



Advisory Board
Meeting

April 20, 2022

Agenda



Advisory Board Meeting

April 20, 2022

Pursuant to City Code 2.14.060(A) and Utah Code section 52-4-207(2), the Airport Advisory Board adopted a rule permitting electronic meetings for this Board, regardless of whether a quorum is present at an anchor location, so long as such meetings comply with the Open and Public Meetings Act.

To access the meeting please visit:

<https://saltlakecity.webex.com/saltlakecity/onstage/g.php?MTID=eed5480dcf1f72ac5f1518e0471c9d5e3>



ADVISORY BOARD MEETING AGENDA

20 April 2022

8:00 A.M.

CONSENT

- A. Minutes of the 16 March 2022 Meeting

DISCUSSION

- A. Director's Report – Brian Butler, Chief Financial Officer, SLCDCA
- B. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDCA
- C. Facilities Maintenance – Victoria Tucker, Aviation Services Manager, SLCDCA, Celeste Elkins, Facilities Contracts Administrator, SLCDCA, Jeffrey Williams, Regional Operations Manager, Flagship Facility Services, and Charles Resta, SLC Site manager, Flagship Facility Services

INFORMATION ITEMS

Financial Report – February 2022
Air Traffic Statistics – February 2022
Construction Report – April 2022

MEDIA CLIPPINGS

Media Clippings – April 2022

The next meeting will be held on **Wednesday, May 18, 2022**, at 8:00 a.m. Meetings are usually held in the Board Room, located on the third level of the airport terminal and via Web-ex unless otherwise posted. People with disabilities may make requests for reasonable accommodations no later than 48 hours in advance in order to attend this Airport Advisory Board Meeting. Accommodations may include alternate formats, interpreters, and other auxiliary aids. This is an accessible facility. For questions or additional information, please contact Tina Nee at 801-575-2042.



Advisory Board
Meeting

April 20, 2022

Minutes

SALT LAKE CITY DEPARTMENT OF AIRPORTS MINUTES OF ADVISORY BOARD MEETING

March 16, 2022

Members Present: Steve Price, Chair
Theresa Foxley
Cyndy Miller*
John Bradshaw
Arlyn Bradshaw*
Roger Boyer*
Karen Mayne*
Dirk Burton
Tye Hoffman*

City Council: Sam Owen

Mayor's Office: Rachel Otto*

Department of Airports: Bill Wyatt, Executive Director
Tina Nee, Administration
Brian Butler, Chief Financial Officer
Treber Anderson, Director of Operations
Ed Cherry, Director of IT*
Ed Clayson, Director of Maintenance*
Shane Andreasen, Director Admin and Commercial Services
Medardo Gomez, ORAT Director
Brady Fredrickson, Director of Planning and Environmental
Joel Nelson, Admin and Commercial Services
Pete Higgins, Chief Operations Officer
Mike Williams, ARP Program Director
Stefhan Bennett, SLC Police Captain*
Rick Stratton, SLCFD Battalion Chief*
Catherine Brabson, City Attorney*
Megan DePaulis, City Attorney*

Other: Kory Cox
Mike Taylor, Budget Rent-a-Car & UOT Board
Richard Monsen, UIPA
Paul Coates, City of West Jordan*
Andrew Scanlon, Kimley-Horn
Brian Bangerter, HNTB*
Andy C*
David Chipman*

Steve Price called the meeting, held in-person at the SLCDA Admin Offices Board Room and via Web-Ex to order at 8:09 a.m. (* indicates the party attended virtually)

AGENDA

A. Minutes

A motion was made by Cyndy Miller and seconded by Theresa Foxley to approve the minutes of February 16, 2022 as presented. All votes were affirmative; motion passed.

B. Director's Report

Bill Wyatt, Executive Director, updated the Airport Advisory Board regarding current events.

Steve Price asked how the increased fuel prices were affecting the aviation industry.

Bill Wyatt explained jet fuel follows crude oil prices. Most airlines hedge their fuel so we could see increased ticket prices later in the year.

C. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDA

Mike Williams, Airport Redevelopment Program (ARP) Director, presented an update on the ARP (presentation on file). Main points included were:

- Project statistics
- Safety and Schedule Stats, and Cost Summary
- Project statistics
- CGMP #5 – Terminal/South Concourse West/Gateway status
- CGMP #6 – Roadways/Parking Garage/Central Utility Plant status
- CGMP #7 – Baggage Handling System status
- CGMP #9A – SCW Apron Paving and Hydrant Fueling status
- CGMP #16 – NCP Phase 1
- CGMP #17 – NCP Baggage Handling System Phases 1 & 2 status
- CGMP #18 – NCP Apron Paving/ Hydrant Fueling
- Tracking Budget
- Job progress photos

Mayor Burton asked when a tour could be scheduled for the Board.

Mike Williams indicated there will be a tour sometime in the summer.

D. Budget Presentation – Brian Butler, Chief Financial Officer

Brian Butler, Chief Financial Officer, presented the Fiscal Year 2023 Budget (presentation on file.) Main points included were:

- Budget Goals and Objectives – Budget Drivers
 - Enplaned Passenger Traffic
 - Income Statement Forecast
 - Original vs. Revised Budgets
 - Comparison of Airline Revenues
 - Comparison of Concession Revenues
 - Costs Per Enplaned Passenger (CPE)
 - Original vs. Revised Capital Equipment Budgets
- New Capital Improvement Projects

Cyndy Miller inquired to the increase in intergovernmental charges.

Brian Butler explained how a large portion of this number is increases to Police and Fire approved by City Council last year.

John Bradshaw ask does SLC compare to other airport in per passenger costs.

Bill Wyatt responded in the past, SLC was a bargain. We are still well below average.

Mayor Burton inquired to a separate budget for SVA.

Brian Butler answered that this is a consolidated budget but can provide a separate break-down for SVA.

Cyndy Miller reminded everyone that this budget is for an “airport system not for three separate airports.

E. Call for Motion to Approve the Budget – Steve Price

Steve Price called for a motion for a vote for approval of FY2023 Budget. Upon a motion by Cyndy Miller and seconded by Arlyn Bradshaw, the board approved the FY2023 Budget and supports its presentation to the Mayor and City Council for acceptance. All votes were affirmative.

Steve Price adjourned the meeting at 9:30 a.m.

Steve Price, Chair

Date

Erin Mendenhall, Mayor

Date



Advisory Board
Meeting

April 20, 2022

Discussion Items

AGENDA: DISCUSSION ITEM (A)
DATE: 20 April 2022
TO: Airport Advisory Board
FROM: Bill Wyatt, Executive Director
SUBJECT: **Executive Director's Report**

Brian Butler, Chief Financial Officer will present a monthly informational report to the Board, which may include:

1. ARP progress
2. Ground transportation update
3. Concessions and rental cars
4. Airport safety and security
5. Airport facilities and operations
6. General aviation
7. Passenger and airport users
8. Environmental matters
9. Financial condition
10. Legislative issues
11. Airlines
12. Communications and marketing

AGENDA: DISCUSSION ITEM (B)
DATE: 20 April 2022
TO: Airport Advisory Board
FROM: Bill Wyatt, Executive Director
SUBJECT: **Airport Redevelopment Program Update**

Mike Williams, Airport Redevelopment Program (ARP) Director, will present an update on the SLC Airport Redevelopment Program (presentation on file).



AIRPORT REDEVELOPMENT PROGRAM

Status Update 04/20/2022



Safety, Statistics and Schedule



Safety Statistics

Numbers for the Current Month

- **OSHA National Average**
 - **Lost Time Rate 1.80 Recordable Rate 3.10**
- **HDJV Metrics**
 - **9,240,106 Total Trade Hours worked**
 - **Lost Time Rate 0.23 Recordable Rate 2.30**

Trade Hours for the Program Overall

- **ARP Metrics (HDJV+AOJV)**
 - **11,401,140 Total Trade Hours worked**

Trade Workers on Site

- **755 Trade Workers (week ending 4/08/2022)**

Schedule Status - Critical Path

- **Completion of Taxiway 'Y' P-501 Joint Sealing, Lighting & Striping**
- **Completion of Concourse 'A' East Exterior Curtainwall, Roofing & Dry-in**
- **Completion of Concourse 'A' East Overhead Mechanical, Electrical and Plumbing Installations**
- **Start P-306 Lean Concrete Placement over the Central Tunnel**
- **Overall Program is on schedule**

Near Term Schedule Milestones



Target Date	Current Date	Description
04/04/22	Complete	Concourse A East - Area D Substantial Dry-in
04/04/22	Complete	Concourse A East - Area A Level 2 Start Restroom Terrazzo Floor Base
04/07/22	Complete	Concourse B East - Start Stone Columns
04/08/22	Complete	Concourse A East - Level 1 MEP Overhead Completion Walk
04/08/22	Complete	Central Tunnel - Area G - Complete Last Lid Concrete Placement
04/09/22	Complete	Substantial Completion Taxiway G South
04/12/22	04/15/22	Taxiway H - Start Exiting Airfield Lighting Demo
04/12/22	04/12/22	Concourse A East - Delta Comm Room - Install Cabinets
05/06/22	05/06/22	Concourse A East - Substantial Dry-in
05/16/22	05/16/22	Concourse A East - Early Bag Storage - Set Electrical Switchyard Equip

Airport Redevelopment Program Overall Budget



Construction Budget March 2022	Budget 2/24/22 FOC	Committed Feb-22	Commitments Mar-22	*Pending Commitments	Revised Commitments	Earned to Date	Estimate at Completion
Closed TRP CGMPs 1, 2, 2A-2D, 3, 4, 5, 7, 9, 09A, 12	\$1,532,021,660	\$1,532,021,660	\$0	\$0	\$1,532,021,660	\$1,532,021,660	\$1,532,021,660
Closed NCP CGMPs 13, 14, 15, 16, 17, 18 & 19	\$487,852,444	\$487,852,444	\$0	\$0	\$487,852,444	\$487,852,444	\$487,852,444
CGMP 2E,F&H CMAR General Conditions/Services	\$107,642,170	\$100,410,170	\$0	\$0	\$100,410,170	\$25,554,589	\$107,642,170
CGMP 06 Parking Garage, Roadways, CUP	\$403,477,666	\$405,856,439	\$0	(\$2,378,773)	\$403,477,666	\$401,108,443	\$403,477,666
CGMP 10 South Concourse East/Tunnel Shell	\$540,188,144	\$540,188,144	\$0	\$0	\$540,188,144	\$284,712,654	\$540,188,144
CGMP 11, 11A & 11B Apron Paving & Fueling	\$275,423,126	\$203,341,893	\$0	\$0	\$203,341,893	\$103,373,746	\$275,423,126
CGMP 19A Phase 3 NCP/Tunnel Buildout	\$332,870,248	\$332,870,248	\$0	\$0	\$332,870,248	\$6,086,608	\$332,870,248
CGMP 20 NCP Phase 2 Airfield Paving & Jet Fuel	\$77,645,774	\$77,645,774	\$0	\$0	\$77,645,774	\$1,621,189	\$77,645,774
Total Program Construction	\$3,757,121,232	\$3,680,186,772	\$0	(\$2,378,773)	\$3,677,807,999	\$2,842,331,333	\$3,757,121,232
TRP Owner Procurement	\$5,465,472	\$5,335,714	\$0	\$0	\$5,335,714	\$4,808,421	\$5,465,472
NCP Owner Procurement	\$2,655,266	\$2,655,266	\$0	\$0	\$2,655,266	\$1,860,182	\$2,655,266
Security Checkpoint Equipment	\$12,506,042	\$11,751,472	\$0	\$0	\$11,751,472	\$7,848,061	\$12,506,042
Automated Security Exit Door Equipment	\$917,430	\$917,430	\$0	\$0	\$917,430	\$0	\$917,430
TRP Soft Cost	\$379,256,065	\$308,363,190	\$273,539	\$0	\$308,636,729	\$291,423,486	\$379,256,065
NCP Soft Cost	\$185,593,794	\$128,717,543	(\$112,565)	\$0	\$128,604,978	\$102,526,024	\$185,593,794
Total Program Soft Cost	\$586,394,069	\$457,740,615	\$160,974	\$0	\$457,901,589	\$408,466,174	\$586,394,069
CGMP 2G CMAR Preconstruction Phase 4	\$1,414,757	\$1,414,757	\$0	\$0	\$1,414,757	\$574,392	\$1,414,757
NCP Soft Cost Phase 4	\$15,840,094	\$15,840,094	\$0	\$0	\$15,840,094	\$2,707,678	\$15,840,094
Total Phase 4 Planning Cost	\$17,254,851	\$17,254,851	\$0	\$0	\$17,254,851	\$3,282,070	\$17,254,851
TRP Owner Reserve	\$40,035,245	\$0	\$0	\$0	\$0	\$0	\$40,035,245
NCP Owner Reserve	\$51,167,665	\$0	\$0	\$0	\$0	\$0	\$51,167,665
Total Program Owner Reserve	\$91,202,910	\$0	\$0	\$0	\$0	\$0	\$91,202,910
Total ARP Program Budget	\$4,451,973,062	\$4,155,182,238	\$160,974	(\$2,378,773)	\$4,152,964,439	\$3,254,079,577	\$4,451,973,062

*Pending Commitment for Final/Closeout Revision to CGMP 6 will reduce the CGMP 6 commitment to the 09/02/21 Budget

Concourse 'A' East/ Central Tunnel/Airfield



Central Tunnel Concrete Structure

- **Area 'G' (Concourse B Node) Lid Concrete Placement Complete**
- **Sheet Pile Removal underway**
- **Interior APM Concrete Placement Underway**

Concourse 'A' East

- **Mechanical, Electrical and Plumbing Rough-in Progressing**
- **Baggage Handling System Conveyor Installation Continuing**
- **Exterior Studs and Sheathing Complete through Area 'F'**
- **Exterior Curtainwall Installation Continuing**
- **Moving Walk Installation Continuing**
- **Electrical and Telecom Priority Room Construction Progressing**
- **Started IT/Special Systems Cabinet/Cabling Installation in Area 'A'**

