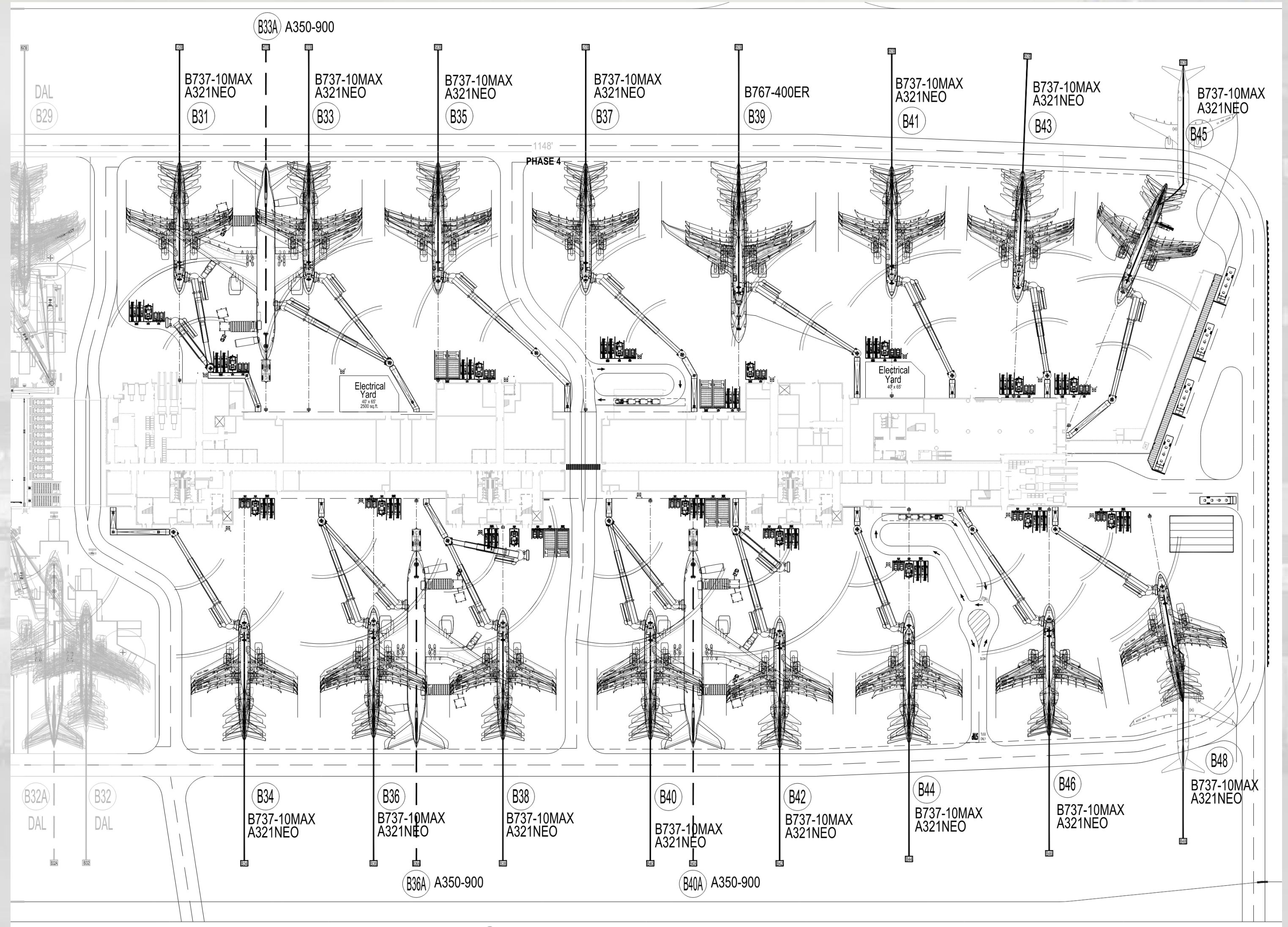


- 46 CURRENT GATES OPEN
- 04 GATES OPEN SPRING OF 2023
- 18 GATES OPEN FALL OF 2023
- 05 GATES OPEN FALL OF 2024
- 04 GATES OPEN FALL OF 2025

# Phase 4 – High Level Summary



- 16 Gate Expansion to Concourse B (Formerly 15 Gates)
- Final Gates Built Until Concourse C (20+ Year Timeline)
- 94 Contact Gates / 5 Hardstand Positions When Complete
- Adequate Airline Support Space & Concession Storage on Level 1
- Approx. 39,500 SF of Concessions
- Approx. 15,000 SF Common Use Lounge w/ Outdoor Deck

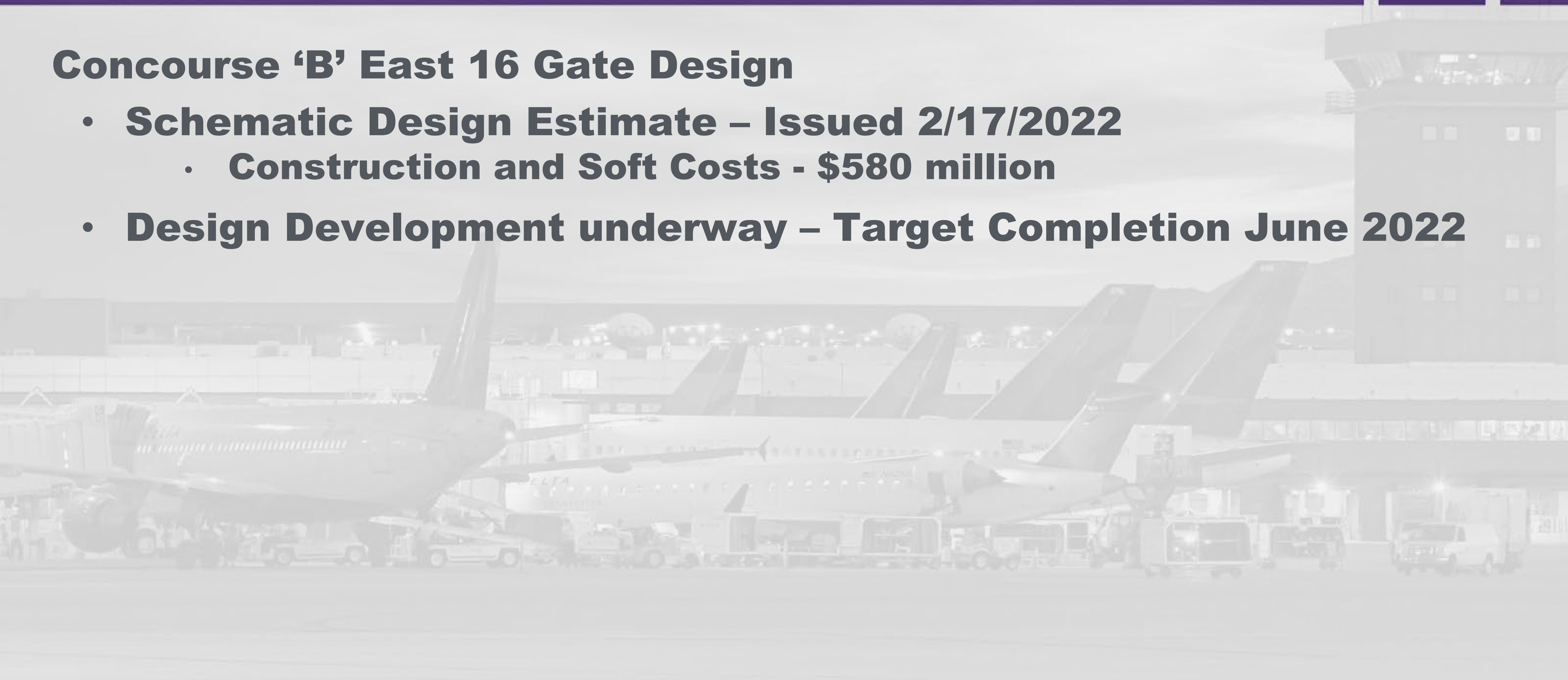


# Phase 4 (Concourse 'B' East 16 Gate) Design



## **Concourse 'B' East 16 Gate Design**

- **Schematic Design Estimate – Issued 2/17/2022**
  - **Construction and Soft Costs - \$580 million**
- **Design Development underway – Target Completion June 2022**



# Phase 4 Design and Construction Schedule







## Concourse 'B' Phase 4 (East 16-Gate) Expansion

### Early Structural Package (Finish Trades Flow Phase 3 to Phase 4)

	2021				2022				2023				2024				2025				2026				2027							
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4				
													Phase 3 South Gates				Phase 3 North Gates															
Program Validation & SD																																
SD Estimate																																
Design Development																																
Construction Documents																																
DD Estimate																																
Early Package IFC DP 22, 23, & 24																																
Preconstruction 1																																
Balance of Trades IFC Pkg DP 22																																
Preconstruction 2																																
Construction Start Civil (Jun 2023)																																
Construction Start Structure (Sep 2023)																																
Construction																																

**Early Packages (Sep 23 2022):**

- Design Package 22 IFC - Concourse Expansion
- Site Work
- Ground Improvement
- Deep Foundations
- Concrete
- Steel
- Skin
- Conveying
- PBB
- Design Package 23 IFC - BHS
- Design Package 24 IFC - Airfield/Jet Fueling

Design =   
 Precon =   
 Prequal =   
 Construction = 

**Balance of Design (Dec 16 2022):**

- Design Package 22 Bulletin - Concourse Expansion
- Balance of design
- MEP complete