Concourse 'A' East/ Central Tunnel/Airfield



Airfield

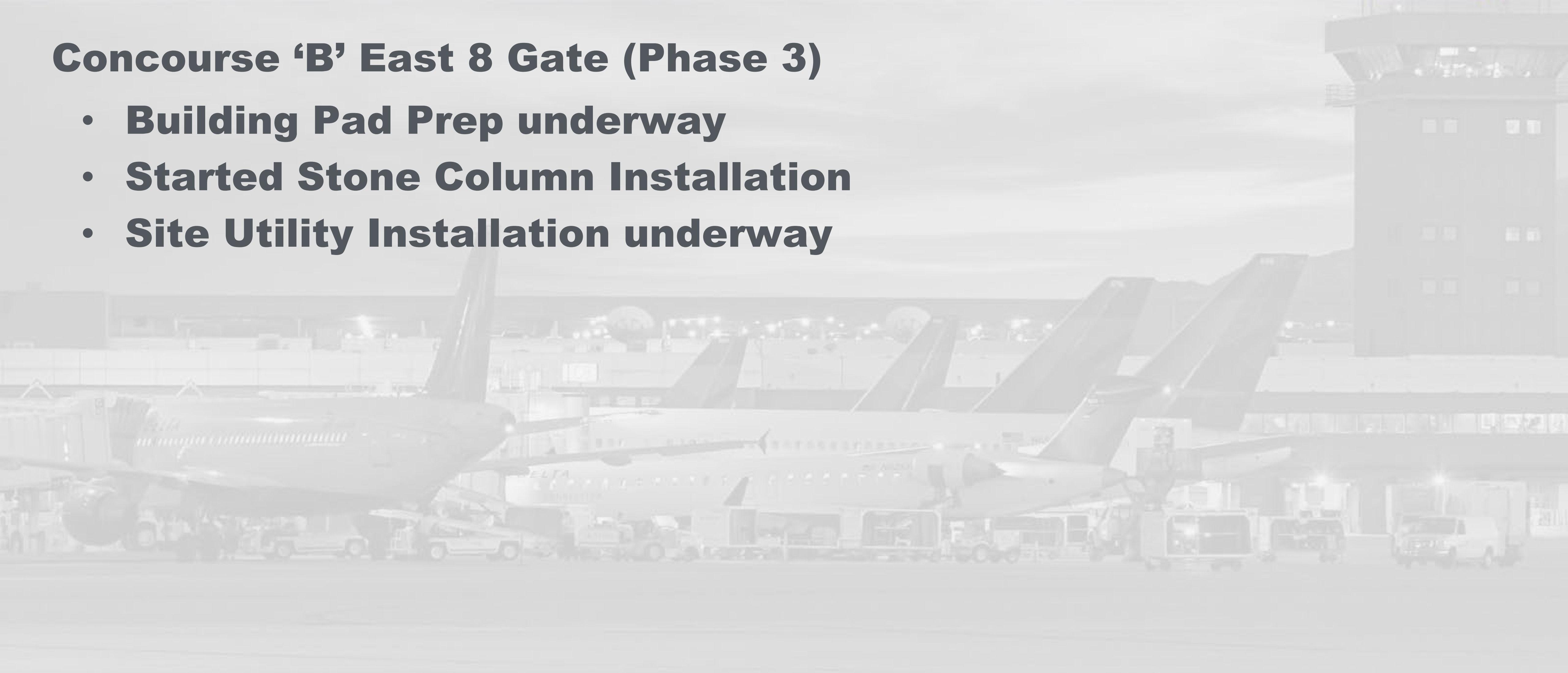
- **Site Utilities Progressing**
- **Hydrant Fuel System Pipe and Fuel Vault Installation Progressing**
- **Airfield Trench Drain East Side of Concourse 'A' East Continuing**
- **Airfield Trench Drain West Side of Concourse 'A' East Continuing**
- **Airfield Paving East/West Taxiway Production Paving Progressing**
- **Airfield Paving South and North Sides of Concourse 'A' Initiated**
- **Opened Taxiway 'Y' and New Service Road and Captured Taxiway 'H' for Rehabilitation**

Concourse 'B' East (Phase 3)

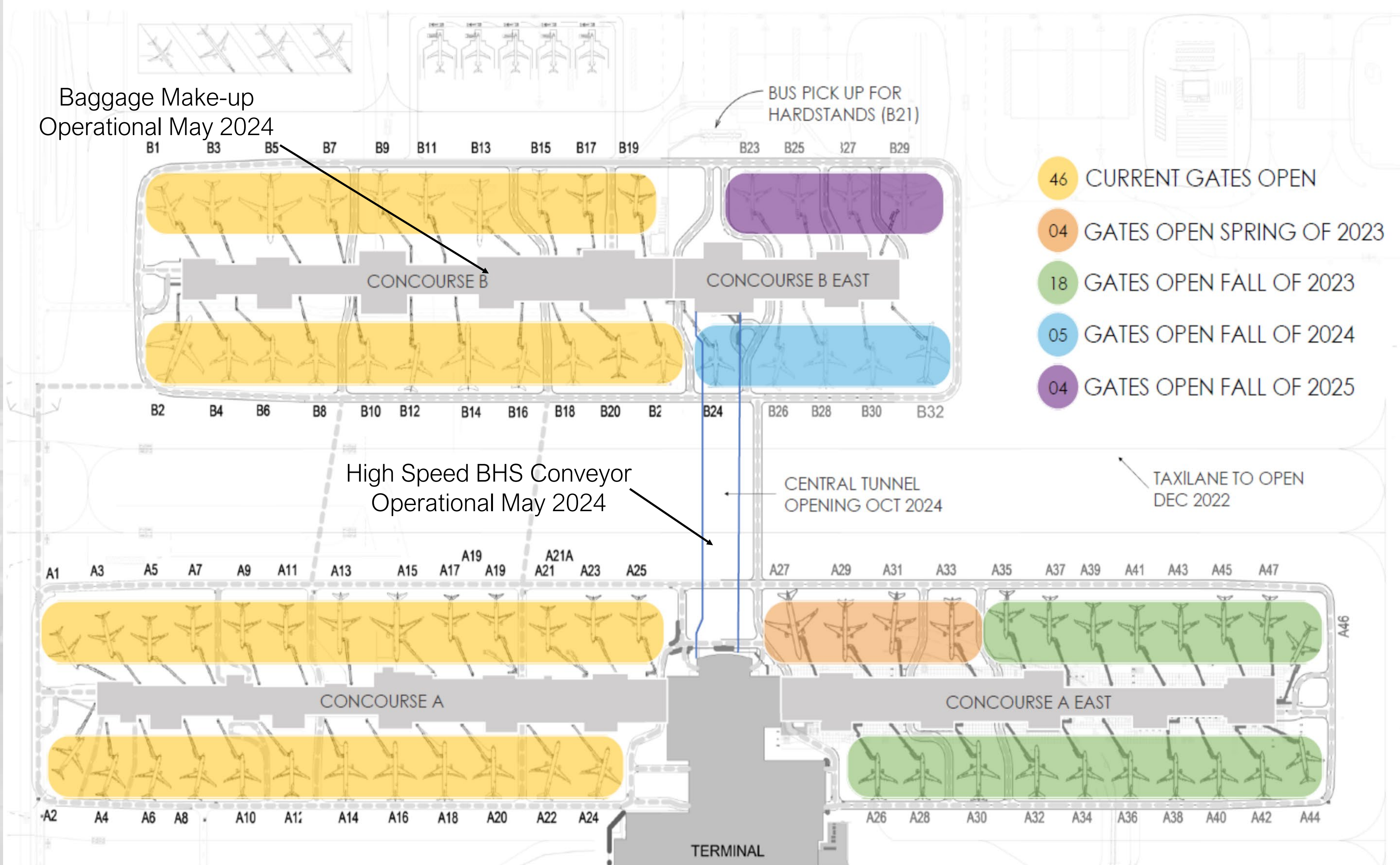


Concourse 'B' East 8 Gate (Phase 3)

- **Building Pad Prep underway**
- **Started Stone Column Installation**
- **Site Utility Installation underway**