Construction Start of Foundations Includes Capture of Entire Phase 4 Footprint

# Phase 4 – Tentative Gate Delivery Schedule



# Phase 2, Phase 3 and Phase 4 Gate Delivery



94 ACTIVE GATES JAN 2027



# Concourse A and Airfield





# Central Tunnel



# Concourse 'A' East - Exterior



**North Elevation Area B**



**North Elevation Area C & D**



**South Elevation Area E**

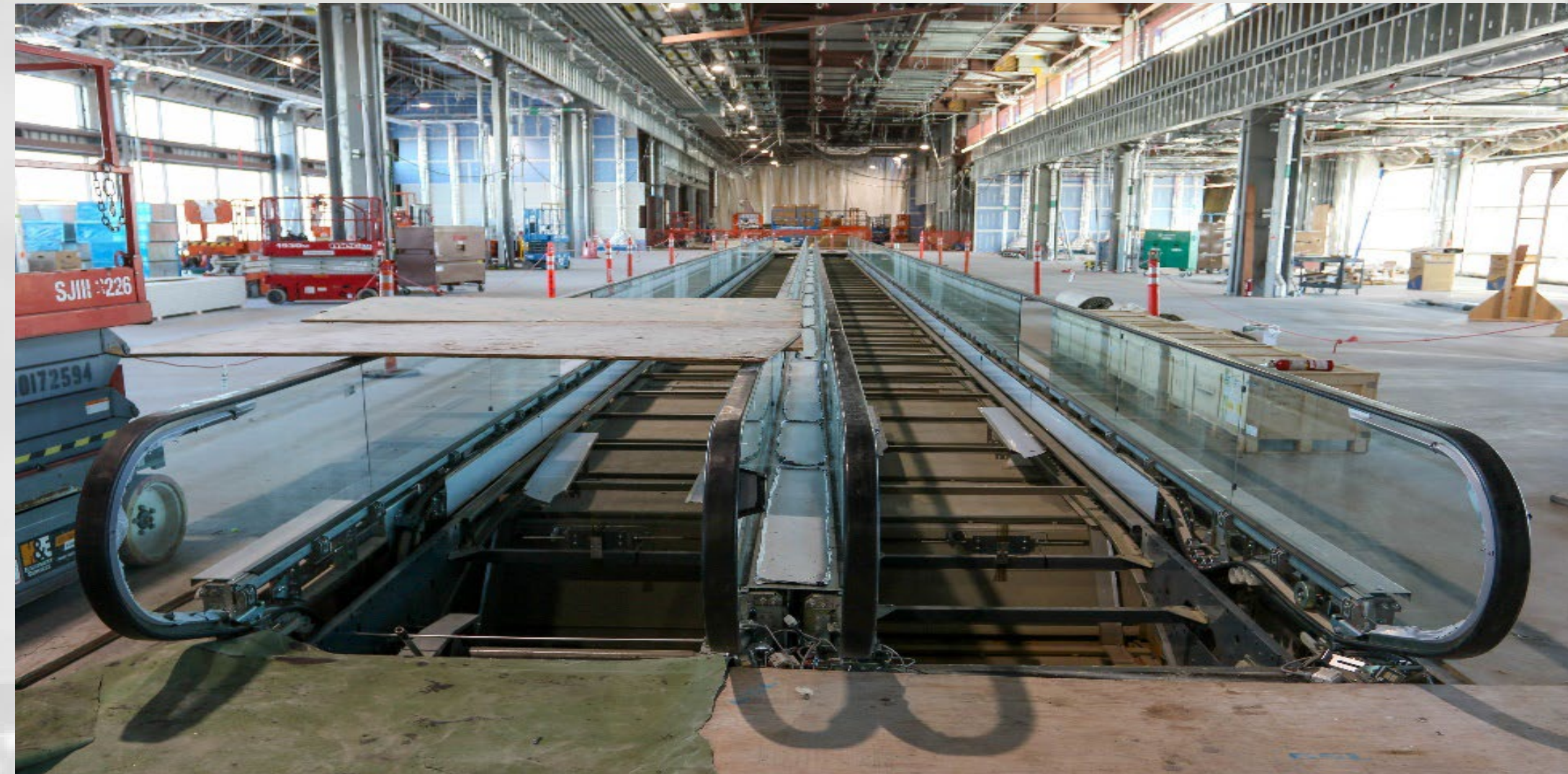


**South Elevation Area F**

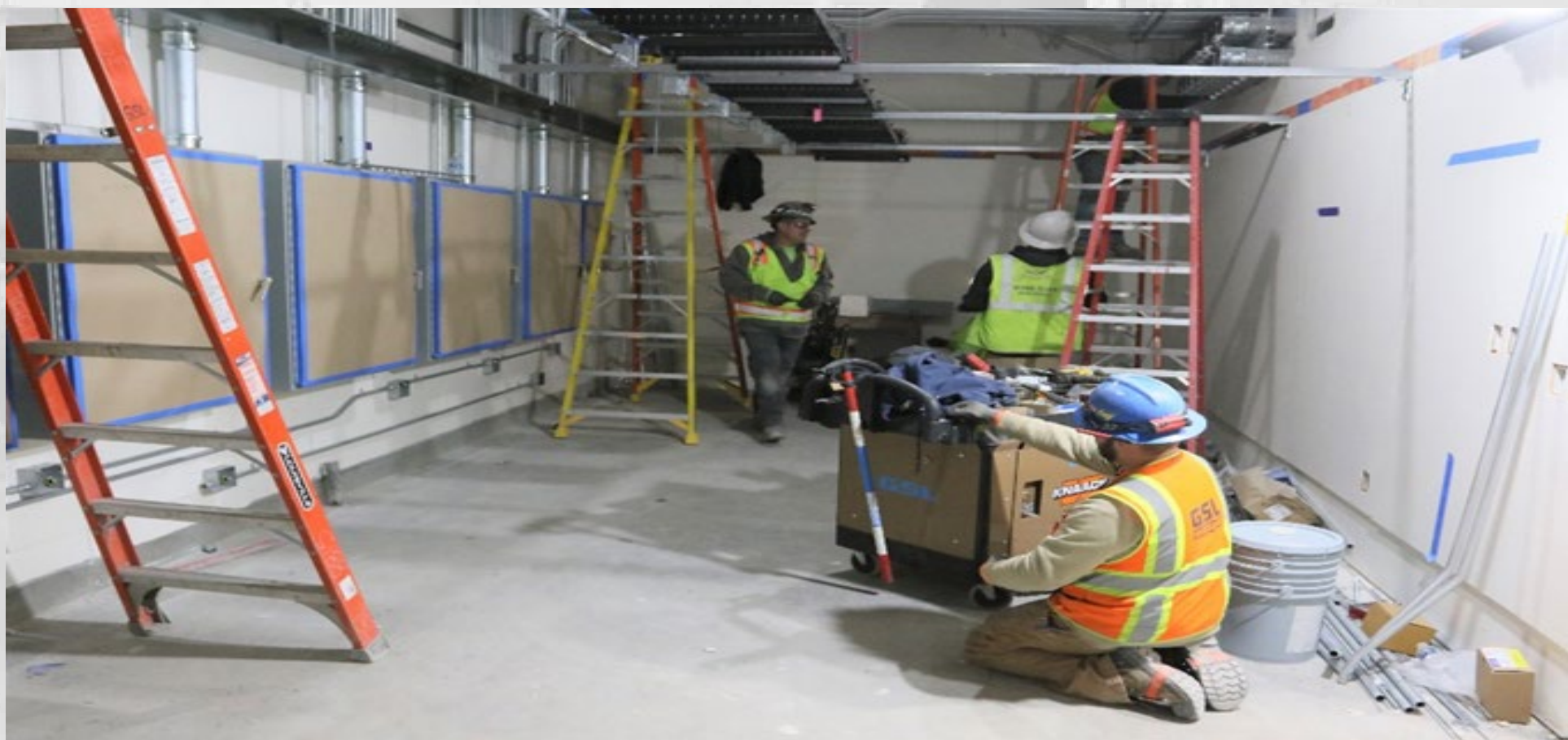
# Concourse 'A' East - Interior



**Level 2 Area A Public Restroom**



**Level 2 Area B Moving Walkways**



**Level 2 Area A Comm Room**



**A-Nub - Convert to Holdroom and Concessions**

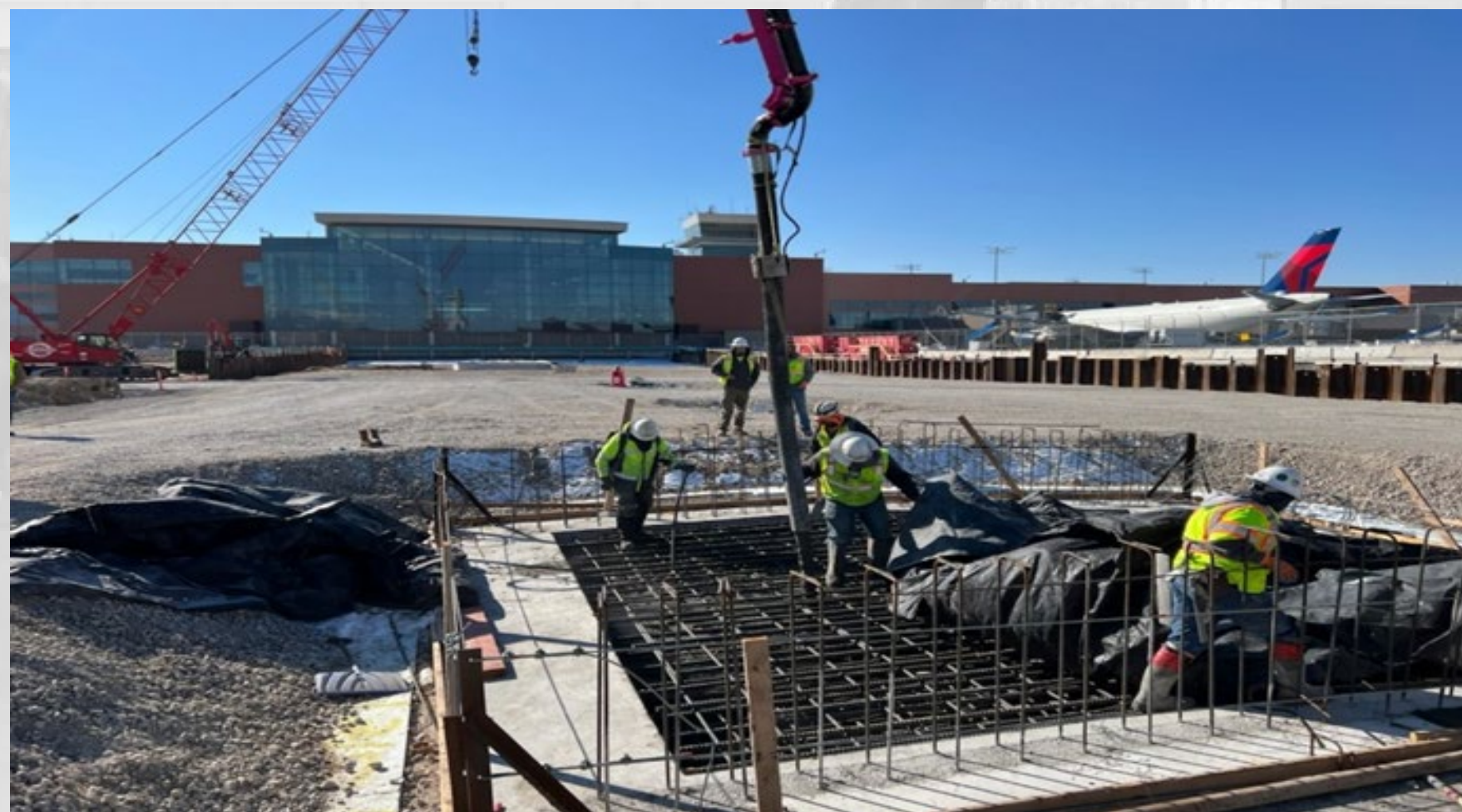
# Central Tunnel - Exterior



**Area B Sheet Pile Removal**



**Area C Backfill**



**Area C Lid Access Infill**

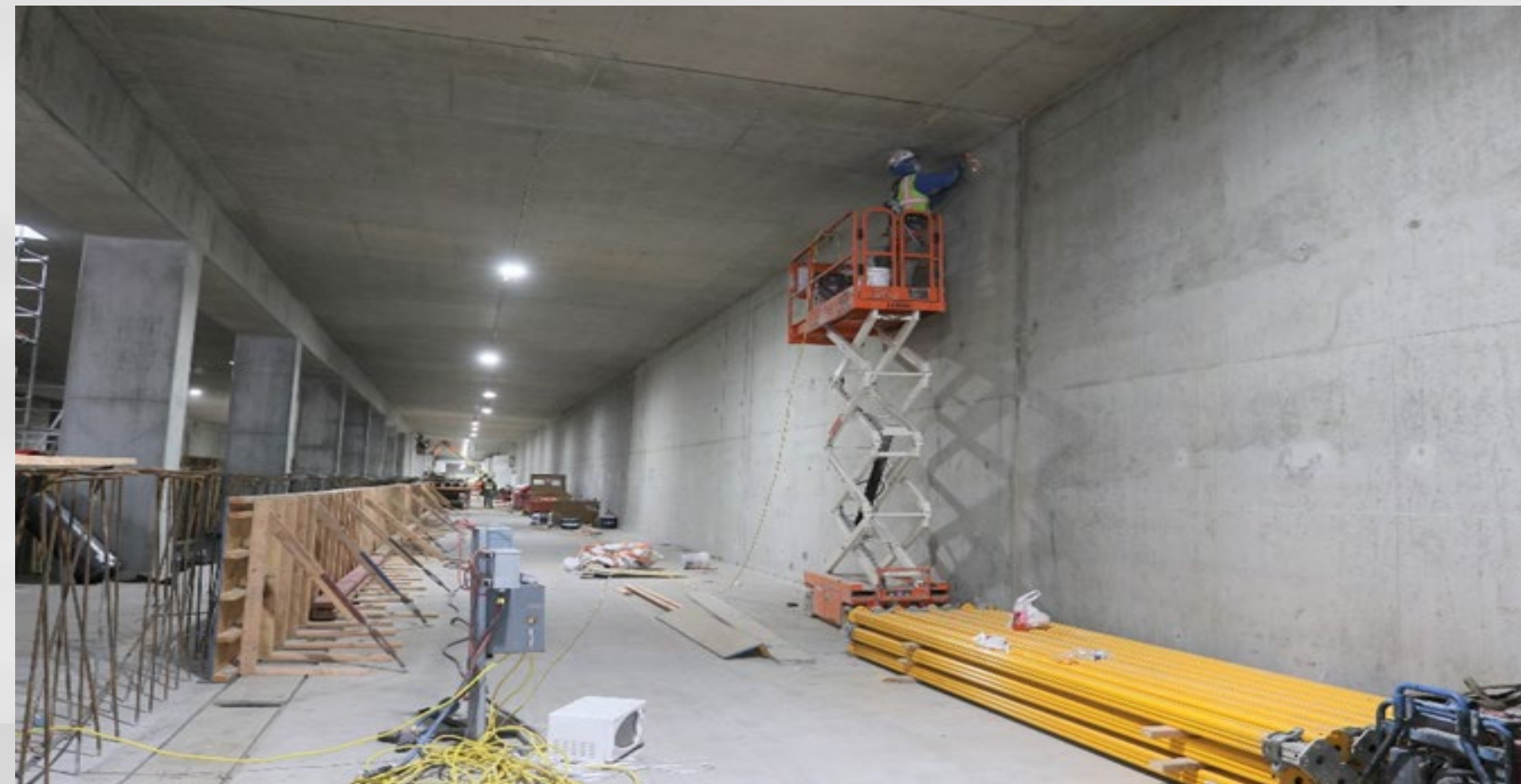


**Area G (Concourse B Node) Lid Framing**

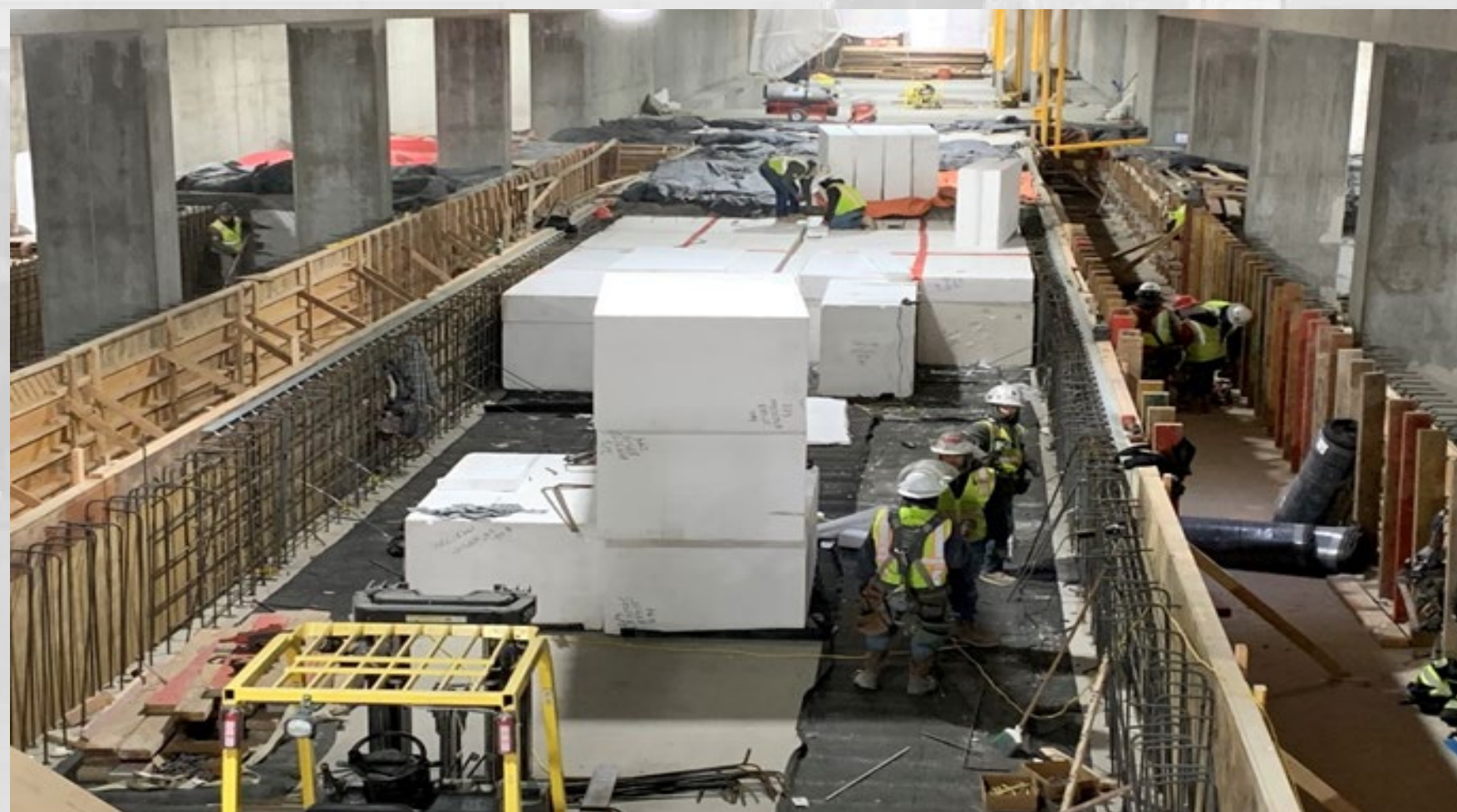
# Central Tunnel - Interior



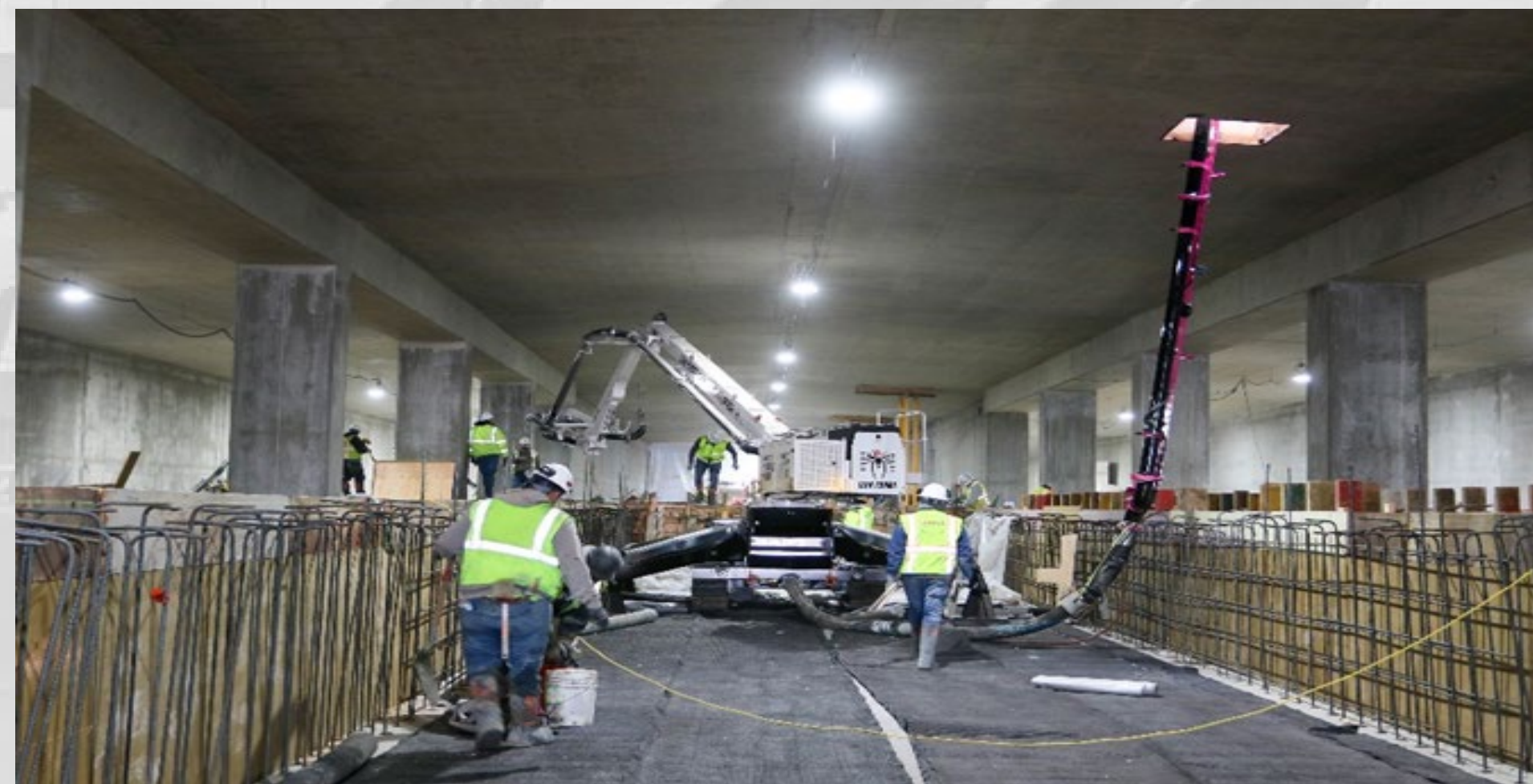
**Baggage Conveyor Installation**



**West APM Cell**



**APM Platform Concrete Prep**



**Passenger Cell Concrete Placement**

# Taxiway Paving for March Turnover



**AGENDA:** DISCUSSION ITEM (C)  
**DATE:** 16 March 2022  
**TO:** Airport Advisory Board  
**FROM:** Bill Wyatt, Executive Director  
**SUBJECT:** **Budget Update**

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Brian Butler, Chief Financial Officer, will present an update on the FY2023 Budget (presentation on file).