Overall Phase 2 and Phase 3 Phased Delivery



Concourse A East



East/West Taxilane



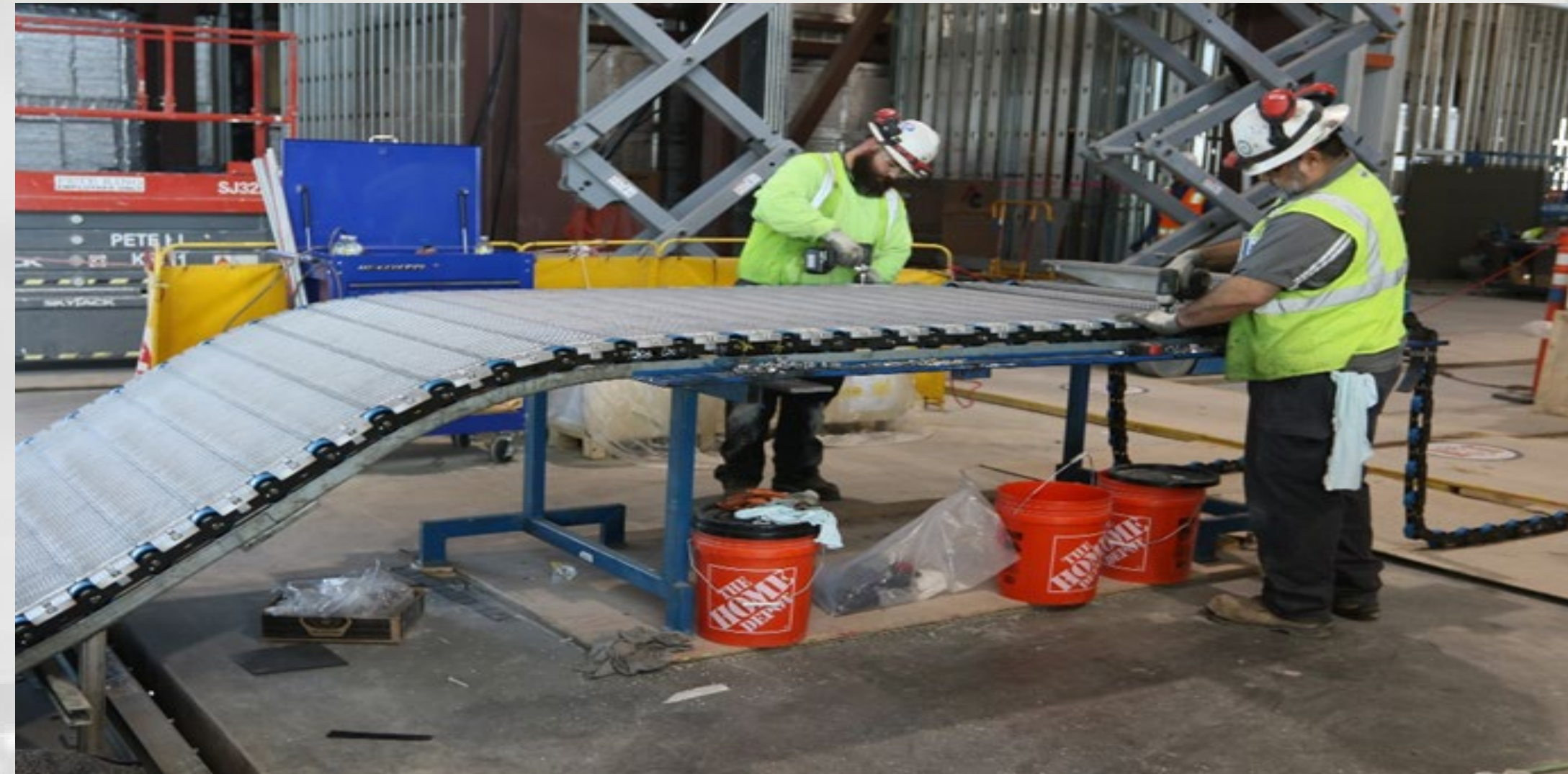
Central Tunnel



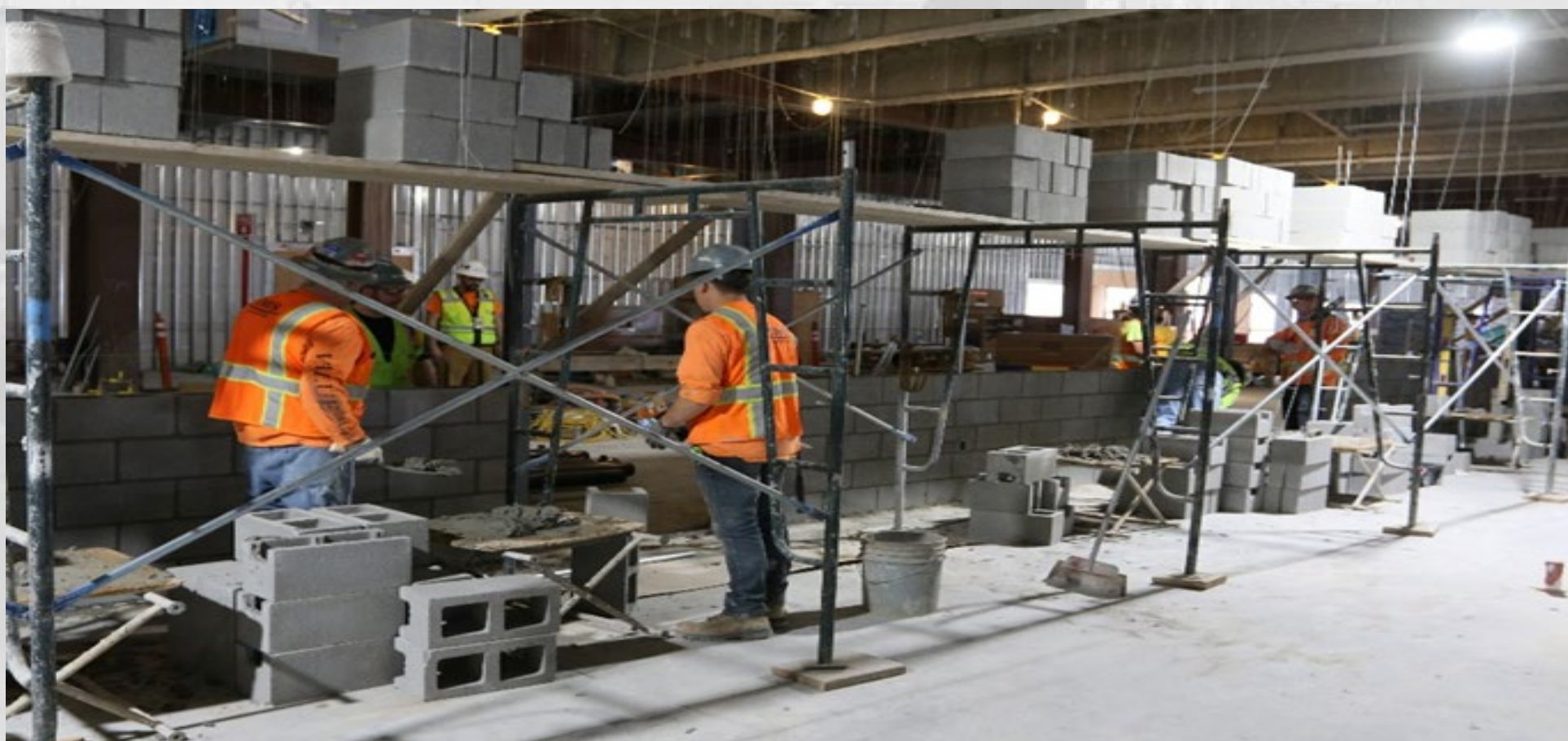
Concourse 'A' East - Interior



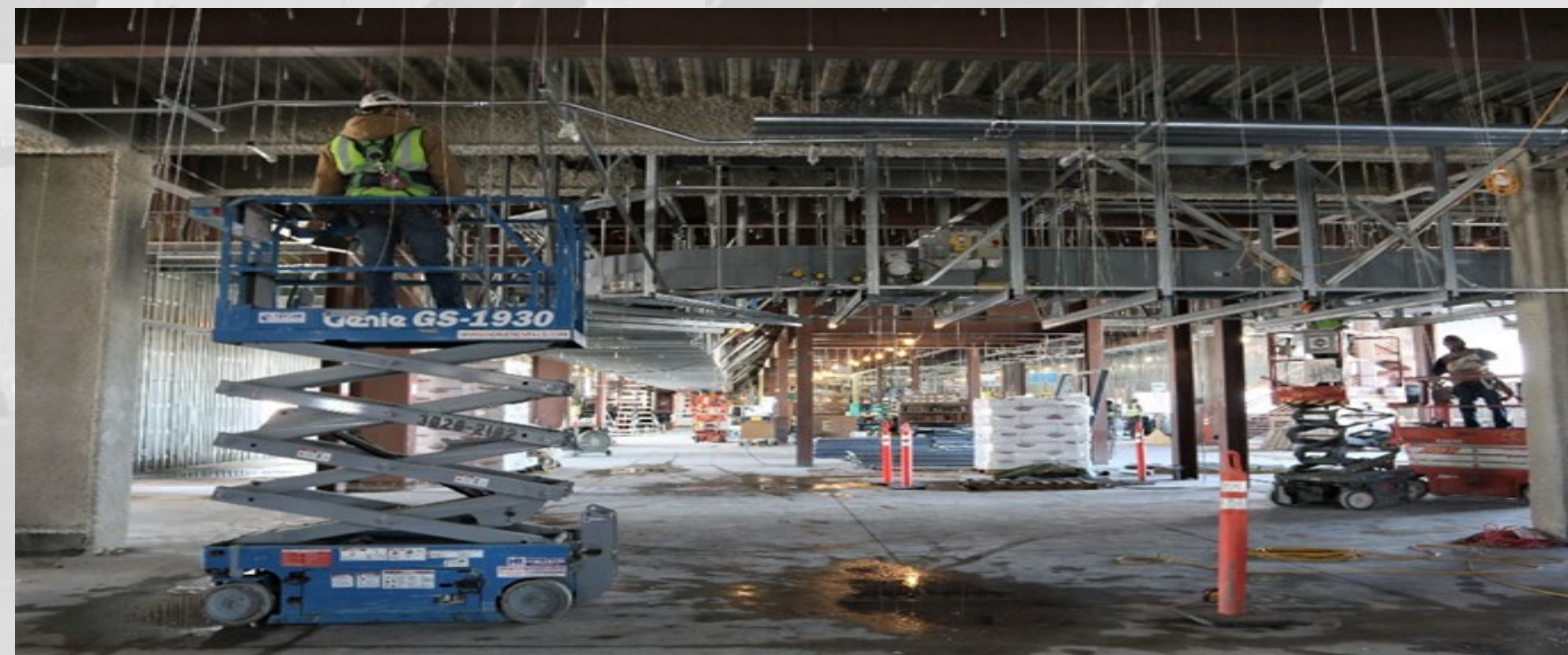
Level 1 Area C PCAir Chiller Installation



Level 2 Area C Moving Walkways Pallet Assembly



Level 1 Area C Masonry



Level 1 Area E MEP Overhead

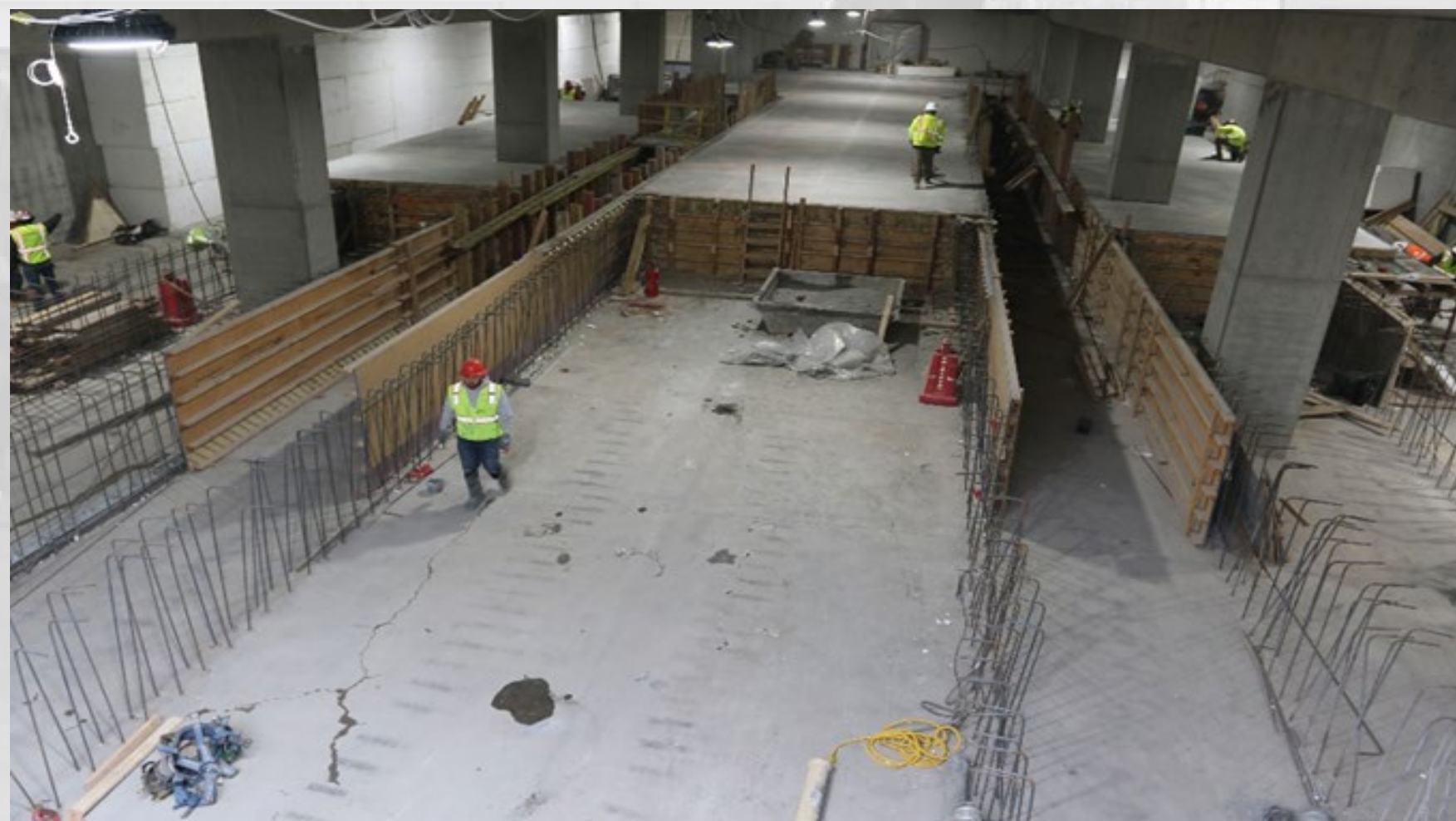
Central Tunnel - Interior



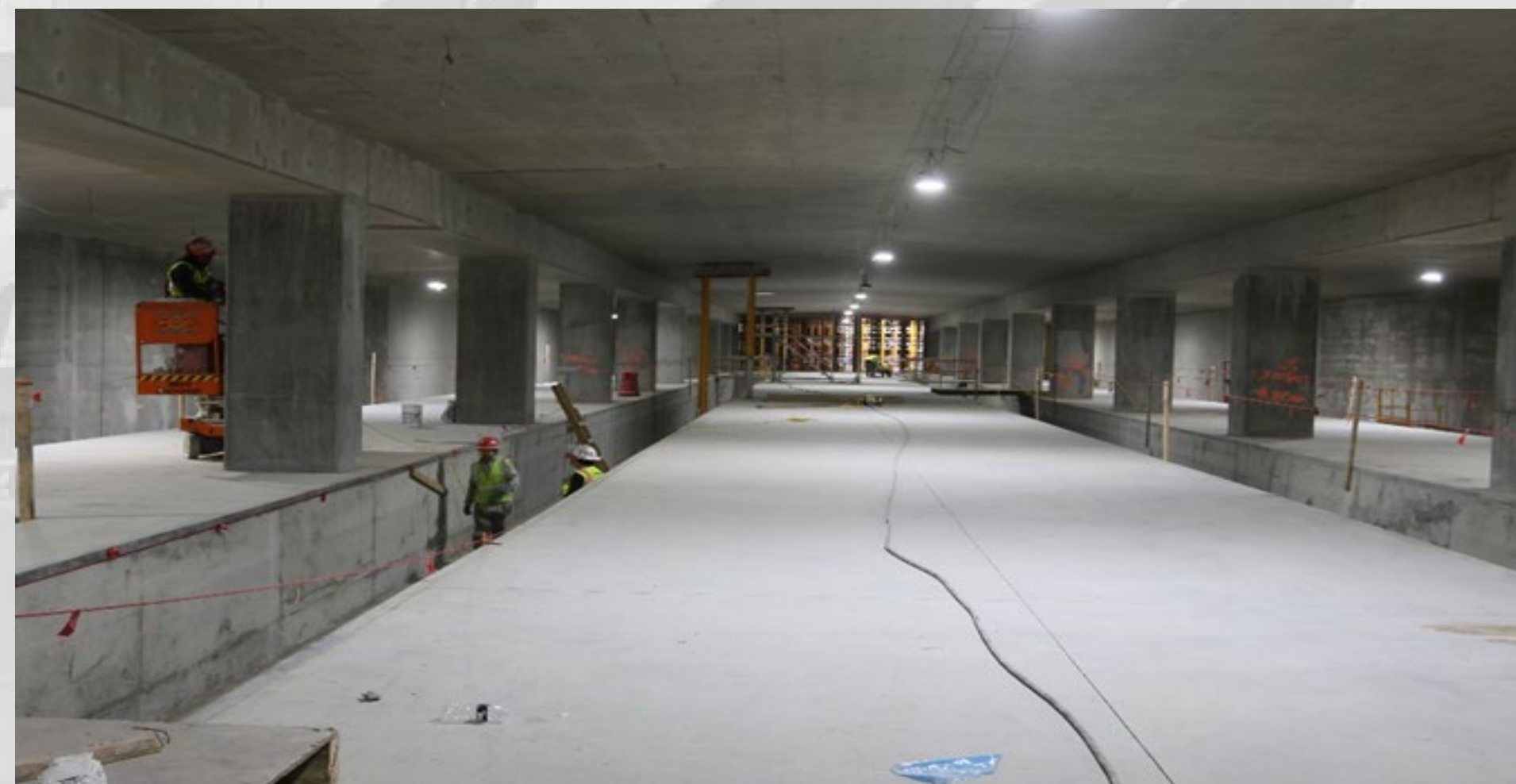
Baggage Conveyor Belt Installation



Baggage Conveyor Motor Installation



APM Platform Concrete Looking South



APM Platform Concrete Looking North

Airfield Paving



Lean Concrete South Side of Concourse 'A'