BUDGET BRIEFING FY2023  
AIRPORT ADVISORY BOARD

03/16/2022

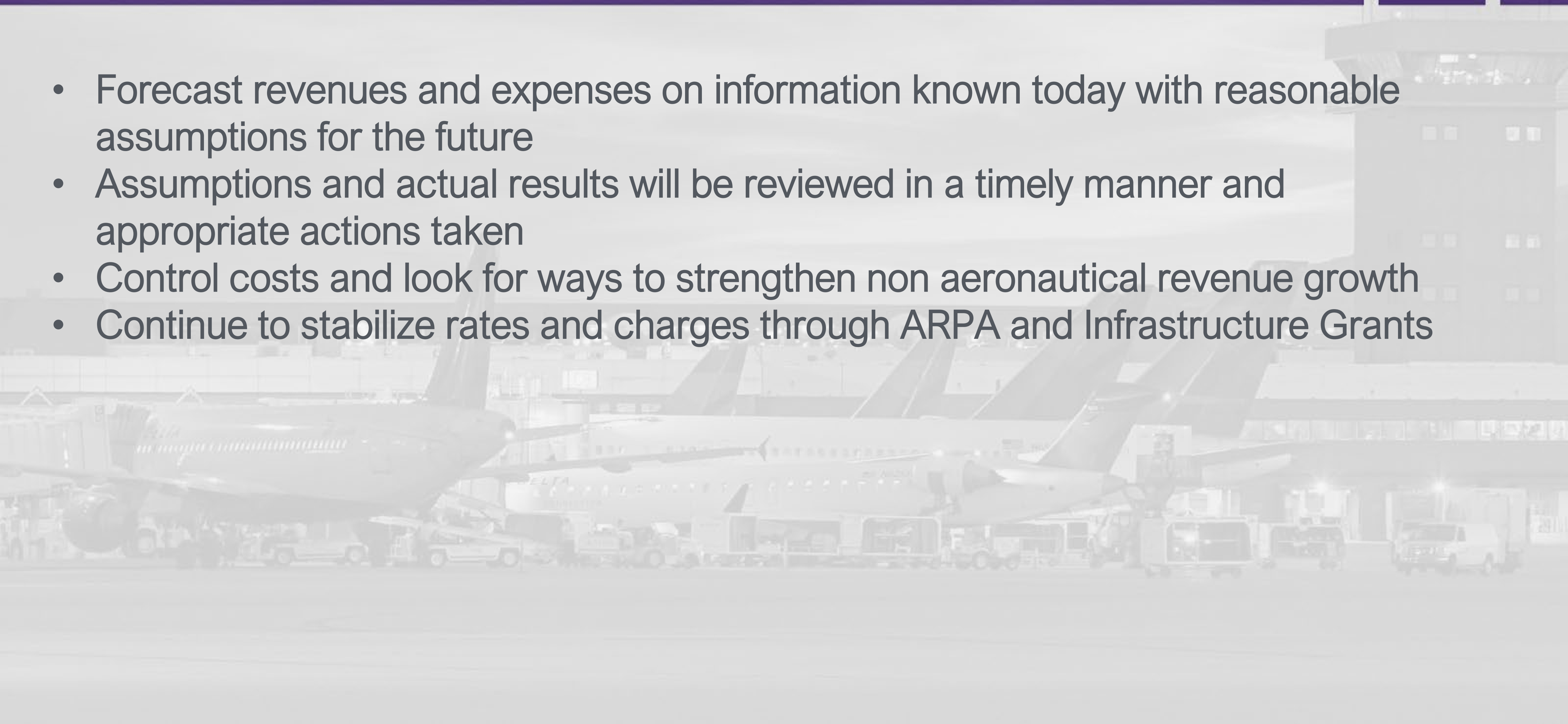




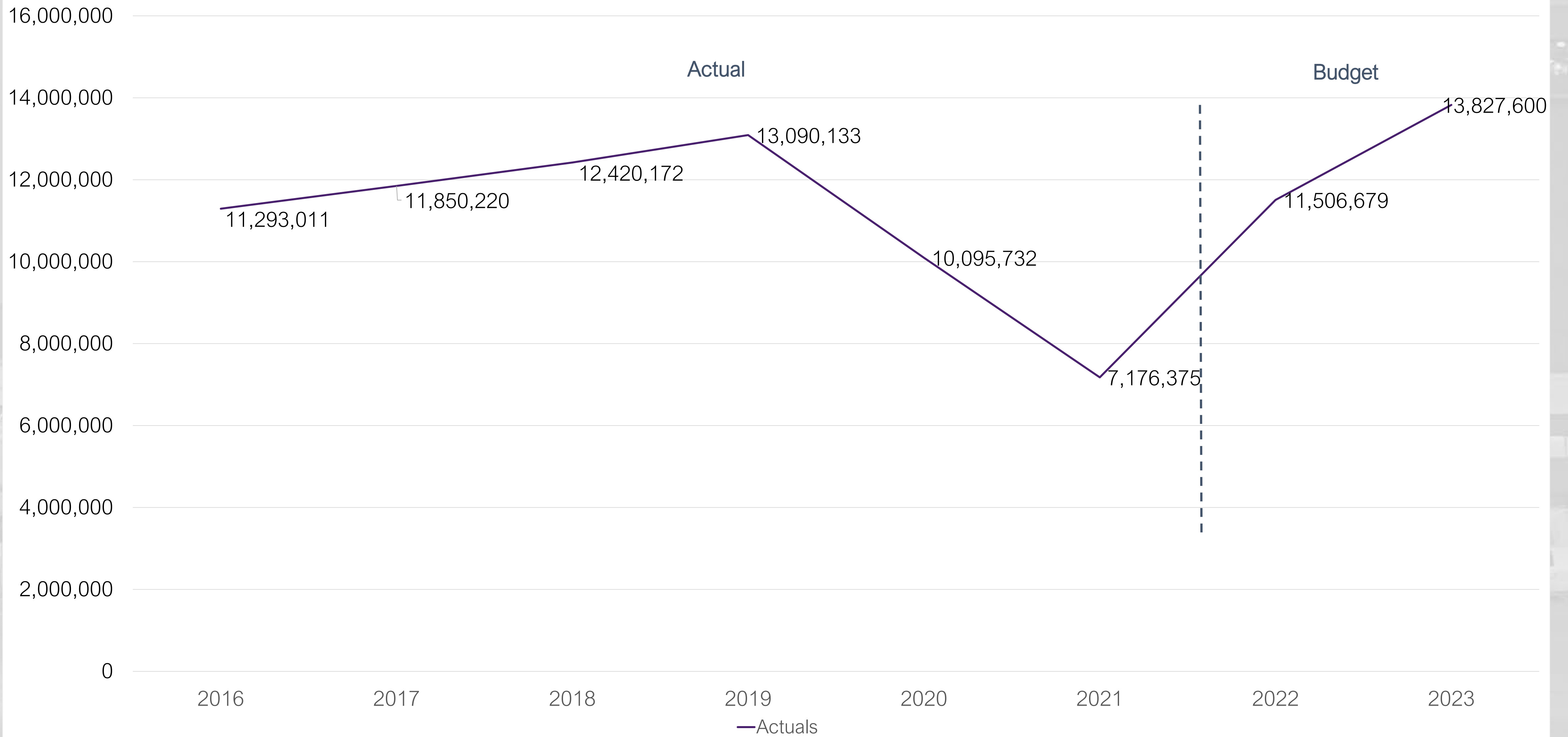
# FY 2023 Budget Goals & Objectives - Budget Drivers



- Forecast revenues and expenses on information known today with reasonable assumptions for the future
- Assumptions and actual results will be reviewed in a timely manner and appropriate actions taken
- Control costs and look for ways to strengthen non aeronautical revenue growth
- Continue to stabilize rates and charges through ARPA and Infrastructure Grants



# Enplaned Passenger Traffic



# Income Statement Forecast



Description	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Operating Revenue	<b>\$252,039,100</b>	<b>\$ 296,436,600</b>	<b>\$295,469,100</b>
Passenger Incentive Rebate	<b>(2,375,800)</b>	<b>(13,480,200)</b>	<b>(14,115,800)</b>
Operating Expenses	<b>(162,726,200)</b>	<b>(156,274,600)</b>	<b>(181,158,600)</b>
Net Operating Income	<b>86,937,100</b>	<b>126,681,800</b>	<b>100,194,700</b>
AIP and Other Grants	<b>60,750,200</b>	<b>61,210,600</b>	<b>83,231,400</b>
Passenger Facility Charges	<b>42,407,400</b>	<b>46,899,500</b>	<b>52,290,300</b>
Customer Facility Charges	<b>9,607,400</b>	<b>10,295,400</b>	<b>11,761,600</b>
Interest Income	<b>3,000,000</b>	<b>4,774,300</b>	<b>2,000,000</b>
Bond Issuance Costs	<b>(3,500,000)</b>	<b>(3,010,000)</b>	<b>(3,500,000)</b>
Interest Expense	<b>(142,244,600)</b>	<b>(125,100,000)</b>	<b>(136,333,200)</b>
Non-Operating Income	<b>(29,979,600)</b>	<b>(2,830,200)</b>	<b>9,450,100</b>
Total Sources and Revenues	<b>56,957,500</b>	<b>119,651,600</b>	<b>109,644,800</b>
Capital Equipment	<b>(6,138,800)</b>	<b>(6,138,800)</b>	<b>(7,760,600)</b>
Increase to Airport Reserves	<b>\$50,818,700</b>	<b>\$ 115,612,800</b>	<b>\$101,884,200</b>

# CARES, CRRSAA, ARPA, and Infrastructure Grants



- CARES, CRRSAA, and ARPA grants have been or are expected to be applied to reimburse Operating Expenses

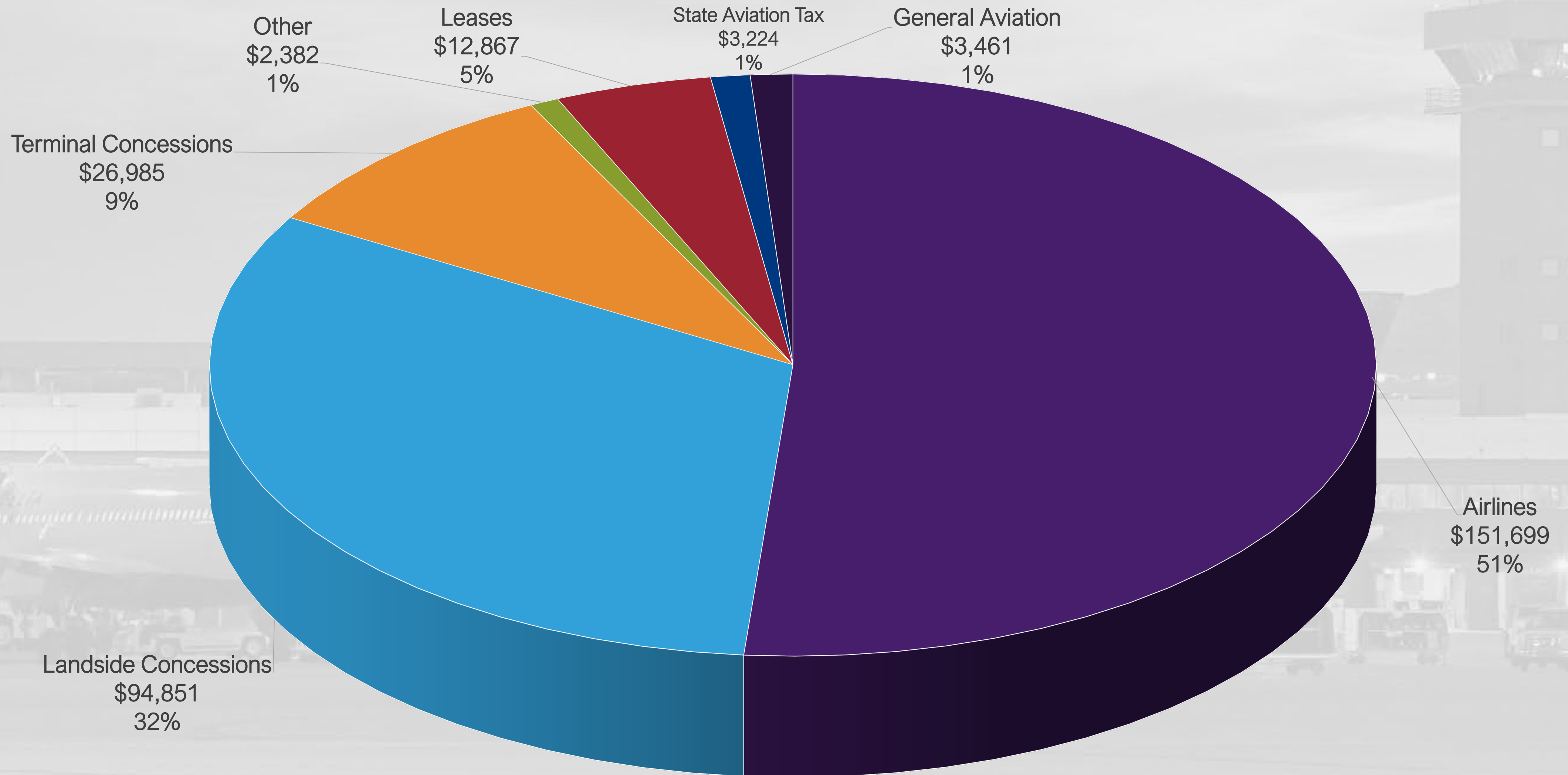
## Federal Relief Grants (in millions)

	Total	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
CARES Act	\$82.5	\$3.9	\$66	\$12.6	\$	\$
CRRSSA *	20.6			20.6		
ARPA **	80.8			6.8	37	37
BIL (Infrastructure)	125.8			25.2	25.2	25.2
Total	\$309.7	\$3.9	\$66	\$65.2	\$62.2	\$62.2

\*Concession Relief \$2.75 million not included in total

\*\*Concession Relief \$11 million not included in total

# FY 2023 Operating Revenues Budget of \$295,469,100



Source: Airport records (in thousands)

# Comparison of Airline Revenues



Revenue Category	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Landing Fees	\$57,152,500	\$63,279,300	\$57,590,200
Terminal Rents	88,940,500	98,489,200	94,115,000
Airline Revenue Sharing	(2,375,800)	(13,907,300)	(14,115,800)
Hardstand	6,539,800	5,676,500	6,244,200
Support Buildings	3,892,300	3,870,600	3,924,000
Passenger Boarding Bridge	1,744,800	1,582,500	1,582,500
Fuel Farm	1,805,100	1,805,100	1,809,200
Remain Overnight	454,900	544,000	549,400
<b>TOTAL AIRLINE REVENUE</b>	<b>\$158,154,100</b>	<b>\$161,339,900</b>	<b>\$151,698,700</b>