Airfield P-501 Paving

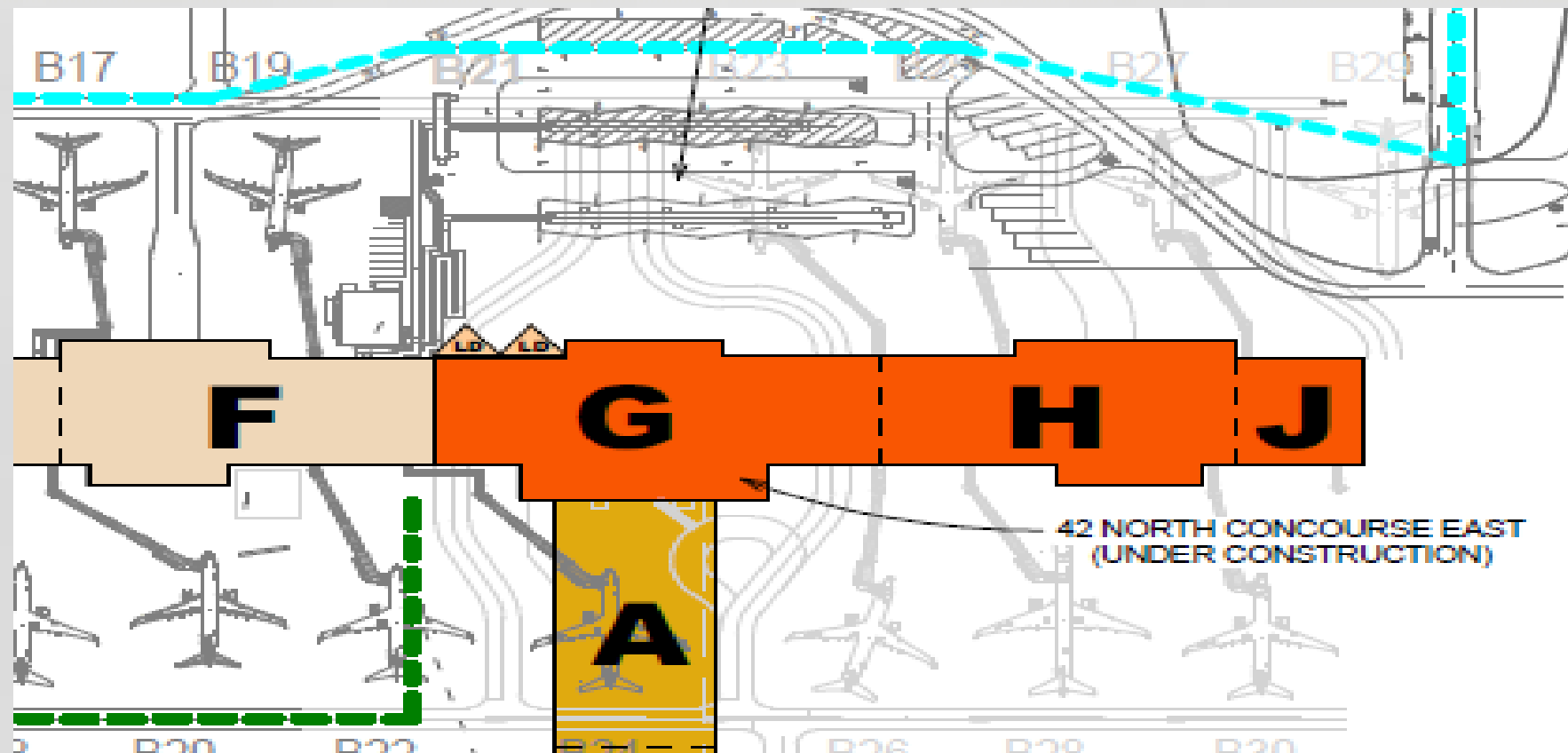


Taxiway 'Y' Paving Looking North



Taxiway 'Y' Paving Looking South

Concourse B East (Phase 3)



Phase 3 Area Map



Area G Node - Tunnel and Basement



State of Stone Columns in Area J

AGENDA: DISCUSSION ITEM (C)
DATE: 20 April 2022
TO: Airport Advisory Board
FROM: Bill Wyatt, Executive Director
SUBJECT: **Facilities Maintenance**

Victoria Tucker, Aviation Services Manager, SLCDA, Celeste Elkins, Facilities Contracts Administrator, SLCDA, Jeffrey Williams, Regional Operations Manager, Flagship Facility Services, and Charles Resta, SLC Site manager, Flagship Facility Services, will present an update on Facilities Maintenance (presentation on file).



**AIRPORT FACILITIES MAINTENANCE CONTRACTS
OVERVIEW – THE NEW SLC**



Facility Maintenance Contracts



FY2022 Contract Budget \$15,884,200



Recycling



Waste Disposal



Pest Control



Janitorial Services
Plant Care
Snow Removal -Curbside



Window Cleaning
High Dusting
Specialty Art Cleaning

Pest Control – Integrated Pest Management

Over 35 Facilities

2,834,864 Total Square Feet Monitored & Treated

- 373 Secured exterior rodent stations with Bluetooth technology and when we get within 50ft of a station it will notify us when a station has rodent activity.
- 472 Interior electronic multi-catch traps with sensor use a cellular hub and notify us immediately when a rodent enters a trap.



Waste Disposal & Recycling



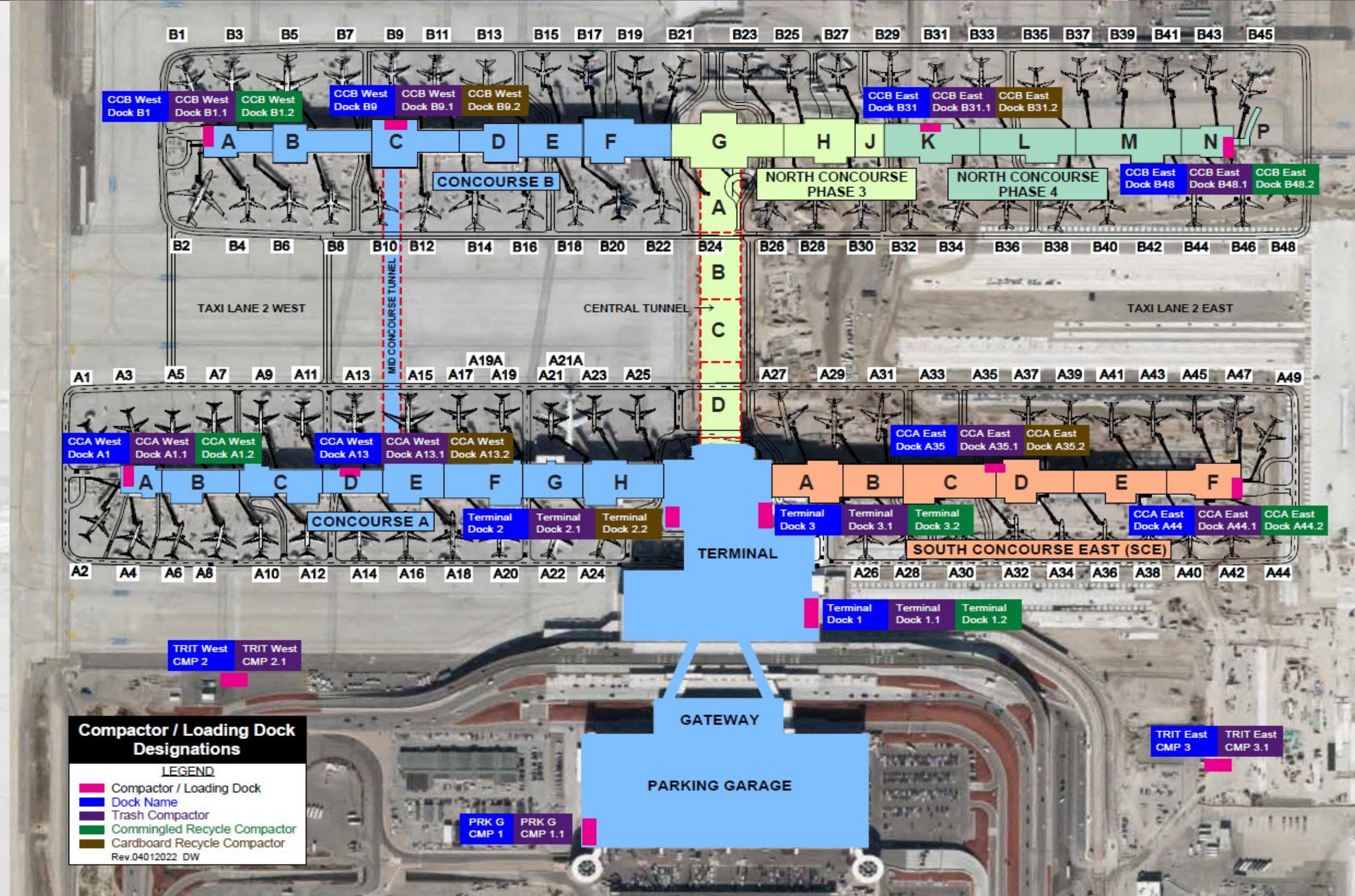
Salt Lake City Airport Campus

7 Cardboard Recycling Compactors

3 Single-Stream Recycling Compactors

6 Waste Disposal Compactors

8 Dumpsters



Recycling Program – Material Recycling Facility



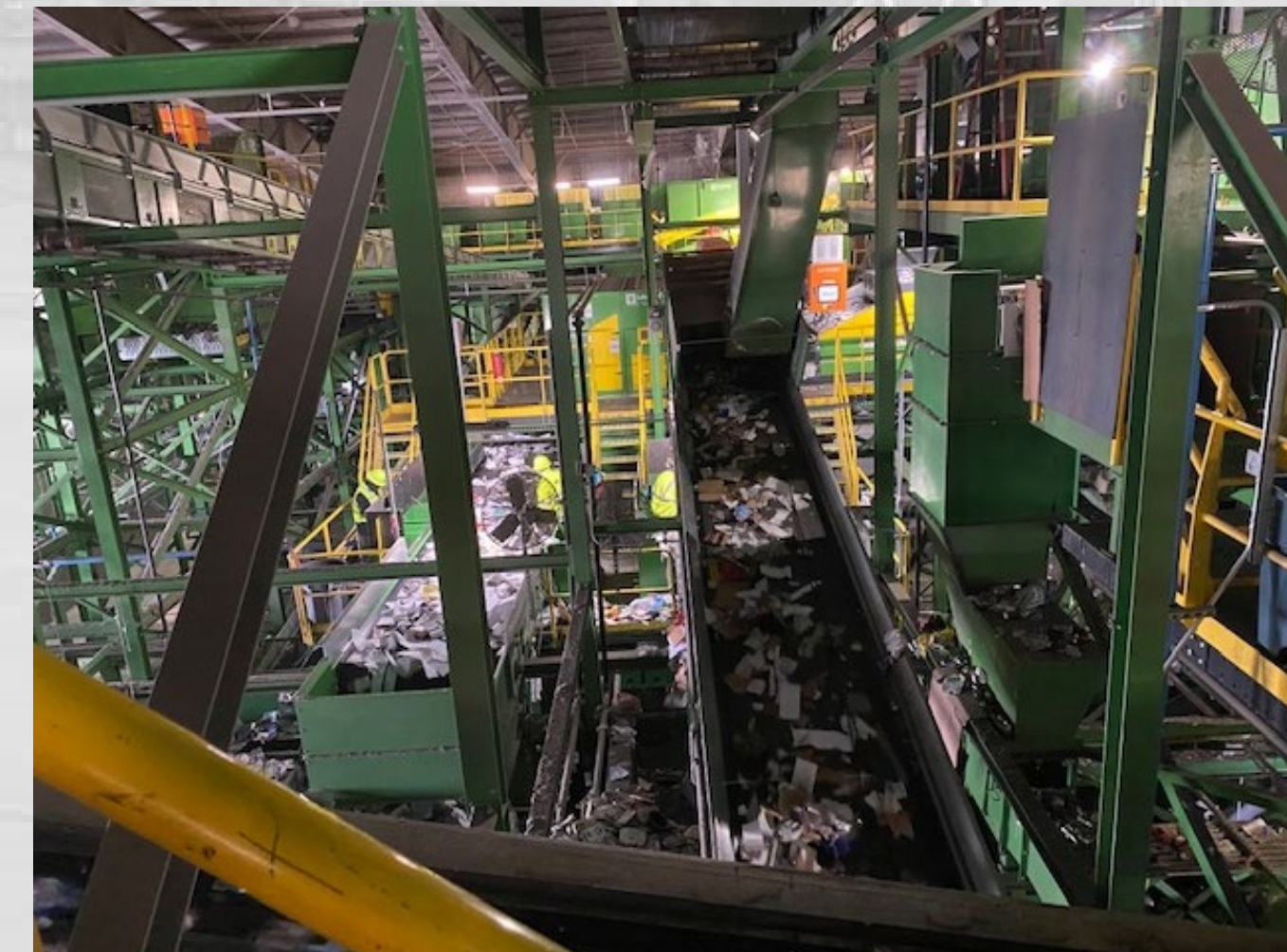
Aluminum



Cardboard



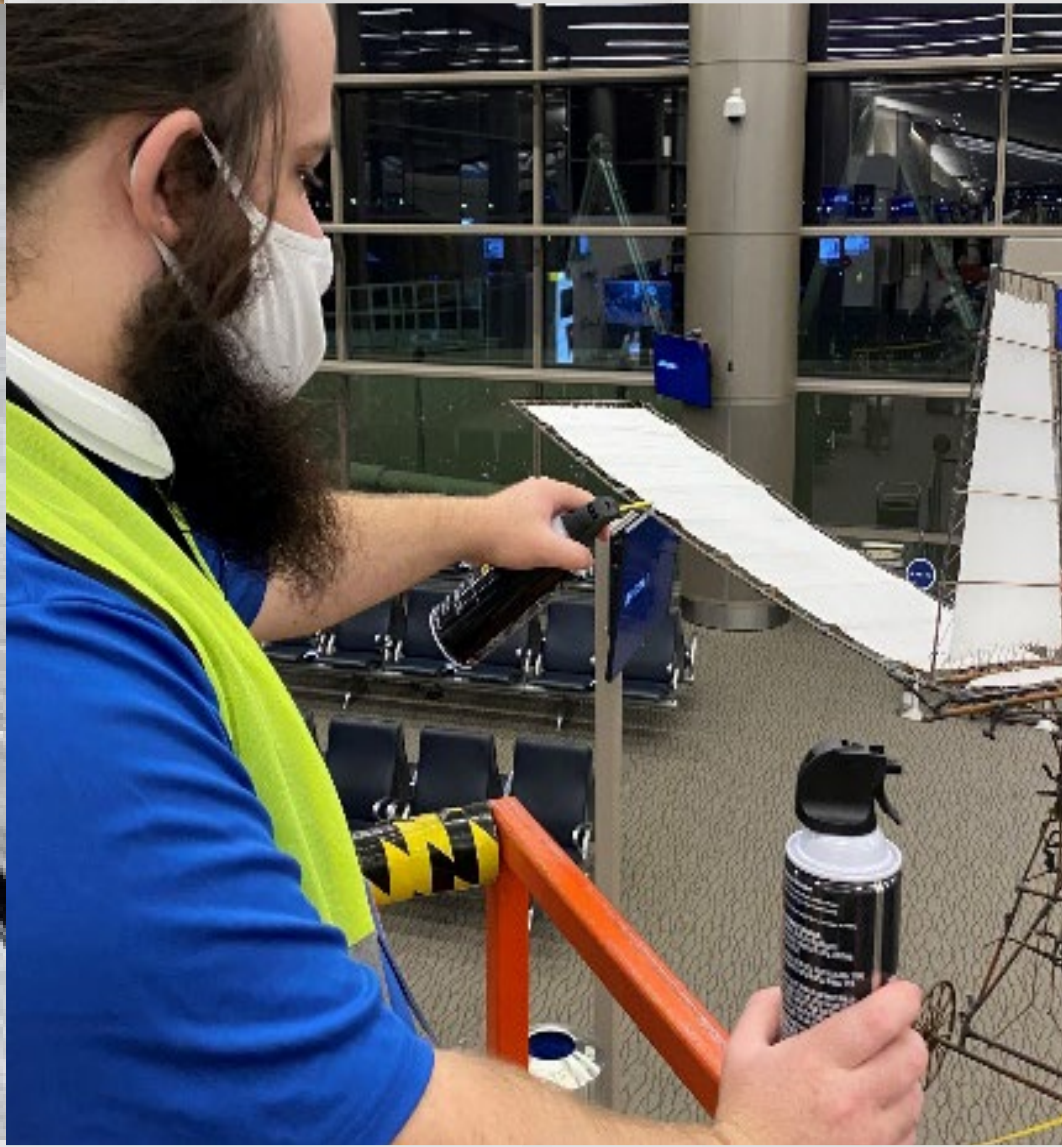
Single Stream



Specialty Art Cleaning



- Column Plates and Benches
- The World Map
- You are Here & Flying Machines:
 - Relocated from Legacy Airport
- Mid-Concourse Tunnel Murals:
 - Four Murals to bring Utah's Seasons to Life, each mural 144 feet
- Whimsy Walls:
 - Unique Vinyl Wrap in 24 public restrooms, from 18 local & national artists
- Near Distance:
 - Fabricated out of plaster, charcoal, cast copper alloy and salt from the Great Salt Lake



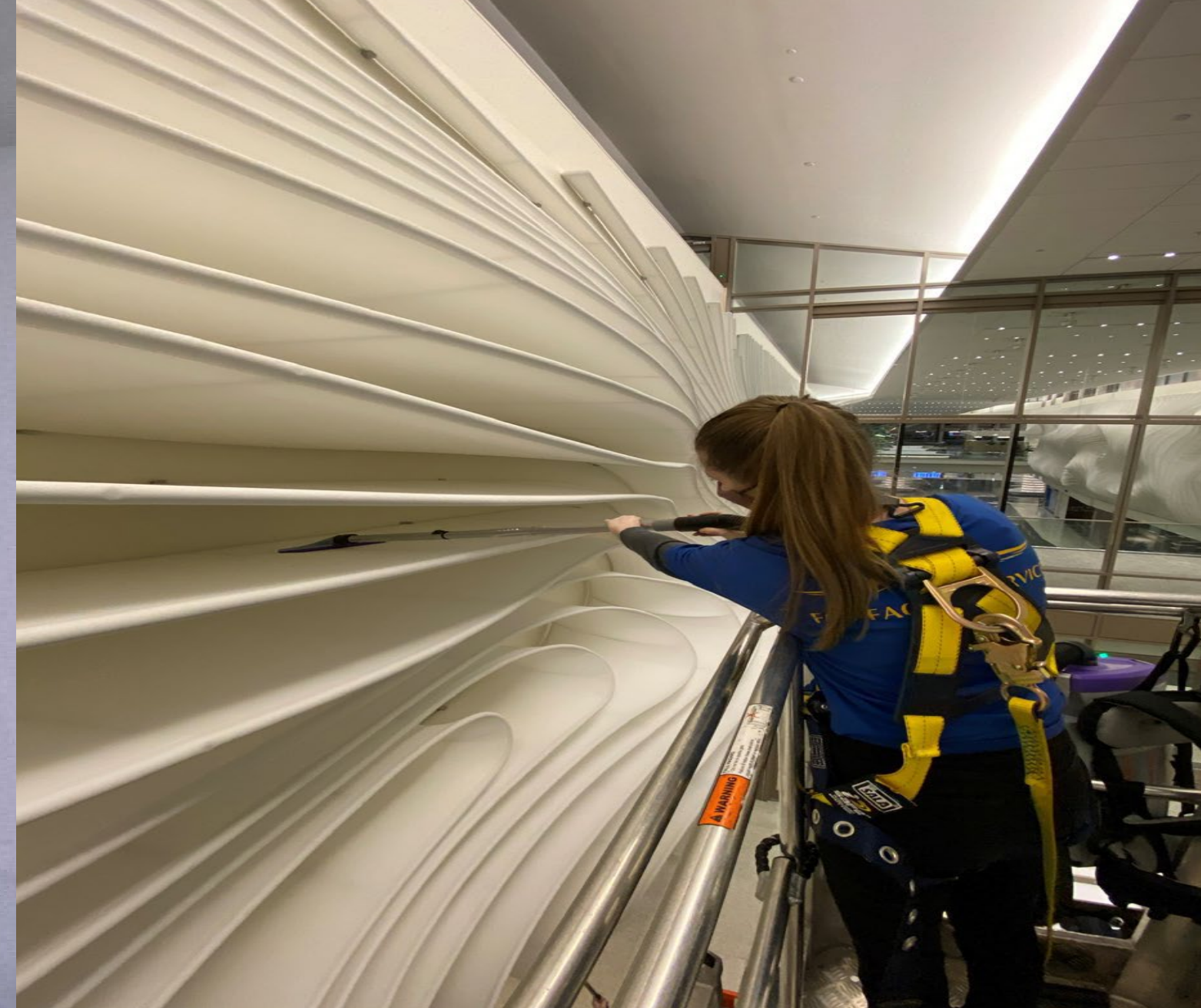
“The Canyon”



400 Feet Long & 22 Feet Tall

Roughly the length of a football field, using 2.5 acres of composite fabric

412 Individual Tensile Membrane Fins
Equivalent of seven miles of aluminum tubing



“The Canyon” – Quarterly Cleaning



THE NEWSROOM



Fun Facts: Quarterly Cleaning of The Canyon

No doubt the new airport has presented some new challenges when it comes to cleaning. Here's how airport maintenance is keeping The Canyon artwork fins from becoming dingy.

Each fin takes about 20 minutes to clean.

Two employees are secured in a lift and are able to position it to service 2-3 fins at a time.

Each fin is cleaned by a vacuum with HEPA filters. Any spotting that is not able to be removed with the vacuum is wiped with a magic eraser.

Various vacuum heads have been tested for cleaning the fins. A shorter vacuum head is easier to move around the contour of the fins. The heads are placed on a lightweight extension pole.

Most of the cleaning has involved dust from the construction as well as the addition of tenant spaces.

The team recently worked Sunday through Thursday from 9:00 p.m. to 5:30am cleaning 15-20 fins per night.

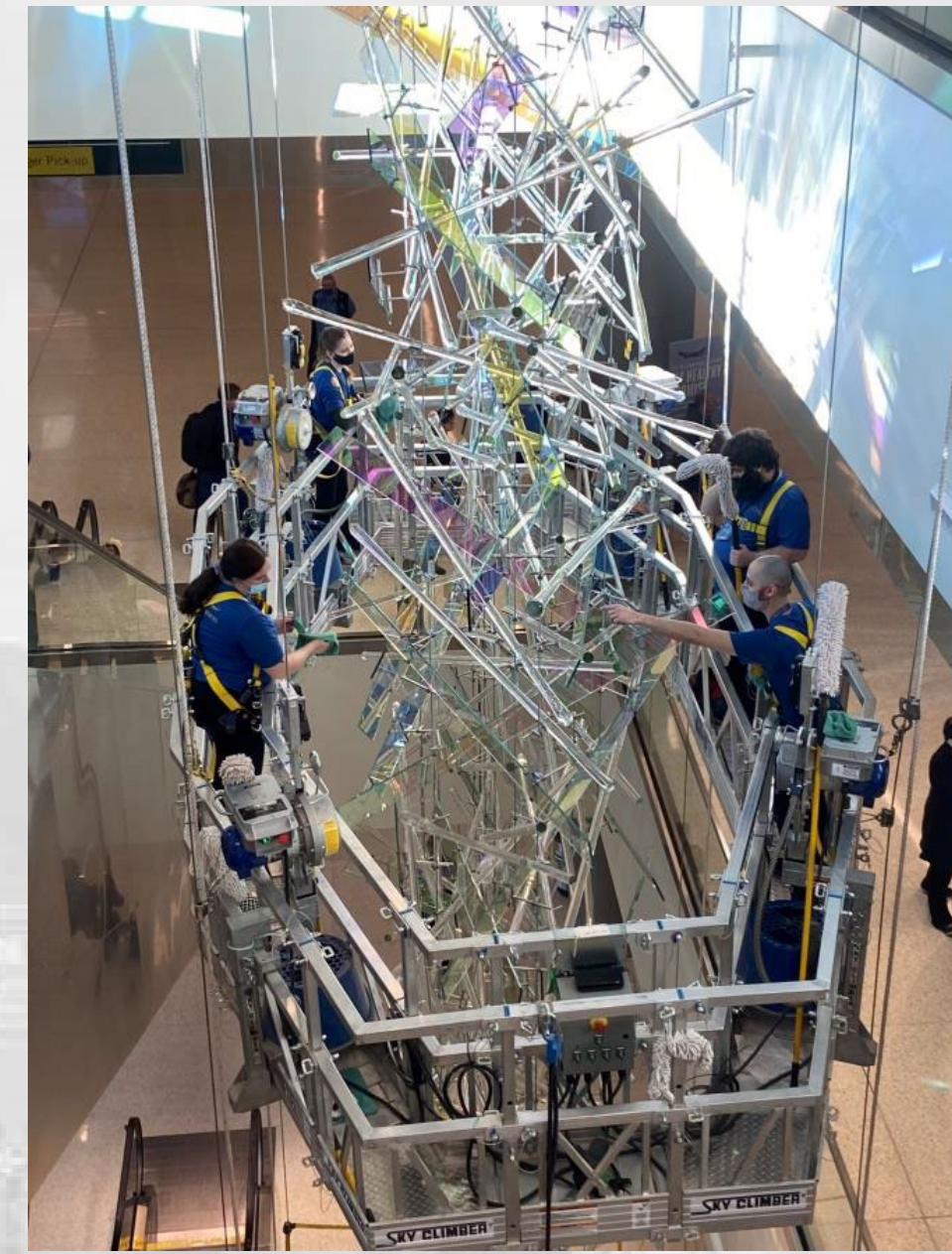
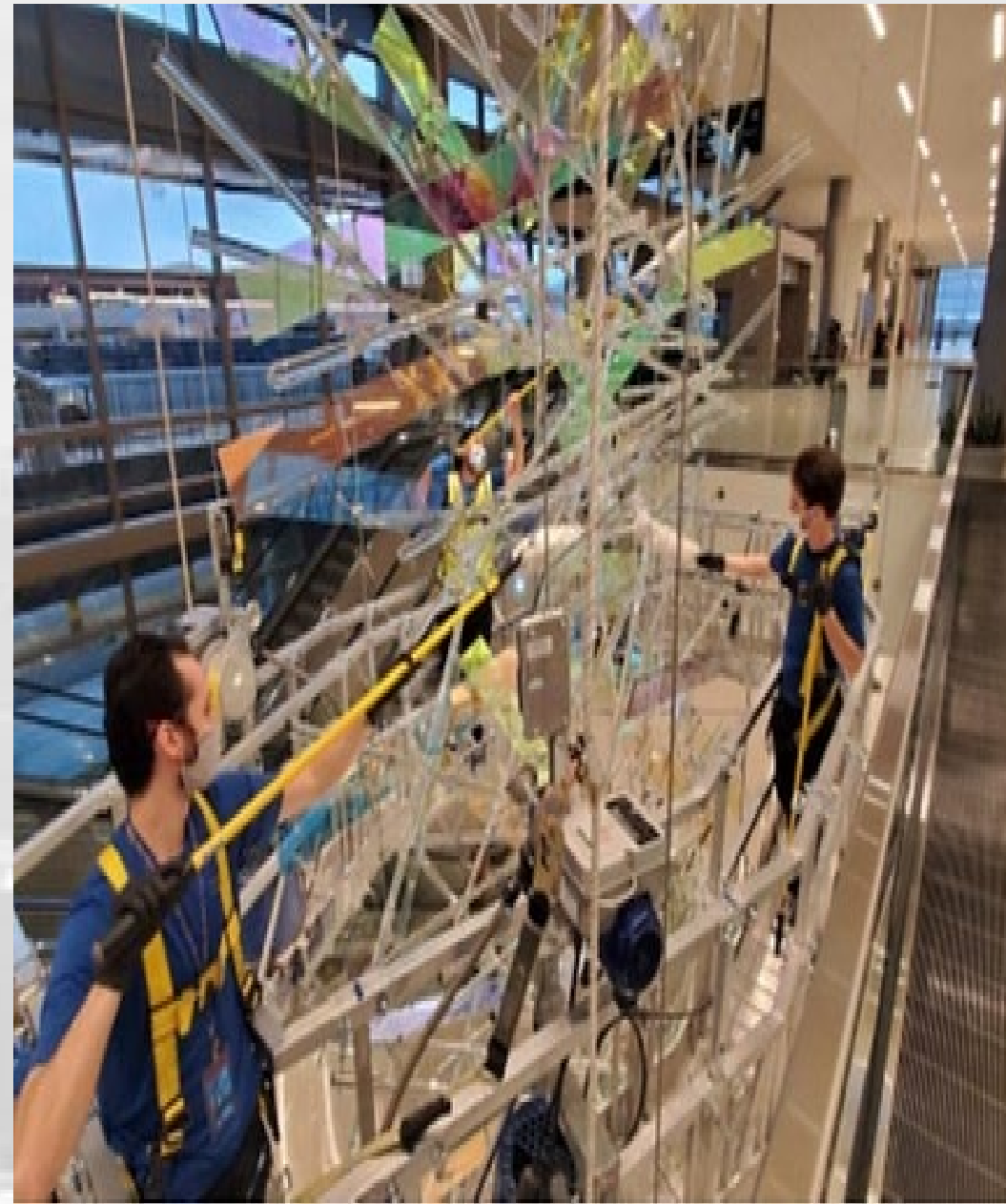