Enplaned Passengers	11,506,700	12,718,200	13,827,600*
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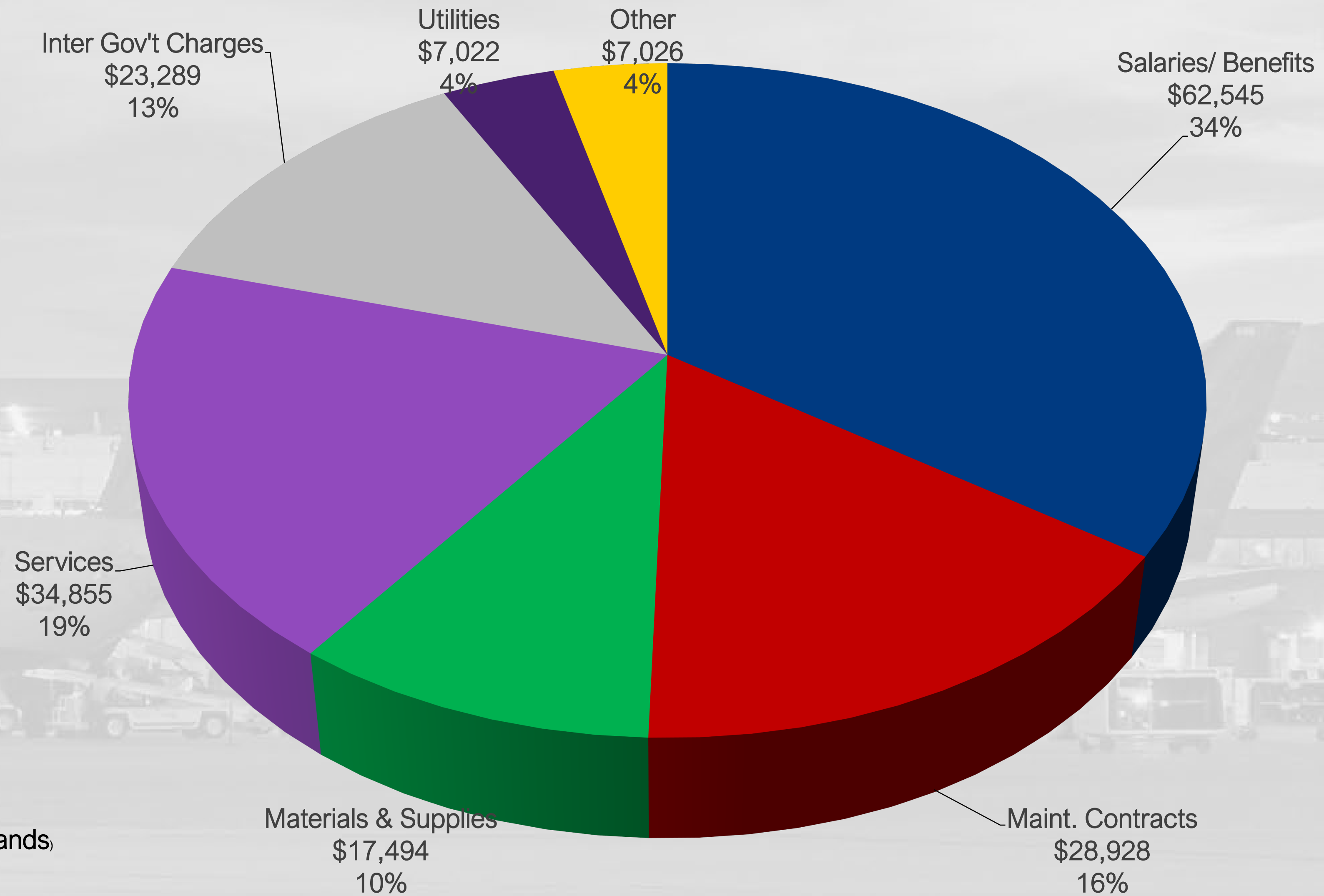
\*Airline Projections

# Comparison of Concession Revenues



Revenue Category	FY 2019 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Auto Parking	\$ 36,297,300	\$28,719,300	\$48,213,700	\$52,726,900
Car Rental	29,855,500	27,283,000	34,013,200	36,127,200
Ground Transportation Fees	6,304,300	3,348,300	5,817,600	5,996,700
Food & Beverage	12,557,300	10,031,400	11,707,900	16,798,500
Retail	6,805,700	5,086,200	7,612,800	8,230,800
Flight Kitchen	1,985,800	1,351,200	2,117,400	2,329,100
Advertising Media	1,090,700	250,000	578,700	578,700
<b>TOTAL CONCESSION REVENUE</b>	<b>\$94,896,600</b>	<b>\$76,069,400</b>	<b>\$110,061,300</b>	<b>\$122,787,900</b>

# FY 2022 Operating Expenses Budget of \$181,158,600



Source: Airport records (in thousands)



# Comparison of Operating Expenses



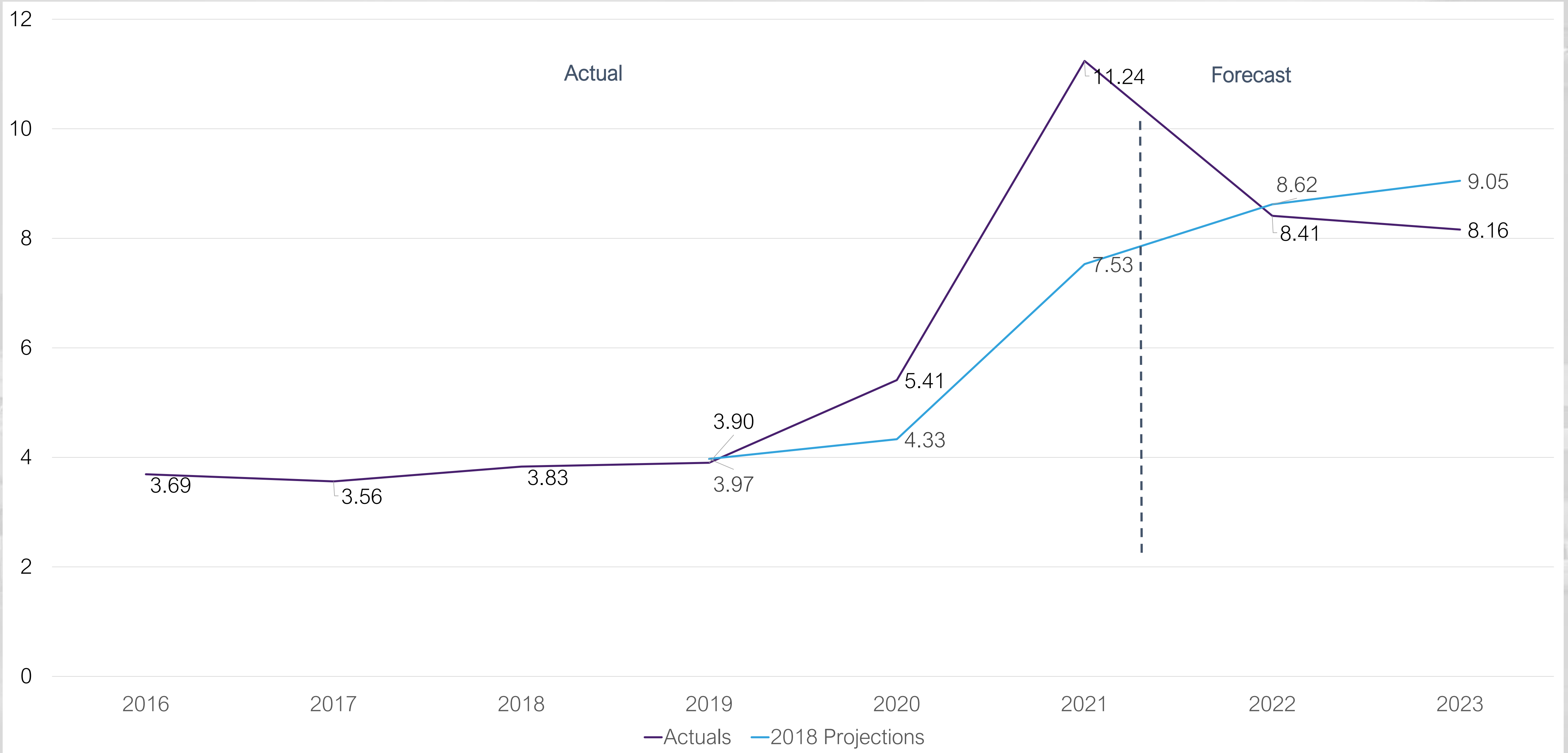
Expense Category	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Salaries and Benefits	\$56,381,000	\$55,659,800	\$62,544,500
Maintenance Contracts	25,713,700	24,834,100	28,927,800
Services	31,747,100	29,289,900	34,854,600
Materials and Supplies	14,899,500	14,523,500	17,494,200
Intergovernmental Charges	19,961,200	19,121,000	23,289,100
Utilities	7,019,600	7,052,600	7,021,800
Other	7,004,100	5,793,700	7,026,600
<b>TOTAL OPERATING EXPENSES</b>	<b>\$162,726,200</b>	<b>\$156,274,600</b>	<b>\$181,158,600</b>



# Labor and Operating Expense Highlights

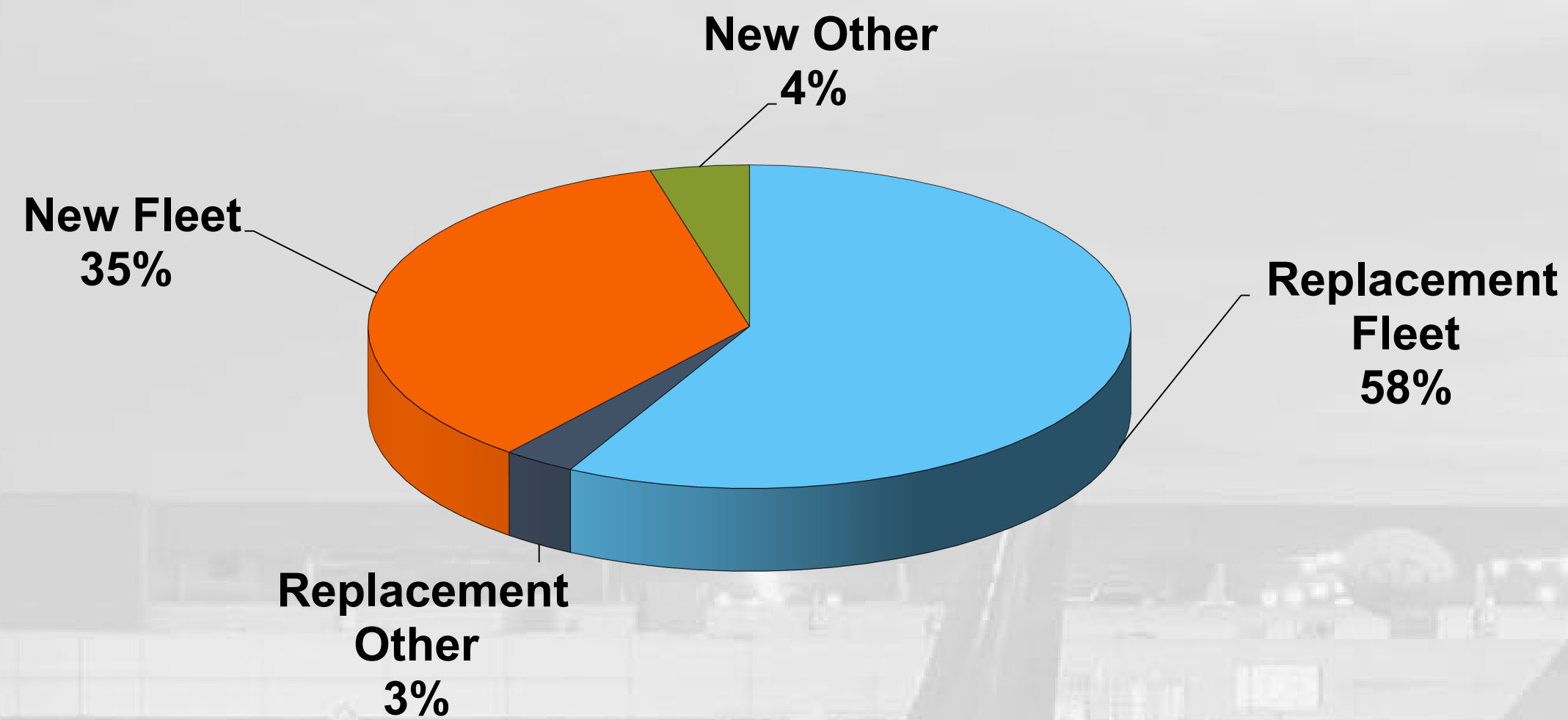
- Airport unfunded 77 FTE's in FY20 and FY21 (Covid) and filled 38 in FY22 Budget
- FY 2023 Budget requests 35.5 positions including 16 divestiture officers \$3.1 M
- Merit Increases 4.5% Insurance 7.5% \$4.3 M
- Police \$1.9 million Fire \$1.3 million
- Shuttle Services \$1.25 million
- Janitorial Contract \$1.9 million
- Security Contract \$734K
- IT Contracts \$1.1 million
- Chemicals \$1 million

# Cost Per Enplaned Passenger (CPE)



# Capital Equipment Budget Request

FY 2022 Capital Equipment By Type



	Replacement	New	Total
Fleet	\$4,483,000	\$2,714,000	\$7,197,000
Other	237,900	325,700	563,600
Total	\$4,720,900	\$3,039,700	\$7,760,600

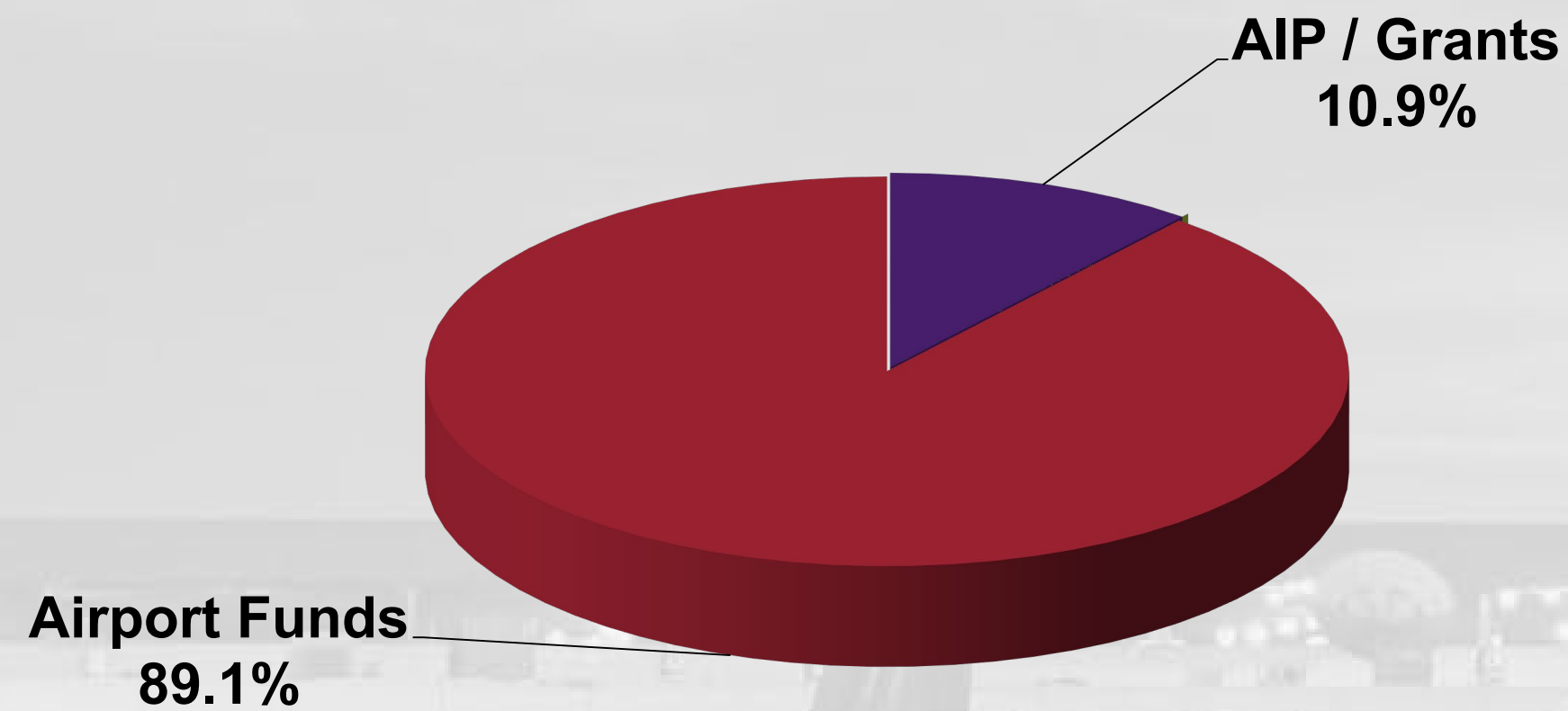
## FY 2022 Major Capital Equipment Highlights