“The Falls”



- ☀ Weighs a staggering 5,000 lbs
- ☀ 65 feet high, 12 feet wide & 3ft deep
- ☀ Stainless steel cables carry the roughly 300 dichroic glass panels & 220 glass rods
- ☀ Colorful, light-sensitive dichroic glass with light-refracting glass rods project every-changing colors and patterns on adjacent surfaces and comes alive with color from the natural light
- ☀ 3 days to clean with a team of four cleaners

“The Falls” – Quarterly Cleaning



▶ The Falls Scheduled Quarterly Cleaning

Window Cleaning & High Dusting



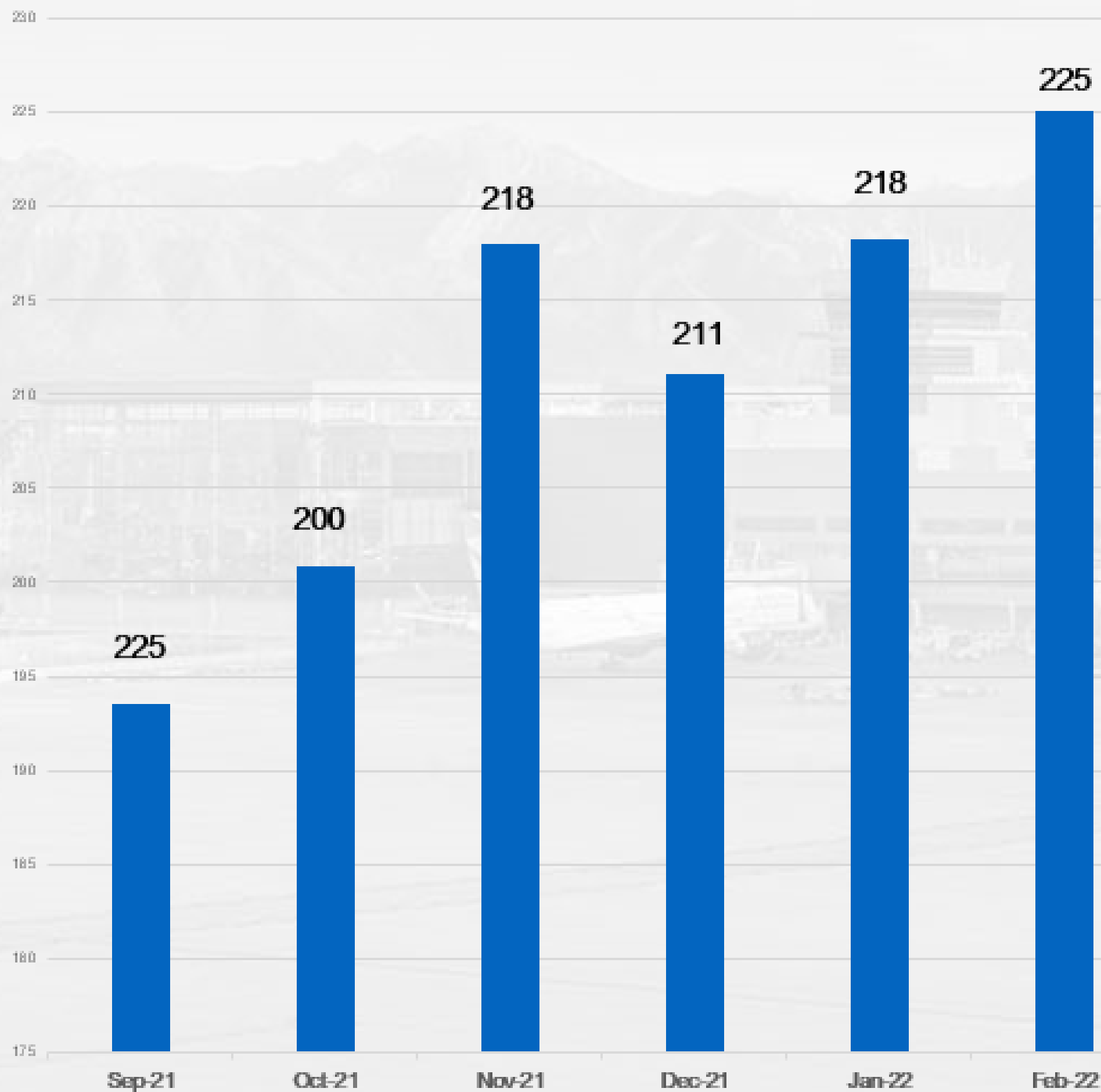
Interior & Exterior Window Cleaning SLC Airport Campus Wide





Janitorial Contractual Staffing Levels

FTE #s End of Month



FlagShip FTE's	Admin	Janitorial Staff			Total
		1st Shift	2nd Shift	3rd Shift	
Site Manager	1				1
Assistance Site Manager	1				1
Operations Manager - Day	1				1
Operations Manager - Night	1				1
QC Manager	1				1
HR	1				1
Office Admin	1				1
Recruiter	1				1
Outside PT Recruiter					0
Horticulturist	1				1
Horticulturist - Assistant	1				1
Horticulturist - Duster	0.4				0.4
Mechanic	1				1
Supervisors		5	5	8	18
Trainers			1	2	3
Hard Floor Specialist				7	7
Carpet Specialist		2	1		3
Window Specialist		4			4
Level 1 & 2 Janitors		52.6	51	108.8	212.4
Outlying Buildings		3.8		8.4	12.2
	11.4	67.4	58	134.2	271

Janitorial Wage Analysis



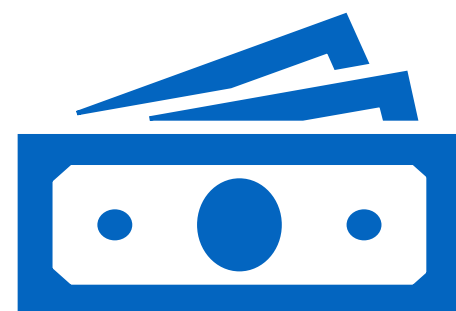
Wages, Bonuses & Recruiting Perks

Initial Contracted Wages

- ▶ 1st Shift - \$13.75 to \$14.25
- ▶ 2nd Shift - \$14.00 to \$14.50
- ▶ 3rd Shift - \$15.00 to \$15.50

Current Starting Wages Increased on October 15, 2021

- ▶ 1st Shift - \$15.25 to \$15.75
- ▶ 2nd Shift - \$15.50 to \$16.00
- ▶ 3rd Shift - \$17.50 to \$18.00



- ▶ Current employees were raised to new starting level.
- ▶ “Just Because Cards” \$10 Starbucks gift cards given to employees for their outstanding work ethic recognized by supervisors, City employees, passengers, etc. (increased employees awarded , effective June 2021)
- ▶ Increased to \$1,000 Sign on Bonus for 3rd shift after 30 days. \$500 Retention Bonus payable after 90 days with 90% attendance (current, effective July 2021).
- ▶ Initiated a \$500 Sign on Bonus for 1st & 2nd Shift after 30 days. \$500 Retention Bonus payable after 90 days with 90% attendance (current, effective July 2021).
- ▶ Employee Referral Bonus: Increased for 1st/2nd shift employees - \$300 payable after 60 days, 3rd shift employees -\$400 payable after 60 days (current, effective July 2021).

Employee Retention Bonus



Holiday Bonus

- All Full-time employees who started Flagship before 12/31/2020 will receive \$1,000.
- All Full-time employees after that start date will receive \$500
- All part-time employees will receive \$500 (if hired by 10/1/21)

This bonus will be paid out November 24th 2021.

We appreciate you all, thank you for all your hard work and dedication!

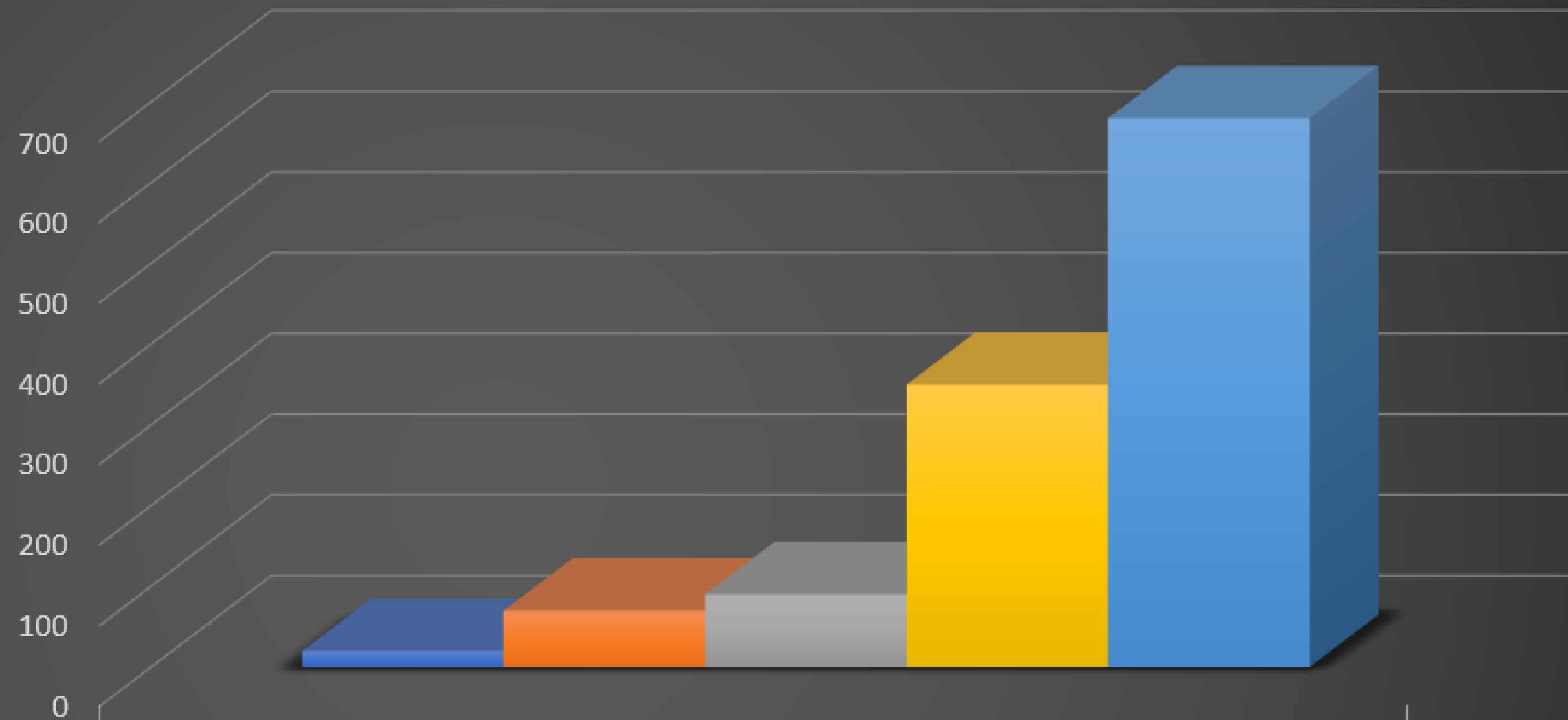
Happy Holidays!



Janitorial Recruitment – 2021 4th-Quarter



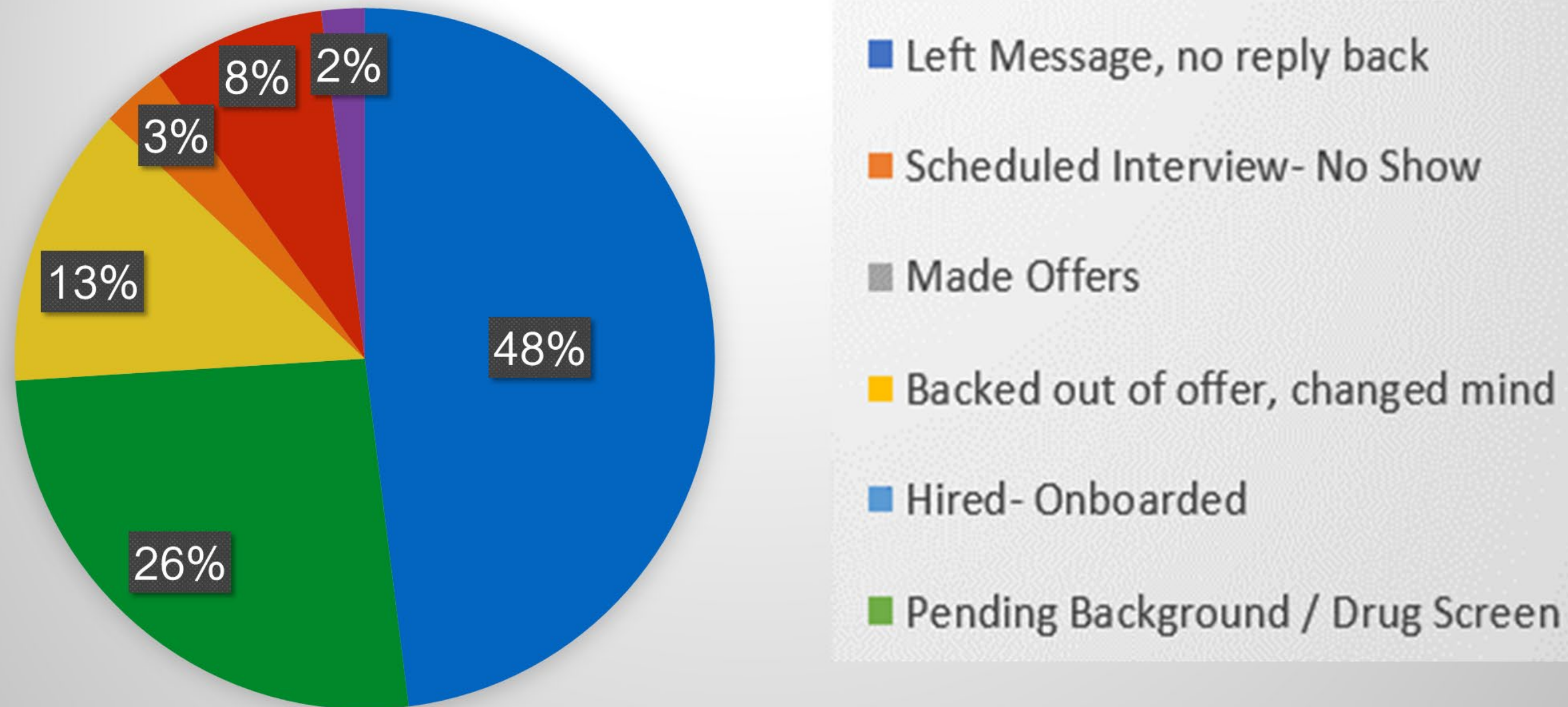
Total Recruiting Candidates



	Hired
■ Sept 1st-Oct. 15th	20
■ Oct. 16th-Dec. 31st	70
■ Total Hired	90
■ Total Candidates Oct. 16th-Dec. 31st	350
■ Total Candidates Contacted Sept. 1st-Dec.31st	680

■ Sept 1st-Oct. 15th ■ Oct. 16th-Dec. 31st ■ Total Hired ■ Total Candidates Oct. 16th-Dec. 31st ■ Total Candidates Contacted Sept. 1st-Dec.31st

Recruitment Applicant Process



From August 2021 to March 2022, FlagShip received a total of 936 applicants

Applicants who Dropped off

- 5 Failed their drug tests
- 4 Didn't pass the Flagship background
- 1 Didn't pass the Airport background



Leslee Peterson
Lead Horticulturist



Approximately 960 Airport Plants



Karissa Powell
Assistant Horticulturist

Restroom & Lactation Rooms



Public Restrooms are serviced every 30-45 minutes.

Current Restroom Count

Public Access Restrooms- Current 4/2022		Non-Public Access Restrooms- Current 4/2022	
340	= Sinks/Lav	132	= Sinks/Lav
435	= Water Closets	118	= Water Closets
107	= Urinals	42	= Urinals
0	= Shower Stalls	16	= Shower Stalls
64	= Restroom Units	57	= Restroom Units
13	= Lactation Units	9	= Lactation Units

Total Airport Campus with Future Phases

Public Access Restrooms- Total Airport Campus		Non-Public Access Restrooms- Total Airport Campus	
471	= Sinks/Lav	184	= Sinks/Lav
608	= Water Closets	166	= Water Closets
147	= Urinals	63	= Urinals
0	= Shower Stalls	19	= Shower Stalls
83	= Restroom Units	76	= Restroom Units
17	= Lactation Units	13	= Lactation Units



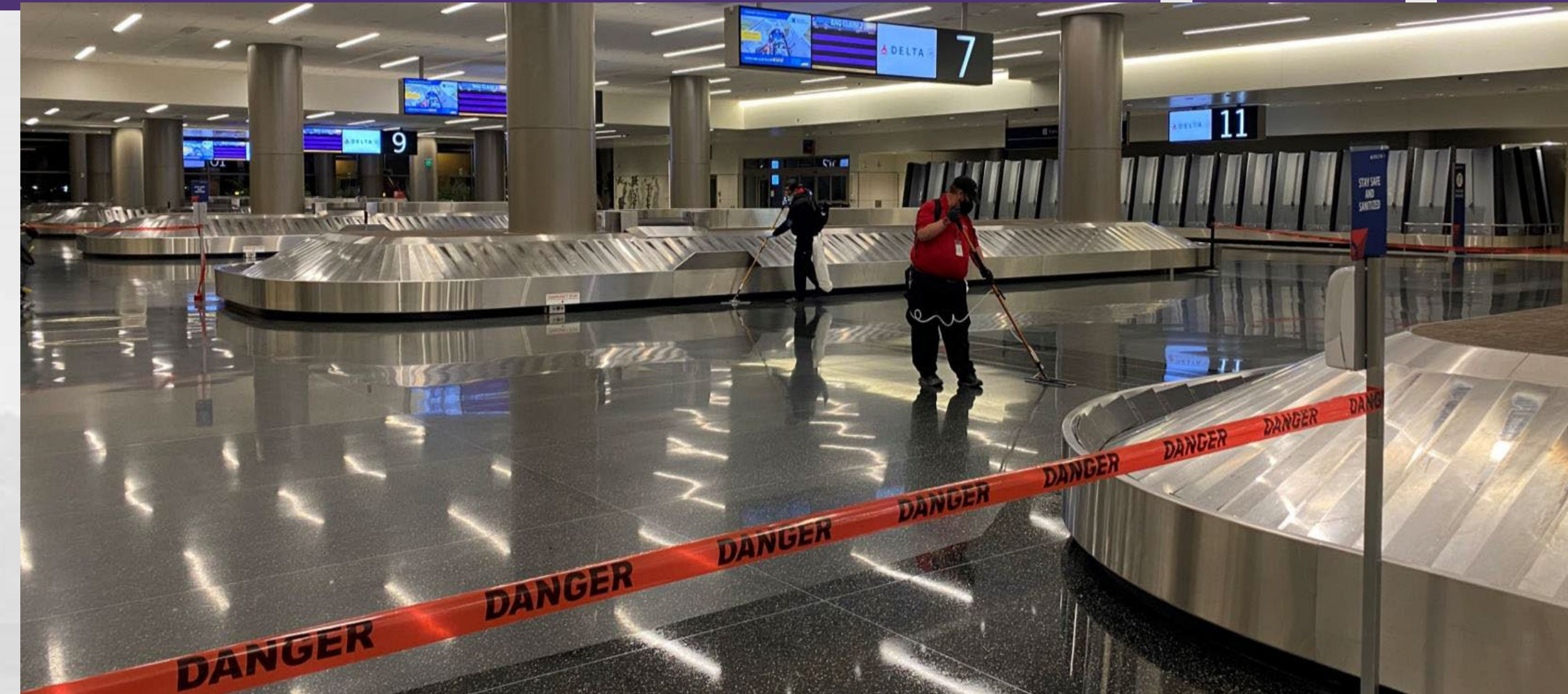
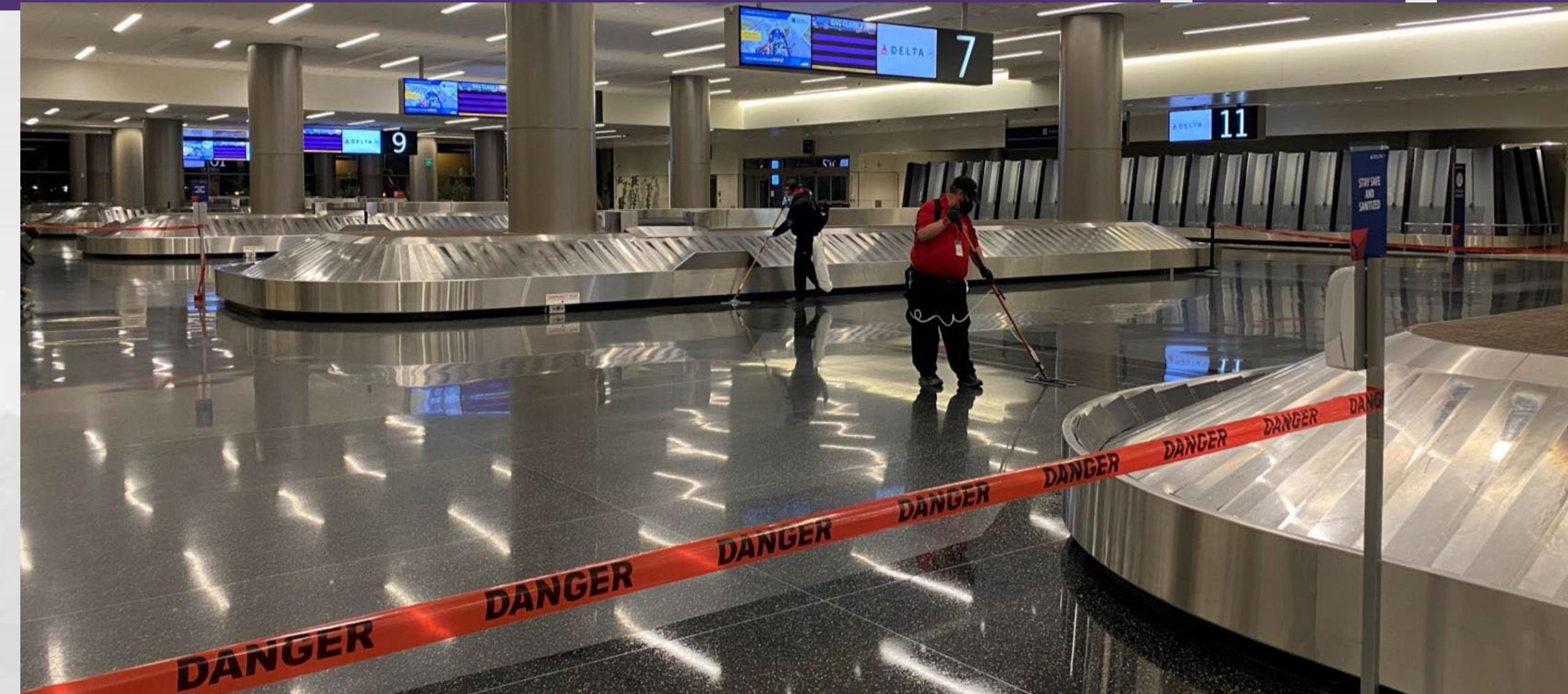
Terrazzo Flooring



29.5 Total Acres

- Terminal = 389,115 sf
- South Concourse West (& East Nub) = 97,930 sf
- North Concourse = 73,800 sf
- Gateway = 57,820 sf

Total = 618,665 sf



Mandatory Monthly Safety Training & Meetings

If you work without safety glasses, you might not die, but you could lose an eye.



- Our slideshow gets updated each month with safety reminders, motivational quotes and highlights important Airport information. Located in A, B and Terminal Break Rooms.



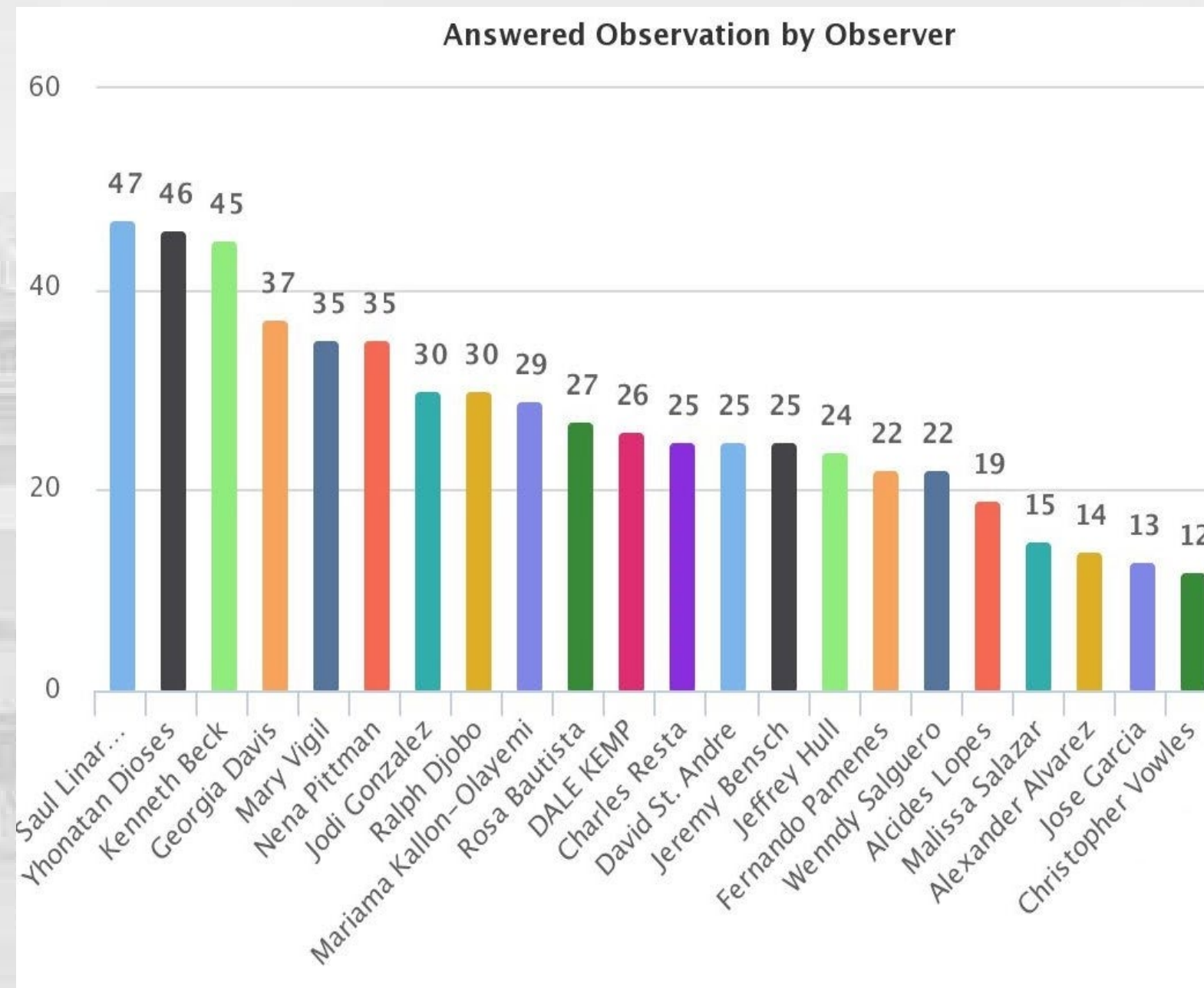
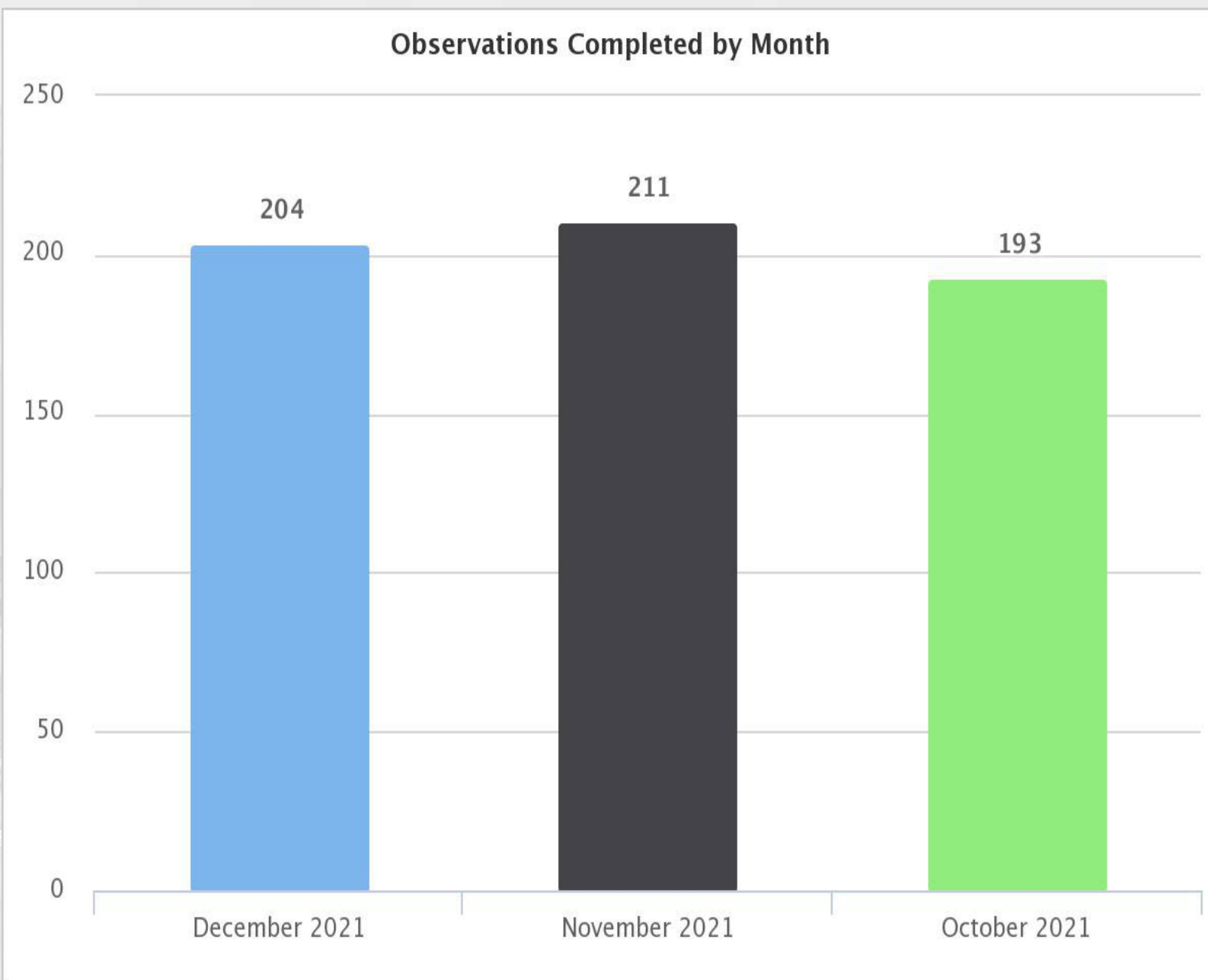
One of the most sincere forms of **respect** is actually **listening** to what another has to say.