Rosenbaur Panther ARFF 6x6 ARFF Truck	\$925,000
Runway Paint Removal Truck	800,000
Runway Rubber Removal Truck	800,000
Single Axle Paint Truck	800,000
Large Wheeled Loader	525,000
Versalift Personnel Lift Truck	300,000

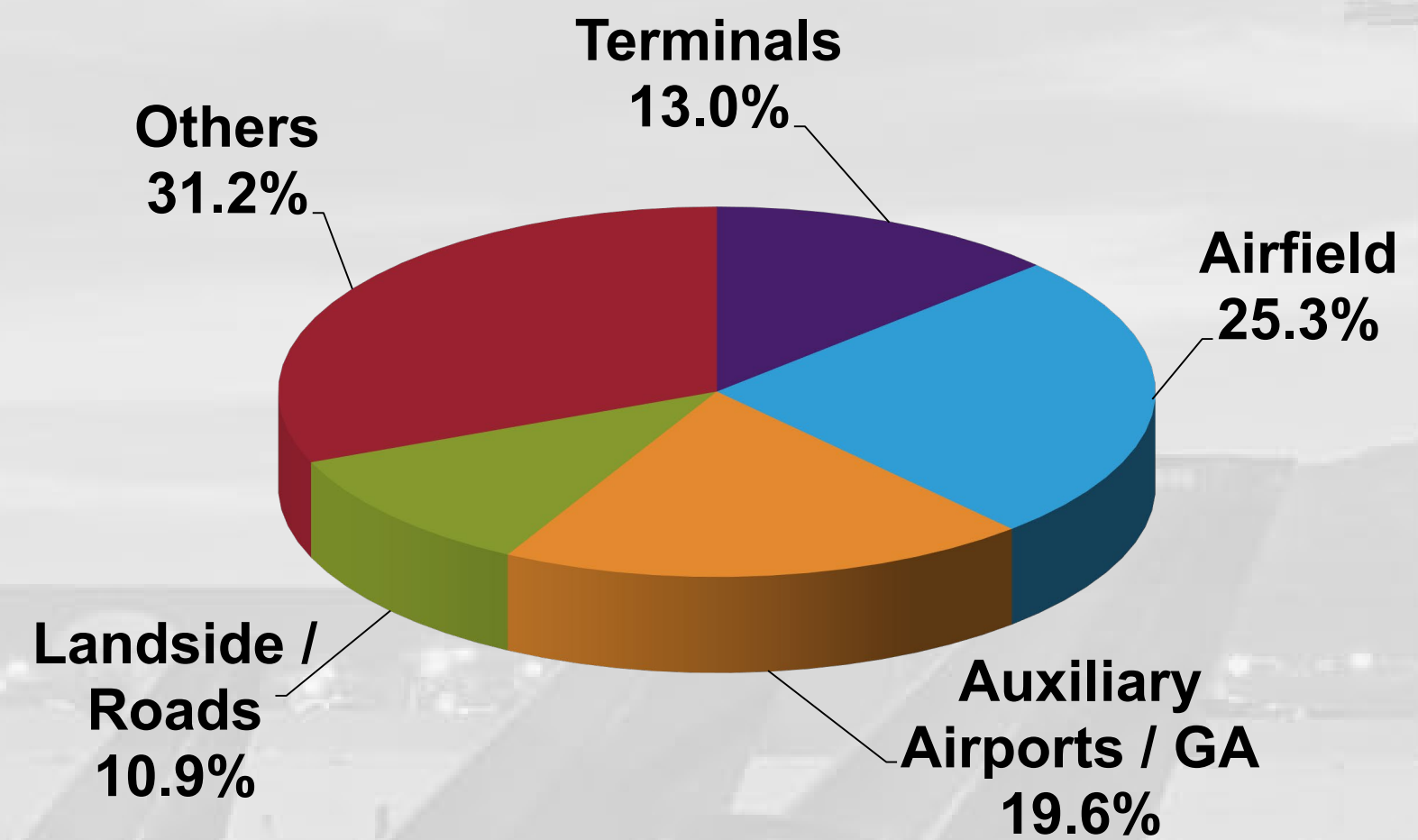
# Capital Improvement Program



**Projects Fund**



**FY 2021 Budgeted CIP Projects**



**Source of Funds:**

AIP / Grants	\$4,561,000
Passenger Facility Charges	-
Customer Facility Charges	-
GARBS	-
Airport Funds	<u>37,252,500</u>
<b>Total</b>	<b>\$41,813,500</b>

**Use of funds:**

Airfield	\$10,563,000
Auxiliary Airports / GA	8,202,500
Landside / Roads	4,546,000
Terminals	5,443,000
Other Projects	<u>13,059,000</u>
<b>Total</b>	<b>\$41,813,500</b>

# New Capital Improvement Projects for FY 2023

- Terminal Projects - \$5,443,000
  - Concourse B Maintenance Facilities and Shell Space
- Airfield Projects - \$10,563,000
  - Taxiway E Reconstruction
  - Gate #39 Reconstruction
  - SkyWest Hangar Taxilane Reconstruction
- Auxiliary Airports - \$8,202,500
  - SVRA Hangar Site Development
  - SVRA New T-Hangars

Note: Partial listing of Projects

# New Capital Improvement Projects for FY 2023

- Landside - \$4,546,000
  - Terminal Front Access Road Improvements
  - Park and Wait Lot Expansion
  - EV Charging Stations
- Other Projects - \$13,059,000
  - Electrical & Comm Duct Bank from AOC to Gate #7
  - Equipment Storage Building
  - South Employee Parking Lot Program(Design)



Advisory Board  
Meeting

March 16, 2022

Information



**SALT LAKE CITY DEPARTMENT OF AIRPORTS**  
**(An Enterprise Fund of Salt Lake City Corporation)**  
**Statements of Net Position (Unaudited)**  
**(Amounts in Thousands)**

<i>As of January 31,</i>	<b>2022</b>	<b>2021</b>
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash and cash equivalents	\$ 274,534	\$ 64,401
Restricted cash and cash equivalents	478,668	14,742
Restricted investments	33,473	23,271
Airline and rental fees receivable	30,809	26,529
Loans receivable	7,347	6,834
Other assets	7,010	(1,388)
<b>Total current assets</b>	<b>831,841</b>	<b>134,389</b>
<b>Noncurrent Assets</b>		
Restricted cash and cash equivalents	139,732	85,390
Restricted investments	134,805	58,390
Investments	1	921
Loans receivable	31,895	26,273
Other assets	(9,436)	882
<b>Total noncurrent assets and investments</b>	<b>296,997</b>	<b>171,856</b>
<b>Capital assets</b>		
Land	111,696	111,696
Building and improvements	3,445,889	1,419,993
Equipment	341,458	169,490
Construction in progress	567,975	2,717,459
<b>Total capital assets - at cost</b>	<b>4,467,018</b>	<b>4,418,638</b>
Less accumulated depreciation	928,836	1,114,178
<b>Net capital assets</b>	<b>3,538,182</b>	<b>3,304,460</b>
<b>Total noncurrent assets</b>	<b>3,835,179</b>	<b>3,476,316</b>
<b>Total Assets</b>	<b>4,667,020</b>	<b>3,610,705</b>
<b>Deferred Outflows of Resources</b>	<b>4,413</b>	<b>4,521</b>
<b>Total Assets and Deferred Outflows of Resources</b>	<b>\$ 4,671,433</b>	<b>\$ 3,615,225</b>

**SALT LAKE CITY DEPARTMENT OF AIRPORTS**  
**(An Enterprise Fund of Salt Lake City Corporation)**  
**Statements of Net Position (Unaudited)**  
**(Amounts in Thousands)**

<i>As of January 31,</i>	<b>2022</b>	<b>2021</b>
<b>LIABILITIES</b>		
<b>Current Liabilities</b>		
Accounts payable	\$ 33,982	\$ 26,600
Accrued compensation	2,580	2,032
Interest payable	28,773	7,731
Other accrued liabilities	18,001	47,834
Current bonds payable	20,345	-
<b>Total current liabilities</b>	<b>103,681</b>	<b>84,197</b>
<b>Noncurrent Liabilities</b>		
Revenue bonds payable	3,153,003	2,039,476
Noncurrent compensation liability	4,360	3,801
Net pension liability	1,152	8,431
Other accrued liabilities	22,224	50,587
<b>Total noncurrent liabilities</b>	<b>3,180,739</b>	<b>2,102,295</b>
<b>Total Liabilities</b>	<b>3,284,420</b>	<b>2,186,492</b>
<b>Deferred Inflows of Resources</b>		
Deferred inflows - revenue collected in advance	110	5,902
Deferred inflows - pension	8,944	4,993
<b>Total Deferred Inflows of Resources</b>	<b>9,054</b>	<b>10,895</b>
<b>NET POSITION</b>		
Net investment in capital assets	1,109,072	1,413,223
Restricted for		
Capital projects	42,444	33,543
Debt service	285,173	148,248
Unrestricted	(58,730)	(177,176)
<b>Net Position</b>	<b>1,377,959</b>	<b>1,417,838</b>
<b>Total Liabilities, Deferred Inflows of Resources, and Net Position</b>	<b>\$ 4,671,433</b>	<b>\$ 3,615,225</b>

**SALT LAKE CITY DEPARTMENT OF AIRPORTS**

(An Enterprise fund of Salt Lake City Corporation)

**Statements of Revenues, Expenses, and Changes in Fund Net Position (Unaudited)**

(Amounts in Thousands)

<i>for the Seven month period ended January,</i>	<b>2022</b>	<b>2021</b>
<b>Operating Revenues</b>		
Airline revenue	\$ 106,715	\$ 67,524
Terminal concessions	13,460	4,585
Landside concessions	50,764	20,388
Lease revenue	6,396	4,132
General aviation	2,077	1,699
State aviation tax	1,249	993
Other revenue	2,919	2,607
Operating revenues	183,580	101,928
Less airline revenue sharing	(7,885)	(3,348)
Total operating revenues	175,695	98,580
<b>Operating Expenses</b>		
Salaries and benefits	32,256	29,612
Materials and supplies	6,751	4,173
Maintenance contracts	9,287	5,952
Charges and services	14,667	12,216
Utilities	3,540	2,365
Inter-governmental	9,778	9,414
Other expenses	3,352	2,982
Total operating expenses before depreciation	79,631	66,714
<b>Operating Income Before Depreciation</b>	96,064	31,866
<b>Depreciation Expense</b>	114,841	33,424
<b>Operating Loss</b>	(18,777)	(1,558)
<b>Non-Operating Revenues (Expenses)</b>		
Passenger facility charges	28,016	12,700
Customer facility charges	7,176	3,826
Interest income	2,104	1,051
Interest expense	(93,305)	(59,446)
Bond issuance costs	(4,150)	-
Contribution of capital assets	239	-
Other revenue (expenses), net	3,909	122
Net non-operating loss	(56,011)	(41,747)
<b>Capital Contributions</b>		
Contributions and grants	36,525	30,571
Total capital contributions	36,525	30,571
<b>Net Position</b>		
Decrease in net position	(38,263)	(12,734)
Net Position, beginning of period	1,416,222	1,430,572
Net Position, end of period	\$ 1,377,959	\$ 1,417,838

**SALT LAKE CITY DEPARTMENT OF AIRPORTS**

(An Enterprise fund of Salt Lake City Corporation)

**OPERATING REVENUES AND EXPENDITURES TO BUDGET (Unaudited)**

(Amounts in Thousands)

	Jul 2021 - Jan 2022 ACTUALS	Jul 2021 - Jan 2022 BUDGET	SURPLUS/ DEFICIT	PERCENT CHANGE
<b>Revenues</b>				
Landing Fees	\$ 36,847	\$ 33,359	\$ 3,488	10.5%
Fuel Farm	1,225	1,051	174	16.5%
Aircraft Remain Overnight Fees	299	265	34	12.7%
Cargo Bldg. & Ramp Use Fee	1,268	1,037	231	22.3%
Security Charges to TSA	149	198	(49)	-24.9%
Extraordinary Service Charges	38	35	3	8.8%
Passenger Boarding Bridges	1,117	1,018	99	9.7%
Tenant Telephone Fees	35	36	(1)	-2.4%
Terminal Rents	64,563	55,302	9,261	16.7%
General Aviation Hangars	822	697	125	17.9%
FBO Hangars/Fuel Oil Royalty	449	317	132	41.5%
Flight Kitchens	1,202	788	414	52.5%
Other Buildings & Office Space	4,350	3,440	910	26.4%
Food Service & Vending	7,997	5,694	2,303	40.5%
News/Gift Shop	5,008	2,876	2,132	74.1%
Car Rental	21,058	15,566	5,492	35.3%
Leased Site Areas	3,284	2,273	1,011	44.5%
Auto Parking/Ground Transportation	29,677	18,756	10,921	58.2%
Advertising	454	146	308	211.0%
State Aviation Fuel Tax	1,249	1,150	99	8.6%
Military	118	118	-	0.0%
Glycol Recycling Sales	210	140	70	50.0%
Auxiliary Airport Fuel Sales	805	750	55	7.3%
Other	1,356	1,487	(131)	-8.8%
Less: Airline Revenue Sharing	(7,885)	(1,386)	(6,499)	468.80%
<b>Total Operating Revenues</b>	<b>175,695</b>	<b>145,113</b>	<b>30,582</b>	<b>21.1%</b>
<b>Expenses</b>				
Salary & Wages	22,753	23,450	697	3.0%
Employee Benefits	10,213	10,429	216	2.1%
Maintenance Supplies	3,856	5,370	1,514	28.2%
Automotive Supplies	2,072	2,339	267	11.4%
Other Supplies	823	1,415	592	41.8%
Insurance Premiums	2,539	2,262	(277)	-12.2%
Janitorial Service	6,089	8,304	2,215	26.7%
Maintenance Contracts	3,198	4,241	1,043	24.6%
Other Contractual Services	6,441	9,445	3,004	31.8%
Professional & Tech Services	8,226	13,666	5,440	39.8%
Utilities	3,540	4,395	855	19.5%
Administrative Service Fee	1,384	1,149	(235)	-20.4%
Aircraft Rescue Fire Fighting	3,407	3,407	0	0.0%
Police Services	4,987	4,987	0	0.0%
Other Expenses	814	1,468	654	44.5%
Contingency Reserve	-	584	584	100.0%
Operating Expenses Before Capitalized Salaries	80,342	96,911	16,569	17.1%
Capitalized Salaries	711	711	-	0.0%
<b>Total Operating Expenses</b>	<b>79,631</b>	<b>96,200</b>	<b>16,569</b>	<b>17.2%</b>
<b>Operating Income</b>	<b>\$ 96,064</b>	<b>\$ 48,913</b>	<b>\$ 47,151</b>	<b>96.4%</b>

**SALT LAKE CITY DEPARTMENT OF AIRPORTS**

(An Enterprise fund of Salt Lake City Corporation)

**OPERATING REVENUES AND EXPENDITURES TO PRIOR YEAR (Unaudited)**

(Amounts in Thousands)

	Jul 2021 - Jan 2022	Jul 2020 - Jan 2021	DOLLAR CHANGE	PERCENT CHANGE
<b>Revenues</b>				
Landing Fees	\$ 36,847	\$ 28,329	\$ 8,518	30.1%
Fuel Farm	1,225	547	678	123.9%
Aircraft Remain Overnight Fees	299	275	24	8.7%
Cargo Bldg. & Ramp Use Fee	1,268	1,011	257	25.5%
Security Charges to TSA	149	378	(229)	-60.7%
Extraordinary Service Charges	38	77	(39)	-51.1%
Passenger Boarding Bridges	1,117	776	341	44.0%
Tenant Telephone Fees	35	91	(56)	-61.0%
Terminal Rents	64,563	34,522	30,041	87.0%
General Aviation Hangars	822	711	111	15.6%
FBO Hangars/Fuel Oil Royalty	449	317	132	41.6%
Flight Kitchens	1,202	569	633	111.2%
Other Buildings & Office Space	4,350	3,462	888	25.6%
Food Service & Vending	7,997	3,169	4,828	152.3%
News/Gift Shops	5,008	1,223	3,785	309.6%
Car Rental	21,058	12,285	8,773	71.4%
Leased Site Areas	3,284	2,360	924	39.1%
Auto Parking/Ground Transportation	29,677	8,092	21,585	266.7%
Advertising	454	193	261	135.3%
State Aviation Fuel Tax	1,249	993	256	25.8%
Military	118	118	0	0.0%
Glycol Recycling Sales	210	122	88	72.7%
Auxiliary Airport Fuel Sales	805	671	134	20.0%
Other	1,356	1,637	(281)	-17.2%
Less: Airline Revenue Sharing	(7,885)	(3,348)	(4,537)	135.5%
<b>Operating Revenues</b>	<b>175,695</b>	<b>98,580</b>	<b>77,115</b>	<b>78.2%</b>
<b>Expenses</b>				
Salary & Wages	\$ 22,753	\$ 20,949	\$ 1,804	8.6%
Employee Benefits	10,213	9,365	848	9.0%
Maintenance Supplies	3,856	2,248	1,608	71.5%
Automotive Supplies	2,072	1,342	730	54.4%
Other Supplies	823	583	240	41.2%
Insurance Premiums	2,539	2,520	19	0.7%
Janitorial Service	6,089	5,111	978	19.1%
Maintenance Contracts	3,198	841	2,357	280.2%
Other Contractual Services	6,441	5,345	1,096	20.5%
Professional & Tech Service	8,226	6,871	1,355	19.7%
Utilities	3,540	2,365	1,175	49.7%
Administrative Service Fee	1,384	1,503	(119)	-7.9%
Aircraft Rescue Fire Fighting	3,407	3,069	338	11.0%
Police Services	4,987	4,842	145	3.0%
Other Expenses	814	462	352	76.1%
Operating Expenses Before Capitalized Salaries	80,342	67,416	12,926	19.2%
Capitalized Salaries	711	702	9	1.2%
<b>Total Operating Expenses</b>	<b>79,631</b>	<b>66,714</b>	<b>12,917</b>	<b>19.4%</b>
<b>Operating Income</b>	<b>\$ 96,064</b>	<b>\$ 31,866</b>	<b>\$ 64,198</b>	<b>201.5%</b>

**SALT LAKE CITY DEPARTMENT OF AIRPORTS****(An Enterprise fund of Salt Lake City Corporation)****Statements of Cash Flows (Unaudited)****(Amounts in Thousands)**

<i>for the month ended December 31,</i>	<b>2021</b>	<b>2020</b>
<b>Cash Flows from Operating Activities</b>		
Cash received from providing services	\$ 150,960	\$ 83,868
Cash paid for services for intra-governmental charges	(2,207)	(2,631)
Cash paid to suppliers	(43,597)	(35,587)
Cash paid to employees	(27,027)	(25,283)
<b>Net cash from operating activities</b>	<b>78,128</b>	<b>20,368</b>
<b>Cash Flows from Investing Activities</b>		
Cash paid for investments	(192,474)	(187,953)
Cash proceeds from investments	130,074	316,915
Interest received on investments and concession loans	796	1,465
Payments for concession loans	(1,345)	(33,678)
Payments received on concession loans	7,350	-
<b>Net cash from investing activities</b>	<b>(55,599)</b>	<b>96,749</b>
<b>Cash Flows from Capital and Related Financing Activities</b>		
Purchase of capital equipment	(1,856)	(5,057)
Payments for acquisition and construction of capital assets	(253,283)	(350,536)
Proceeds from issuance of revenue bonds payable	1,139,949	-
Payment for capital assets contributed to TSA	(239)	-
Payment on line of credit	(268,094)	-
Interest paid on bonds and line of credit	(46,389)	(46,389)
Bond issuance costs	(1,418)	-
Passenger facility charges	24,693	9,258
Customer facility charges	7,486	4,239
Proceeds from sale of capital assets and equipment	70	(77)
Contributions and grants	54,593	30,783
Other financing	-	41
<b>Net cash used for capital and related financing activities</b>	<b>655,512</b>	<b>(357,737)</b>
<b>Net (Decrease) in Cash and Cash Equivalents</b>	<b>678,041</b>	<b>(240,620)</b>
<b>Cash and Cash Equivalents - Beginning of Year</b>	<b>292,793</b>	<b>455,477</b>
<b>Cash and Cash Equivalents - End of Year</b>	<b>\$ 970,834</b>	<b>\$ 214,856</b>

**SALT LAKE CITY DEPARTMENT OF AIRPORTS**  
**(An Enterprise fund of Salt Lake City Corporation)**  
**Statements of Cash Flows (Unaudited)**  
**(Amounts in Thousands)**

<i>for the Six month period ended December,</i>	<b>2021</b>	<b>2020</b>
<b>Reconciliation of Operating Income to Net</b>		
<b>Cash from Operating Activities</b>		
Operating loss	\$ (25,574)	\$ (4,069)
Adjustments to reconcile operating loss to net cash from operating activities		
Depreciation	98,435	28,649
Changes in assets and liabilities		
Airline and rental fee receivable	19,197	11,628
Other assets	832	(7,154)
Deferred outflows	-	-
Accounts payable	(12,205)	(9,155)
Accrued compensation	-	-
Other accrued liabilities	(1,942)	(266)
Deferred inflows	(686)	742
Deposits and advance rentals	71	(7)
<b>Net cash from operating activities</b>	<b>78,128</b>	<b>20,368</b>
<b>Schedule of Non-cash Transactions Affecting Net Position</b>		
Contributions and grants	(18,067)	(13,355)
Passenger facility charges (includes interest)	(3,843)	1
Customer facility charges (includes interest)	(2,465)	(1,824)
Bond issuance costs	(3,361)	-
Contributions of capital assets	(239)	-
<b>Total Noncash Transactions Affecting Net Position</b>	<b>\$ (27,976)</b>	<b>\$ (15,179)</b>



**SALT LAKE CITY INTERNATIONAL AIRPORT  
AIR TRAFFIC STATISTICS AND ACTIVITY REPORT  
ONE MONTHS ENDED JANUARY 2022**

	January 2022	CHANGE	YTD 2022	CHANGE	12 MO ROLLING Ending 01/2022	CHANGE
<b>PASSENGERS</b>						
<i>DOMESTIC</i>						
Enplaned - Local	631,658	70.98%	631,658	70.98%	7,310,434	99.37%
Enplaned - Connections	293,224	80.39%	293,224	80.39%	4,266,325	105.86%
Less International	-29,479		-29,479		-302,819	
Enplaned	895,403	73.98%	895,403	73.98%	11,273,940	101.17%
Deplaned - Local	625,116	68.14%	625,116	68.14%	7,317,695	99.65%
Deplaned - Connection	293,224	80.39%	293,224	80.39%	4,266,325	105.86%
Less International	-31,938		-31,938		-304,844	
Deplaned	886,402	72.38%	886,402	72.38%	11,279,176	101.80%
<b>TOTAL DOMESTIC</b>	<b>1,781,805</b>	<b>73.18%</b>	<b>1,781,805</b>	<b>73.18%</b>	<b>22,553,116</b>	<b>101.48%</b>
<i>INTERNATIONAL</i>						
Enplaned	29,479	70.17%	29,479	70.17%	302,819	124.25%
Deplaned	31,938	58.70%	31,938	58.70%	304,844	105.24%
<b>TOTAL INTERNATIONAL</b>	<b>61,417</b>	<b>64.01%</b>	<b>61,417</b>	<b>64.01%</b>	<b>607,663</b>	<b>114.29%</b>
<b>TOTAL PASSENGERS</b>	<b>1,843,222</b>	<b>72.86%</b>	<b>1,843,222</b>	<b>72.86%</b>	<b>23,160,779</b>	<b>101.80%</b>
<b>LANDED WEIGHT</b>						
Air Carriers	1,148,027,798	10.62%	1,148,027,798	10.62%	14,727,961,067	41.28%
Cargo Carriers	98,352,915	-7.71%	98,352,915	-7.71%	1,322,897,032	-1.18%
<b>TOTAL LANDED WEIGHT (LBS)</b>	<b>1,246,380,713</b>	<b>8.92%</b>	<b>1,246,380,713</b>	<b>8.92%</b>	<b>16,050,858,099</b>	<b>36.44%</b>
<b>MAIL</b>						
Enplaned	2,417,536	-23.37%	2,417,536	-23.37%	32,933,138	-3.28%
Deplaned	1,281,232	-31.41%	1,281,232	-31.41%	16,314,810	-21.37%
<b>TOTAL MAIL (LBS)</b>	<b>3,698,768</b>	<b>-26.36%</b>	<b>3,698,768</b>	<b>-26.36%</b>	<b>49,247,948</b>	<b>-10.13%</b>
<b>CARGO</b>						
Enplaned	15,454,647	-9.92%	15,454,647	-9.92%	206,231,463	-2.43%
Deplaned	14,654,327	-7.88%	14,654,327	-7.88%	203,348,540	-2.70%
<b>TOTAL CARGO (LBS)</b>	<b>30,108,974</b>	<b>-8.94%</b>	<b>30,108,974</b>	<b>-8.94%</b>	<b>409,580,003</b>	<b>-2.56%</b>
<b>MAIL &amp; CARGO</b>						
Enplaned	7,727	-9.92%	7,727	-9.92%	103,116	-2.43%
Deplaned	7,327	-7.88%	7,327	-7.88%	101,674	-2.70%
<b>TOTAL MAIL &amp; CARGO (TONS)</b>	<b>15,054</b>	<b>-8.94%</b>	<b>15,054</b>	<b>-8.94%</b>	<b>204,790</b>	<b>-2.56%</b>
<b>AIRCRAFT OPERATIONS</b>						
Passenger Aircraft	19,340	5.63%	19,340	5.63%	250,048	35.67%
All-Cargo Aircraft	1,638	7.20%	1,638	7.20%	20,934	2.24%
General Aviation	6,362	9.99%	6,362	9.99%	70,420	7.90%
Military	327	30.28%	327	30.28%	2,911	-4.49%
<b>TOTAL AIRCRAFT OPERATIONS</b>	<b>27,667</b>	<b>6.93%</b>	<b>27,667</b>	<b>6.93%</b>	<b>344,313</b>	<b>26.08%</b>



**SALT LAKE CITY INTERNATIONAL AIRPORT  
PASSENGER TRAFFIC REPORT  
ONE MONTHS ENDED JANUARY 2022**

	January 2021	January 2022	% CHANGE	YTD 2021	YTD 2022	% CHANGE	12 MO ROLLING Ending 01/2022	% CHANGE
<b>ENPLANED PASSENGERS</b>								
AEROMEXICO	-	2,568	100.0%	-	2,568	100.0%	8,260	15.0%
ALASKA	1,758	5,730	225.9%	1,758	5,730	225.9%	115,927	224.8%
Horizon Air / Alaska	2,235	1,647	-26.3%	2,235	1,647	-26.3%	27,512	101.3%
Skywest / Alaska	9,158	10,466	14.3%	9,158	10,466	14.3%	143,324	91.5%
AMERICAN	30,697	44,052	43.5%	30,697	44,052	43.5%	578,267	82.2%
Compass	-	-	0.0%	-	-	0.0%	-	-100.0%
Envoy Air	-	1,450	100.0%	-	1,450	100.0%	27,200	3610.8%
American/Mesa Air	1,836	1,144	-37.7%	1,836	1,144	-37.7%	10,150	268.2%
Republic	-	-	0.0%	-	-	0.0%	5,201	537.4%
SkyWest (American)	7,875	3,525	-55.2%	7,875	3,525	-55.2%	88,983	43.7%
DELTA	275,315	529,244	92.2%	275,315	529,244	92.2%	6,467,663	110.2%
SkyWest (Delta Connection)	96,679	138,027	42.8%	96,679	138,027	42.8%	1,968,466	85.0%
FRONTIER	15,208	18,593	22.3%	15,208	18,593	22.3%	234,681	67.3%
JETBLUE	5,728	18,335	220.1%	5,728	18,335	220.1%	207,691	130.1%
SOUTHWEST	57,666	100,083	73.6%	57,666	100,083	73.6%	1,166,580	101.8%
UNITED	11,652	26,371	126.3%	11,652	26,371	126.3%	204,592	84.0%
Express Jet	-	-	0.0%	-	-	0.0%	-	-100.0%
Mesa Airlines (United Express)	-	152	100.0%	-	152	100.0%	10,267	107.0%
Republic Airways (United)	524	270	-48.5%	524	270	-48.5%	3,940	55.7%
SkyWest (United Express)	15,663	23,133	47.7%	15,663	23,133	47.7%	307,736	103.6%
Charters	-	92	100.0%	-	92	100.0%	319	41.8%
West Coast Charters	-	0	0.0%	-	0	0.0%	0	0.0%
<b>TOTAL ENPLANED PASSENGERS</b>	<b>531,994</b>	<b>924,882</b>	<b>73.9%</b>	<b>531,994</b>	<b>924,882</b>	<b>73.9%</b>	<b>11,576,759</b>	<b>101.7%</b>
<b>DEPLANED PASSENGERS</b>								
AeroMexico	-	3,588	100.0%	-	3,588	100.0%	10,225	32.0%
ALASKA AIR	1,795	5,763	221.1%	1,795	5,763	221.1%	118,196	245.6%
Horizon Air / Alaska	2,019	1,608	-20.4%	2,019	1,608	-20.4%	27,765	103.5%
Skywest / Alaska	10,001	10,111	1.1%	10,001	10,111	1.1%	141,907	78.9%
AMERICAN	29,508	42,770	44.9%	29,508	42,770	44.9%	582,230	87.8%
Compass	-	-	0.0%	-	-	0.0%	-	-100.0%
Envoy Air (American)	-	1,930	100.0%	-	1,930	100.0%	27,082	3651.0%
Mesa Air	2,040	1,209	-40.7%	2,040	1,209	-40.7%	9,710	219.7%
Republic	-	-	0.0%	-	-	0.0%	4,901	539.8%
SkyWest (American)	8,091	3,628	-55.2%	8,091	3,628	-55.2%	89,080	41.8%
DELTA	277,703	525,150	89.1%	277,703	525,150	89.1%	6,467,590	109.2%
SkyWest (Delta Connection)	94,346	137,090	45.3%	94,346	137,090	45.3%	1,968,521	86.2%
FRONTIER	15,476	18,039	16.6%	15,476	18,039	16.6%	235,567	65.7%
JETBLUE	6,312	18,178	188.0%	6,312	18,178	188.0%	203,922	119.4%
SOUTHWEST	58,045	98,402	69.5%	58,045	98,402	69.5%	1,157,203	103.1%
UNITED	11,363	26,437	132.7%	11,363	26,437	132.7%	207,991	94.6%
Express Jet	-	-	0.0%	-	-	0.0%	-	-100.0%
Mesa Airlines / United Express	-	153	100.0%	-	153	100.0%	11,708	138.0%
Republic Airways (United)	593	247	-58.3%	593	247	-58.3%	3,673	29.3%
SkyWest (United Express)	17,035	23,857	40.0%	17,035	23,857	40.0%	316,216	107.2%
Charters	-	180	100.0%	-	180	100.0%	533	306.9%
West Coast Charters	-	0	0.0%	-	0	0.0%	0	0.0%
<b>TOTAL DEPLANED PASSENGERS</b>	<b>534,327</b>	<b>918,340</b>	<b>71.9%</b>	<b>534,327</b>	<b>918,340</b>	<b>71.9%</b>	<b>11,584,020</b>	<b>101.9%</b>
<b>TOTAL PASSENGERS*</b>	<b>1,066,321</b>	<b>1,843,222</b>	<b>72.9%</b>	<b>1,066,321</b>	<b>1,843,222</b>	<b>72.9%</b>	<b>23,160,779</b>	<b>101.8%</b>
<b>INTERNATIONAL - ENPLANED</b>								
AEROMEXICO	-	2,568	100.0%	-	2,568	100.0%	8,260	15.0%
DELTA	17,323	25,620	47.9%	17,323	25,620	47.9%	288,997	131.8%
SkyWest (Delta Connection)	-	1,291	100.0%	-	1,291	100.0%	5,560	80.6%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	-	0.0%
Charters	-	-	0.0%	-	-	0.0%	-	-100.0%
<b>TOTAL ENPLANED INTERNATIONAL</b>	<b>17,323</b>	<b>29,479</b>	<b>70.2%</b>	<b>17,323</b>	<b>29,479</b>	<b>70.2%</b>	<b>302,817</b>	<b>124.2%</b>
<b>INTERNATIONAL - DEPLANED</b>								
AEROMEXICO	-	3,588	100.0%	-	3,588	100.0%	10,225	32.0%
DELTA	20,125	27,320	35.8%	20,125	27,320	35.8%	289,307	115.7%
SkyWest (Delta Connection)	-	1,030	100.0%	-	1,030	100.0%	5,310	-21.3%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	-	0.0%
Charters	-	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL DEPLANED INTERNATIONAL</b>	<b>20,125</b>	<b>31,938</b>	<b>58.7%</b>	<b>20,125</b>	<b>31,938</b>	<b>58.7%</b>	<b>304,842</b>	<b>105.2%</b>
<b>TOTAL INTERNATIONAL PASSENGERS</b>	<b>37,448</b>	<b>61,417</b>	<b>64.0%</b>	<b>37,448</b>	<b>61,417</b>	<b>64.0%</b>	<b>607,659</b>	<b>114.2%</b>

\*Includes International

**SALT LAKE CITY INTERNATIONAL AIRPORT  
ONE MONTHS ENDED JANUARY 2022  
Based on Total Enplanements**

**MARKET SHARE**

	January 2021	MARKET SHARE	January 2022	MARKET SHARE	YTD 2021	MARKET SHARE	YTD 2022	MARKET SHARE	12 MO ROLLING Ending 01/2021	12 MO ROLLING Ending 01/2022	MARKET SHARE
AEROMEXICO	-	0.00%	2,568	0.28%	-	0.00%	2,568	0.28%	7,184	8,260	0.07%
ALASKA	13,151	2.47%	17,843	1.93%	13,151	2.47%	17,843	1.93%	124,187	286,763	2.48%
AMERICAN	40,408	7.60%	50,171	5.42%	40,408	7.60%	50,171	5.42%	387,990	709,801	6.13%
DELTA	371,994	69.92%	667,271	72.15%	371,994	69.92%	667,271	72.15%	4,140,736	8,436,129	72.87%
FRONTIER	15,208	2.86%	18,593	2.01%	15,208	2.86%	18,593	2.01%	140,312	234,681	2.03%
JETBLUE	5,728	1.08%	18,335	1.98%	5,728	1.08%	18,335	1.98%	90,280	207,691	1.79%
SOUTHWEST	57,666	10.84%	100,083	10.82%	57,666	10.84%	100,083	10.82%	578,201	1,166,580	10.08%
UNITED	27,839	5.23%	49,926	5.40%	27,839	5.23%	49,926	5.40%	270,170	526,535	4.55%
Charters	-	0.00%	92	0.01%	-	0.00%	92	0.01%	225	319	0.00%
<b>TOTAL ENPLANEMENTS</b>	<b>531,994</b>	<b>100%</b>	<b>924,882</b>	<b>100%</b>	<b>531,994</b>	<b>100%</b>	<b>924,882</b>	<b>100%</b>	<b>5,739,285</b>	<b>11,576,759</b>	<b>100%</b>

**PERCENT CHANGE YOY**

	January 2021	January 2022	PERCENT CHANGE	YTD 2021	YTD 2022	PERCENT CHANGE	12 MO ROLLING Ending 01/2021	12 MO ROLLING Ending 01/2022	PERCENT CHANGE
AEROMEXICO	-	2,568	100.00%	-	2,568	100.00%	7,184	8,260	14.98%
ALASKA	13,151	17,843	35.68%	13,151	17,843	35.68%	124,187	286,763	130.91%
AMERICAN	40,408	50,171	24.16%	40,408	50,171	24.16%	387,990	709,801	82.94%
DELTA	371,994	667,271	79.38%	371,994	667,271	79.38%	4,140,736	8,436,129	103.74%
FRONTIER	15,208	18,593	22.26%	15,208	18,593	22.26%	140,312	234,681	67.26%
JETBLUE	5,728	18,335	220.09%	5,728	18,335	220.09%	90,280	207,691	130.05%
SOUTHWEST	57,666	100,083	73.56%	57,666	100,083	73.56%	578,201	1,166,580	101.76%
UNITED	27,839	49,926	79.34%	27,839	49,926	79.34%	270,170	526,535	94.89%
Charters	-	92	#DIV/0!	-	92	#DIV/0!	225	319	41.78%
<b>TOTAL ENPLANEMENTS</b>	<b>531,994</b>	<b>924,882</b>	<b>73.9%</b>	<b>531,994</b>	<b>924,882</b>	<b>73.9%</b>	<b>5,739,285</b>	<b>11,576,759</b>	<b>101.7%</b>

**SALT LAKE CITY INTERNATIONAL AIRPORT  
LANDING ACTIVITY  
ONE MONTHS ENDED JANUARY 2022**

	January 2021	January 2022	CHANGE	YTD 2021	YTD 2022	CHANGE	12 MO ROLLING Ending 01/2022	% CHANGE
<b>TOTAL NUMBER OF LANDINGS</b>								
<b>SCHEDULED CARRIERS</b>								
AEROMEXICO	-	31	100.0%	-	31	100.0%	92	17.9%
ALASKA	29	44	51.7%	29	44	51.7%	954	157.8%
Horizon Air / Alaska	61	23	-62.3%	61	23	-62.3%	433	39.2%
Skywest / Alaska	250	183	-26.8%	250	183	-26.8%	2,482	30.8%
AMERICAN	227	281	23.8%	227	281	23.8%	4,031	58.2%
Compass (American)	-	-	0.0%	-	-	0.0%	-	-100.0%
Mesa Air (American)	27	17	-37.0%	27	17	-37.0%	157	265.1%
Envoy Air (American)	-	31	100.0%	-	31	100.0%	408	3038.5%
Republic/ (American)	-	-	0.0%	-	-	0.0%	37	208.3%
SkyWest (American)	163	60	-63.2%	163	60	-63.2%	1,660	28.9%
DELTA	3,620	4,214	16.4%	3,620	4,214	16.4%	51,048	35.4%
SkyWest (Delta Connection)	3,273	2,622	-19.9%	3,273	2,622	-19.9%	39,786	22.0%
FRONTIER	118	121	2.5%	118	121	2.5%	1,645	50.5%
JETBLUE	65	145	123.1%	65	145	123.1%	1,776	70.4%
SOUTHWEST	532	836	57.1%	532	836	57.1%	9,816	48.9%
UNITED	122	212	73.8%	122	212	73.8%	1,697	69.2%
GoJet	-	-	0.0%	-	-	0.0%	-	0.0%
Express Jet	-	-	0.0%	-	-	0.0%	-	-100.0%
Mesa / United Express	-	2	100.0%	-	2	100.0%	295	231.5%
Republic Airways Holdings	9	4	-55.6%	9	4	-55.6%	58	28.9%
SkyWest (United Express)	332	428	28.9%	332	428	28.9%	5,473	74.4%
Trans States	-	-	0.0%	-	-	0.0%	-	0.0%
<b>SUBTOTAL SCHEDULED CARRIERS:</b>	<b>8,828</b>	<b>9,254</b>	<b>4.8%</b>	<b>8,828</b>	<b>9,254</b>	<b>4.8%</b>	<b>121,848</b>	<b>35.5%</b>
<b>CHARTER CARRIERS</b>								
ALLEGIAN AIR	-	-	0.0%	-	-	0.0%	-	0.0%
BOMBARDIER BUSINESS JETS	74	111	50.0%	74	111	50.0%	716	42.6%
BOUTIQUE AIR	-	-	0.0%	-	-	0.0%	-	0.0%
DELTA PRIVATE JETS	-	-	0.0%	-	-	0.0%	-	0.0%
EXECUTIVE JET MANAGEMENT	-	-	0.0%	-	-	0.0%	-	0.0%
FLIGHT OPTIONS	-	-	0.0%	-	-	0.0%	-	0.0%
KALITTA CHARTERS	16	8	-50.0%	16	8	-50.0%	79	2.6%
KEYLIME AIR	-	-	0.0%	-	-	0.0%	7	600.0%
NETJETS	205	253	23.4%	205	253	23.4%	2,244	54.5%
SUNSET AVIATION	-	-	0.0%	-	-	0.0%	-	0.0%
SWIFT AIR	-	-	0.0%	-	-	0.0%	-	0.0%
VIRGIN AMERICA	-	-	0.0%	-	-	0.0%	-	0.0%
XOJET	48	49	2.1%	48	49	2.1%	197	-17.2%
OTHER CHARTER	-	3	100.0%	-	3	100.0%	4	-20.0%
<b>SUBTOTAL CHARTER CARRIERS:</b>	<b>343</b>	<b>424</b>	<b>23.6%</b>	<b>343</b>	<b>424</b>	<b>23.6%</b>	<b>3,247</b>	<b>42.7%</b>
<b>CARGO CARRIERS</b>								
AERO CHARTER & TRANSPORT	-	-	0.0%	-	-	0.0%	-	0.0%
AIRNET 11 LLC	-	9	100.0%	-	9	100.0%	70	100.0%
ALPINE AVIATION	70	232	231.4%	70	232	231.4%	2,469	27.1%
AMERIFLIGHT	106	26	-75.5%	106	26	-75.5%	913	-36.4%
AMERIJET INTERTIONAL	-	1	100.0%	-	1	100.0%	30	100.0%
CORPORATE AIR (BILLINGS)	136	124	-8.8%	136	124	-8.8%	1,655	15.3%
EMPIRE	17	16	-5.9%	17	16	-5.9%	216	14.3%
FEDERAL EXPRESS	164	135	-17.7%	164	135	-17.7%	1,795	-7.0%
GEM AIR	71	77	8.5%	71	77	8.5%	769	5.6%
NORTHERN AIR CARGO	-	22	100.0%	-	22	100.0%	192	100.0%
SOUTHERN AIR	-	-	0.0%	-	-	0.0%	-	-100.0%
UPS	163	141	-13.5%	163	141	-13.5%	1,920	-7.3%
WESTERN AIR EXPRESS	21	26	23.8%	21	26	23.8%	349	16.7%
OTHER CARGO	-	2	100.0%	-	2	100.0%	18	5.9%
<b>SUBTOTAL CARGO CARRIERS:</b>	<b>748</b>	<b>811</b>	<b>8.4%</b>	<b>748</b>	<b>811</b>	<b>8.4%</b>	<b>10,396</b>	<b>2.3%</b>
<b>TOTAL LANDINGS</b>	<b>9,919</b>	<b>10,489</b>	<b>5.7%</b>	<b>9,919</b>	<b>10,489</b>	<b>5.7%</b>	<b>135,491</b>	<b>32.3%</b>
<b>TOTAL LANDED WEIGHT</b>								
<b>SCHEDULED CARRIERS</b>								
AEROMEXICO	-	2,938,738	100.0%	-	2,938,738	100.0%	8,721,416	17.7%
ALASKA	4,550,700	6,585,284	44.7%	4,550,700	6,585,284	44.7%	145,070,092	160.5%
Horizon Air / Alaska	4,572,377	1,724,011	-62.3%	4,572,377	1,724,011	-62.3%	32,456,381	39.2%
Skywest / Alaska	18,739,250	13,717,131	-26.8%	18,739,250	13,717,131	-26.8%	186,043,274	30.8%
AMERICAN	38,223,780	43,957,576	15.0%	38,223,780	43,957,576	15.0%	649,412,324	68.7%
Compass	-	-	0.0%	-	-	0.0%	-	-100.0%
Envoy Air (American)	-	2,320,810	100.0%	-	2,320,810	100.0%	30,571,680	3037.6%
American/Mesa Air	2,000,500	1,257,500	-37.1%	2,000,500	1,257,500	-37.1%	11,613,100	263.6%
Republic (American)	-	-	0.0%	-	-	0.0%	2,773,150	208.3%
SkyWest (American)	10,921,000	4,035,900	-63.0%	10,921,000	4,035,900	-63.0%	112,528,850	30.4%
DELTA	594,800,933	665,579,217	11.9%	594,800,933	665,579,217	11.9%	8,320,423,467	40.9%
SkyWest (Delta Connection)	217,957,489	178,818,672	-18.0%	217,957,489	178,818,672	-18.0%	2,647,121,566	20.3%
FRONTIER	16,867,324	19,287,678	14.3%	16,867,324	19,287,678	14.3%	247,185,296	58.9%
JETBLUE	9,243,000	20,619,000	123.1%	9,243,000	20,619,000	123.1%	252,547,200	70.4%
SOUTHWEST	69,136,000	115,129,600	66.5%	69,136,000	115,129,600	66.5%	1,331,726,400	53.3%
UNITED	17,263,060	30,854,800	78.7%	17,263,060	30,854,800	78.7%	240,917,800	69.1%

**SALT LAKE CITY INTERNATIONAL AIRPORT  
LANDING ACTIVITY  
ONE MONTHS ENDED JANUARY 2022**

	January 2021	January 2022	CHANGE	YTD 2021	YTD 2022	CHANGE	12 MO ROLLING Ending 01/2022	% CHANGE
GoJet	-	-	0.0%	-	-	0.0%	-	0.0%
Express Jet	-	-	0.0%	-	-	0.0%	-	-100.0%
Mesa / United Express	-	150,000	100.0%	-	150,000	100.0%	22,125,000	231.5%
Republic Airways Holdings	664,033	289,200	-56.4%	664,033	289,200	-56.4%	4,293,128	30.8%
SkyWest (United Express)	22,590,239	27,492,777	21.7%	22,590,239	27,492,777	21.7%	379,702,226	77.1%
Trans States	-	-	0.0%	-	-	0.0%	-	0.0%
<b>SUBTOTAL SCHEDULED CARRIERS:</b>	<b>1,027,529,685</b>	<b>1,134,757,894</b>	<b>10.4%</b>	<b>1,027,529,685</b>	<b>1,134,757,894</b>	<b>10.4%</b>	<b>14,625,232,350</b>	<b>41.2%</b>
<b>CHARTER CARRIERS</b>								
ALLEGiant AIR	-	-	0.0%	-	-	0.0%	-	0.0%
BOEING COMMERCIAL AIRPLANE	-	-	0.0%	-	-	0.0%	163,900	100.0%
BOMBARDIER	2,424,986	3,894,326	60.6%	2,424,986	3,894,326	60.6%	24,382,654	48.6%
BOUTIQUE AIR	-	-	0.0%	-	-	0.0%	-	0.0%
DELTA PRIVATE JETS	-	-	0.0%	-	-	0.0%	-	0.0%
EXECUTIVE JET MANAGEMENT	-	-	0.0%	-	-	0.0%	-	0.0%
FLIGHT OPTIONS	-	-	0.0%	-	-	0.0%	-	0.0%
KALITTA CHARTERS	252,500	268,100	6.2%	252,500	268,100	6.2%	2,367,560	27.9%
KEYLIME AIR	-	95,172	100.0%	-	95,172	100.0%	226,698	614.6%
MIAMI AIR	-	-	0.0%	-	-	0.0%	-	-100.0%
NETJETS	5,888,623	7,479,856	27.0%	5,888,623	7,479,856	27.0%	69,831,865	62.8%
SIERRA PACIFIC	-	-	0.0%	-	-	0.0%	330,000	50.0%
SUN COUNTRY	-	-	0.0%	-	-	0.0%	-	0.0%
SWIFT AIR	-	-	0.0%	-	-	0.0%	-	0.0%
VIRGIN AMERICA	-	-	0.0%	-	-	0.0%	-	0.0%
XOJET	1,946,900	1,800,550	-7.5%	1,946,900	1,800,550	-7.5%	7,548,500	-14.4%
OTHER CHARTER	-	-	0.0%	-	-	0.0%	-	0.0%
<b>SUBTOTAL CHARTER CARRIERS:</b>	<b>10,513,009</b>	<b>13,538,004</b>	<b>28.8%</b>	<b>10,513,009</b>	<b>13,538,004</b>	<b>28.8%</b>	<b>104,851,177</b>	<b>48.4%</b>
<b>CARGO CARRIERS</b>								
ABX AIR INC	-	555,000	100.0%	-	555,000		2,492,000	100.0%
AIRNET 11	-	138,400	100.0%	-	138,400	100.0%	1,085,700	100.0%
ALPINE AVIATION	825,400	3,158,000	282.6%	825,400	3,158,000	282.6%	34,462,500	26.7%
AMERIFLIGHT	1,425,188	389,800	-72.6%	1,425,188	389,800	-72.6%	12,401,388	-38.4%
AMERIJET INTERNATIONAL	-	326,000	100.0%	-	326,000	100.0%	8,214,000	100.0%
AMERISTAR	-	-	0.0%	-	-	0.0%	381,400	55.6%
ATLAS AIR	-	-	0.0%	-	-	0.0%	870,000	-78.8%
CORPORATE AIR (BILLINGS)	1,156,000	1,054,000	-8.8%	1,156,000	1,054,000	-8.8%	14,067,500	15.3%
EMPIRE	800,156	742,175	-7.2%	800,156	742,175	-7.2%	9,396,204	26.4%
FEDEX EXPRESS	53,387,800	46,101,100	-13.6%	53,387,800	46,101,100	-13.6%	617,621,100	-3.6%
GEM AIR	594,500	633,500	6.6%	594,500	633,500	6.6%	6,427,000	5.4%
NORTHERN AIR CARGO	-	2,662,000	100.0%	-	2,662,000	100.0%	23,232,000	100.0%
SOUTHERN AIR INC	-	-	0.0%	-	-	0.0%	-	-100.0%
UPS	47,855,880	41,981,840	-12.3%	47,855,880	41,981,840	-12.3%	585,493,280	-2.5%
WESTERN AIR EXPRESS	273,000	343,000	25.6%	273,000	343,000	25.6%	4,630,500	19.0%
OTHER CARGO	-	-	0.0%	-	-	0.0%	-	0.0%
<b>SUBTOTAL CARGO CARRIERS:</b>	<b>106,317,924</b>	<b>98,084,815</b>	<b>-7.7%</b>	<b>106,317,924</b>	<b>98,084,815</b>	<b>-7.7%</b>	<b>1,320,774,572</b>	<b>-1.2%</b>
<b>TOTAL LANDED WEIGHT</b>	<b>1,144,360,618</b>	<b>1,246,380,713</b>	<b>8.9%</b>	<b>1,144,360,618</b>	<b>1,246,380,713</b>	<b>8.9%</b>	<b>16,050,858,099</b>	<b>36.4%</b>

**SALT LAKE CITY INTERNATIONAL AIRPORT  
CARGO ACTIVITY REPORT  
ONE MONTHS ENDED JANUARY 2022**

	January 2021	January 2022	CHANGE	YTD 2021	YTD 2022	CHANGE	12 MO ROLLING Ending 01/2022	% CHANGE
<b>ENPLANED CARGO</b>								
<b>PASSENGER CARRIERS</b>								
ALASKA	4,429	1,514	-65.82%	4,429	1,514	-65.82%	95,294	-2.46%
Horizon Air / Alaska	1,465	1,334	-8.94%	1,465	1,334	-8.94%	10,524	-46.36%
Skywest / Alaska	7,393	726	-90.18%	7,393	726	-90.18%	23,215	-82.48%
AMERICAN	3,974	4,576	15.15%	3,974	4,576	15.15%	59,350	10.81%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	140	100.00%
Compass	-	-	0.00%	-	-	0.00%	-	-100.00%
Envoy Air (American)	-	-	0.00%	-	-	0.00%	464	100.00%
Mesa	-	-	0.00%	-	-	0.00%	293	100.00%
SkyWest (American)	1,160	98	-91.55%	1,160	98	-91.55%	12,335	-96.98%
DELTA	466,895	461,138	-1.23%	466,895	461,138	-1.23%	7,022,276	67.60%
SOUTHWEST	147,335	259,750	76.30%	147,335	259,750	76.30%	3,751,436	72.95%
UNITED	8,753	7,032	-19.66%	8,753	7,032	-19.66%	99,362	47.78%
Others	310	24,697	7866.77%	310	24,697	7866.77%	151,918	165.80%
<b>CARGO CARRIERS</b>								
FEDEX EXPRESS*	9,999,107	8,158,855	-18.40%	9,999,107	8,158,855	-18.40%	113,462,366	-6.43%
GEM AIR	74,658	69,887	-6.39%	74,658	69,887	-6.39%	778,235	-20.13%
SOUTHERN AIR	-	-	0.00%	-	-	0.00%	-	-100.00%
UPS	5,524,699	5,625,587	1.83%	5,524,699	5,625,587	1.83%	67,455,593	-3.56%
MISC CARGO	915,939	839,453	-8.35%	915,939	839,453	-8.35%	13,308,662	13.15%
ABX AIR	-	46,752	100.00%	-	46,752	100.00%	172,929	100.00%
<b>TOTAL ENPLANED CARGO</b>	<b>17,156,117</b>	<b>15,454,647</b>	<b>-9.92%</b>	<b>17,156,117</b>	<b>15,454,647</b>	<b>-9.92%</b>	<b>206,231,463</b>	<b>-2.43%</b>
<b>DEPLANED CARGO</b>								
<b>PASSENGER CARRIERS</b>								
ALASKA	1,830	4,634	153.22%	1,830	4,634	153.22%	170,975	247.48%
Horizon Air / Alaska	843	1,153	36.77%	843	1,153	36.77%	17,206	-35.91%
Skywest / Alaska	5,607	3,068	-45.28%	5,607	3,068	-45.28%	77,380	-18.80%
AMERICAN	18,453	31,624	71.38%	18,453	31,624	71.38%	369,305	31.24%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	7	100.00%
Compass	-	-	0.00%	-	-	0.00%	-	-100.00%
Envoy	-	9	100.00%	-	9	100.00%	2,303	100.00%
Mesa (American)	-	85	100.00%	-	85	100.00%	463	100.00%
SkyWest (American)	755	951	25.96%	755	951	25.96%	12,397	-8.03%
DELTA	514,543	772,918	50.21%	514,543	772,918	50.21%	10,656,178	84.66%
SOUTHWEST	311,474	324,868	4.30%	311,474	324,868	4.30%	4,842,433	47.81%
UNITED	18,492	28,370	53.42%	18,492	28,370	53.42%	346,981	153.91%
Others	5,722	28,402	396.36%	5,722	28,402	396.36%	251,197	4.09%
<b>CARGO CARRIERS</b>								
FEDEX EXPRESS*	8,938,188	7,269,363	-18.67%	8,938,188	7,269,363	-18.67%	103,508,962	-1.19%
GEM AIR	23,107	15,903	-31.18%	23,107	15,903	-31.18%	247,444	-4.85%
SOUTHERN AIR	-	-	0.00%	-	-	0.00%	-	-100.00%
UPS	5,753,516	5,574,538	-3.11%	5,753,516	5,574,538	-3.11%	74,715,413	-14.58%
MISC CARGO	314,846	598,441	90.07%	314,846	598,441	90.07%	8,129,896	59.16%
ABX AIR	-	110,875	100.00%	-	110,875	100.00%	512,346	100.00%
<b>TOTAL DEPLANED CARGO</b>	<b>15,907,376</b>	<b>14,654,327</b>	<b>-7.88%</b>	<b>15,907,376</b>	<b>14,654,327</b>	<b>-7.88%</b>	<b>203,348,540</b>	<b>-2.70%</b>
<b>TOTAL CARGO</b>	<b>33,063,493</b>	<b>30,108,974</b>	<b>-8.94%</b>	<b>33,063,493</b>	<b>30,108,974</b>	<b>-8.94%</b>	<b>409,580,003</b>	<b>-2.56%</b>

\*FEDEX EXPRESS includes mail



Salt Lake City  
Department of Airports

**COMPARISON OF ON TIME OPERATIONS**  
**December 2021**

**ARRIVALS**

Airport	Flights	% On Time	Rank
CLT CHARLOTTE DOUGLAS	18,831	85.9	1
PHL PHILADELPHIA INTL	9,126	84.4	2
LGA NEW YORK LAGUARDIA	13,120	84.2	3
ATL HARTSFIELD-JACKSON ATLANTA INTL	26,288	83.5	4
BOS BOSTON LOGAN INTL	10,031	82.9	5
IAD WASHINGTON DULLES	6,957	82.1	6
DTW DETROIT METRO WAYNE CNTY	11,168	82.0	7
DFW DALLAS-FT. WORTH REGIONAL	23,611	81.5	8
ORD CHICAGO O HARE	25,683	80.3	9
BWI BALTIMORE/WASHINGTON INTL	6,744	80.1	10
DCA RONALD REAGAN NATIONAL	11,639	80.1	11
IAH HOUSTON GEORGE BUSH	13,531	79.6	12
MDW CHICAGO MIDWAY	5,167	77.5	13
MIA MIAMI INTL	10,639	77.0	14
JFK NEW YORK JFK INTL	10,052	76.9	15
TPA TAMPA INTL	6,865	75.7	16
HNL HONOLULU	4,719	75.0	17
FLL FT. LAUDERDALE	7,566	74.7	18
MSP MINNEAPOLIS-ST. PAUL INTL	10,292	74.7	19
PHX PHOENIX SKY HARBOR INTL	14,225	74.7	20
MCO ORLANDO INTL	12,502	72.5	21
DEN DENVER INTL	22,747	71.5	22
<b>SLC SALT LAKE CITY INTL</b>	<b>9,339</b>	<b>71.5</b>	<b>23</b>
SFO SAN FRANCISCO INTL	10,064	70.4	24
SAN SAN DIEGO LINDBERGH FIELD	5,707	70.1	25
EWR NEWARK LIBERTY INTERNATIONAL	12,808	68.9	26
LAX LOS ANGELES INTL	16,200	67.9	27
PDX PORTLAND INTL	4,628	67.4	28
SEA SEATTLE-TACOMA INTL	13,166	67.2	29
LAS LAS VEGAS MCCARRAN INTL	12,922	67.0	30
<b>AVERAGES</b>	<b>12,211</b>	<b>76.2</b>	

**DEPARTURES**

Airport	Flights	% On Time	Rank
CLT CHARLOTTE DOUGLAS	16,507	86.6	1
LGA NEW YORK LAGUARDIA	13,038	84.0	2
PHL PHILADELPHIA INTL	7,195	83.9	3
BOS BOSTON LOGAN INTERNATIONAL	9,895	83.4	4
DCA RONALD REAGAN NATIONAL	11,295	80.6	5
DTW DETROIT METRO WAYNE CNTY	11,027	80.5	6
ATL HARTSFIELD-JACKSON ATLANTA INTL	26,279	80.4	7
TPA TAMPA INTERNATIONAL	6,856	79.2	8
DFW DALLAS-FT. WORTH REGIONAL	23,611	79.0	9
ORD CHICAGO O HARE	22,670	78.8	10
HNL HONOLULU	4,722	77.8	11
IAD WASHINGTON DULLES	4,876	77.4	12
JFK NEW YORK JFK INTL	10,043	77.2	13
IAH HOUSTON GEORGE BUSH	11,342	75.7	14
SAN SAN DIEGO LINDBERGH FIELD	5,707	75.0	15
PDX PORTLAND INTERNATIONAL	4,626	74.8	16
MIA MIAMI INTL	10,364	74.4	17
FLL FT. LAUDERDALE	7,557	73.8	18
MSP MINNEAPOLIS-ST. PAUL INTL	10,292	73.4	19
SFO SAN FRANCISCO INTL	10,062	72.2	20
PHX PHOENIX SKY HARBOR INTL	14,224	72.0	21
MCO ORLANDO INTL	12,492	71.6	22
<b>SLC SALT LAKE CITY INTL</b>	<b>9,333</b>	<b>69.5</b>	<b>23</b>
MDW CHICAGO MIDWAY	5,168	68.6	24
LAX LOS ANGELES INTL	16,203	68.4	25
SEA SEATTLE-TACOMA INTL	13,169	67.6	26
BWI BALTIMORE/WASHINGTON INTL	6,746	66.6	27
LAS LAS VEGAS MCCARRAN INTL	12,920	64.0	28
EWR NEWARK LIBERTY INTERNATIONAL	11,103	62.4	29
DEN DENVER INTERNATIONAL	21,870	61.6	30
<b>AVERAGES</b>	<b>11,706</b>	<b>74.7</b>	

**ON TIME ARRIVAL PERFORMANCE AT SLC**

By Carrier

Air Carrier	Flights	% On Time
AA AMERICAN	435	75.4%
DL DELTA	<b>6,930</b>	<b>74.2%</b>
F9 FRONTIER	110	71.8%
UA UNITED	597	68.7%
AS ALASKA	303	64.4%
WN SOUTHWEST	832	55.9%
B6 JETBLUE	132	45.5%
<b>AVERAGES</b>	<b>9,339</b>	<b>89.8%</b>

Source: DOT Air Travel Consumer Report

# **DESIGN AND CONSTRUCTION REPORT**

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- I. Area Map of Project Locations
- II. Project Schedule
- III. Construction Analysis
- IV. Design and Construction Report

SALT LAKE CITY DEPARTMENT OF AIRPORTS

March 8, 2022



Salt Lake City  
International Airport

### 2021 - 2022 Project Legend

#### Airfield

1. North Cargo Apron Site Development
2. Pump House #5 Renovations

#### Landside

3. GA Zone 3 Corporate Hangar Site Development
4. Landside Lighting Wire Replacement








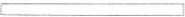





SALT LAKE CITY INTERNATIONAL AIRPORT  
CONSTRUCTION PROGRAM  
2021/2022 Construction Schedule

ID	Task Name	Start	Finish	Feb '22	Mar '22	Apr '22	May '22	Jun '22	Jul '22	Aug '22	Sep '22	C	
1	Project Title	Mon 8/23/21	Thu 2/23/23										
2	(1) North Cargo Apron Site Development	Mon 8/23/21	Fri 9/16/22										
3	(2) Pump House No. 5 Renovations	Mon 3/7/22	Thu 2/23/23										
4	(3) GA Zone 3 Corportate Hangar Site Development	Wed 12/8/21	Wed 4/20/22										
5	(4) Landside Lighting Wire Replacement	Mon 4/11/22	Wed 9/7/22										

Project: Microsoft Project (latest)  
Date: Mon 3/7/22

DESIGN		Inactive Milestone		Manual Summary	
CONSTRUCTION		Inactive Summary		Start-only	
SCOPING		Manual Task		Finish-only	
SUMMARY		Duration-only		Deadline	
Inactive Task		Manual Summary Rollup			

SALT LAKE CITY DEPARTMENT OF AIRPORTS  
CONSTRUCTION PROJECT STATUS 2021 - 2022

#	PROJECT NAME	ENGINEER'S ESTIMATE	BID AMOUNT	APPROVED CHANGE ORDERS TO DATE	% OF COST INCREASE TO DATE	STATUS	CONTRACTOR
<b>CONSTRUCTION</b>							
1	North Cargo Apron Site Development	\$ 25,763,000	\$ 22,141,148	\$ (15,000)	-0.07%	on schedule	Ames Construction
2	Pump House No. 5 Renovations	\$ 841,630	\$ 1,630,000			on schedule	Saunders Construction
3	GA Zone 3 Corporate Hangar Site Development	\$ 1,213,237	\$ 1,169,378			on schedule	Ames Construction
4	Landside Lighting Wire Replacement	\$ 1,353,672	\$ 815,689			on schedule	Prime Power & Electric, Inc.
	<b>Total</b>	<b>\$ 29,171,539</b>	<b>\$ 25,756,215</b>	<b>\$ (15,000)</b>	<b>-0.06%</b>		
Budget amount, Engineer's estimate, and Bid amount is based on construction cost only.							

## CONSTRUCTION REPORT

### CONSTRUCTION

- (1) **North Cargo Apron Site Development** - The Contractor has completed most of the sanitary sewer, water, and the future site area storm water drainage system. Work will continue on roadway and site grading, prepping for concrete apron paving, and the main line storm drain connection and installation as weather permits.
- (2) **Pump House No. 5 Renovations** - The bid opening for this project was held on January 27, 2022. The contract was awarded to Saunders Construction. The Contractor is currently working on the badging process, a preliminary construction schedule and submittals.
- (3) **GA Zone 3 Corporate Hangar Site Development** - The Contractor will begin pre-demolition electrical work on March 10, 2022 and begin demolition of the hangars the week of March 14, 2022, weather permitting. Utility work is anticipated to begin by the end of March 2022 after all required permits have been obtained.
- (4) **Landside Lighting Wire Replacement** - The Contractor was issued an administrative notice to proceed on February 1, 2022. Submittals are currently being submitted for review and approval by SLCDA. Construction is anticipated to begin in the Spring of 2022.



Advisory Board  
Meeting

March 17, 2022

Media Clippings

<https://slcairport.com/assets/pdfDocuments/AABoard/MediaClippingsPacketMar2022.pdf>

Compiled by the Communication & Marketing Dept.