— BRYANT MCGILL



Safety Observations

Safety Observations are used as a training tool by supervisors and managers out on the floor with our team members to keep constant focus on safe behaviors and make immediate corrections to unsafe behaviors.



Observation Date	Observer Name	Observation ID	Observation Comments
10/2/2021	Mariama Kallon-Olayemi	12785	Employee without safety glasses on and I advised him to put them on at all times whilst on duty.
10/14/2021	DALE KEMP	14120	Reminded EE to wear his safety glasses. He had them in his pocket from break time.
11/8/2021	Rosa Bautista	16664	Please make sure that you have the proper shoes(non-slip) you will need to have the correct shoes with you at all time.
11/18/2021	Ralph Djobo	17986	Employee was wearing safety glasses I told employee to always wear glasses to avoid eyes injury; Reminded employee to always follow lifting and positions procedures when working
12/2/2021	Ralph Djobo	19692	Employee wasn't wearing slip resistant shoes I told him to make sure to wear slip resistant shoes tonight and reminded him how he is unsafe wear those shoes; Employee placed wet floor signs in each entrance. I thank employee for working safely
12/10/2021	Nena Pittman	20798	I talked to her about safety, and she needs to protect her eyes, she thank me for caring

608.00
Total Number of Answered Observations

3,161.00
Safe Responses

127.00
Unsafe Responses

Reporting + Tracking

Sample Weekly Report



Weekly Report Contents

- Ensuring Proper PPE & uniform is worn.
- Posting exemplary images of special projects teams. i.e. 3M, Glass & Stainless, Carpets, PBB's, etc.
- Sharing team acknowledgement & value.
- Providing before & after images for graffiti removal, spills, & special reported tasks.
- Providing positive feedback for our team's hard work put in each week.

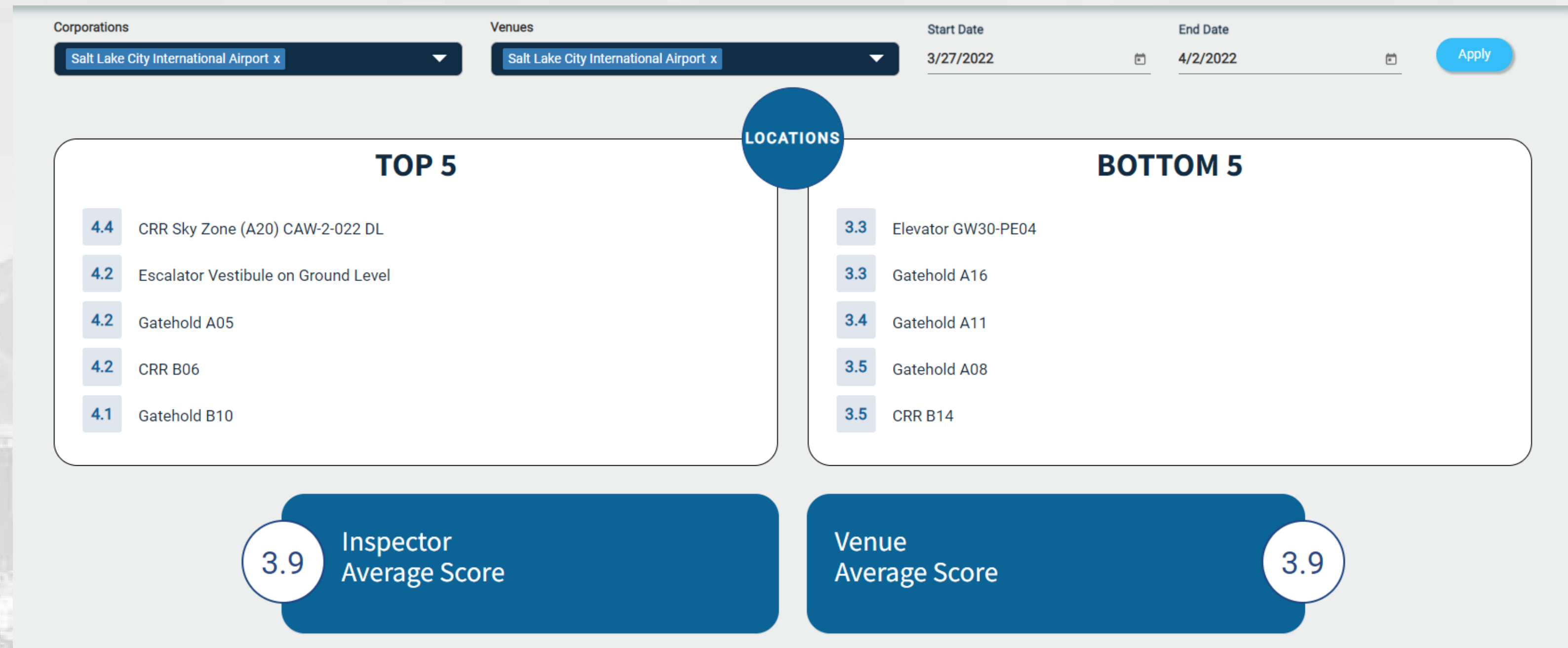
Facility Damage Reports

- Reporting any seen & confirmed damage on the property to the city

Quality Control Partnership - Inspections



Facility Inspections- FlagShip & SLC



Coefficient of Friction – Quarterly Random Reports

BOT-3000E



Slip Resistance Testing
of Hard Surface Floor Finishes

ANSI A326.3 Report (sample 1 of 3)

Regan Scientific Instruments

11/29/2021, 19:50

Method: DCOF
Area: 005
Location: 001
Result: 0.51
Distance: 08 in.
Temp/Hum: 70 F, 28%
Type: Field/Wet
Condition: Clean



1.



2.

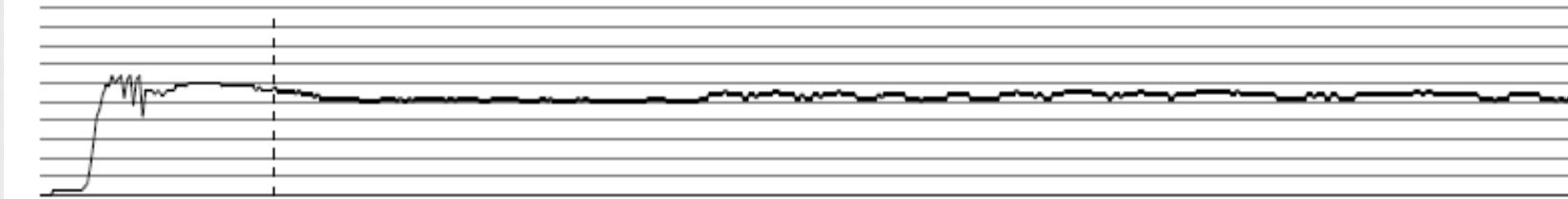


3.

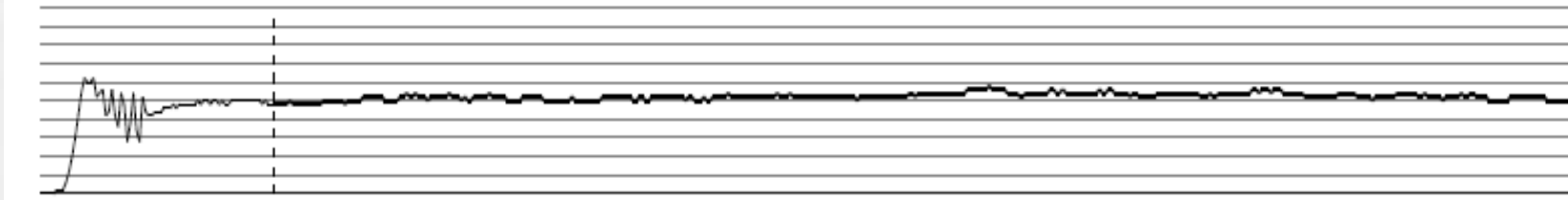


4.

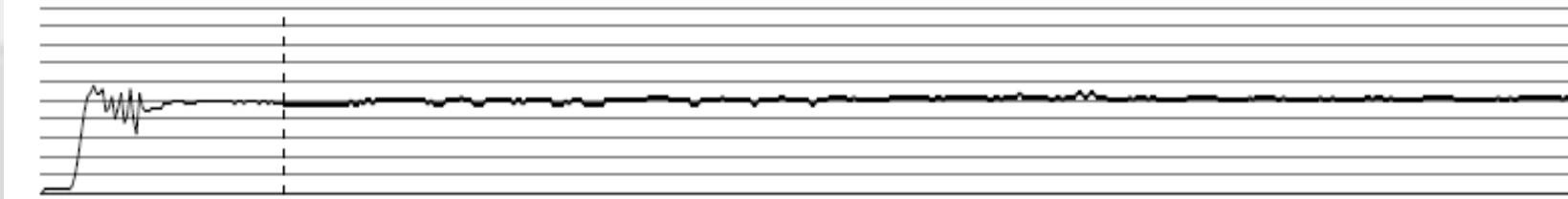
1. Avg = 0.52, Min = 0.48, Max = 0.56



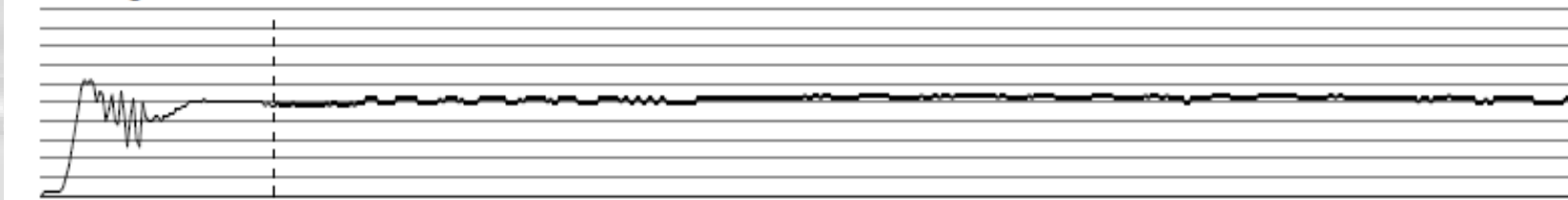
2. Avg = 0.52, Min = 0.47, Max = 0.57



3. Avg = 0.50, Min = 0.47, Max = 0.53



4. Avg = 0.51, Min = 0.47, Max = 0.54



Device: BOT-3000E (v3.00.08)

Sensor: 03867

Serial No: 00046

Type: Rubber

Verification: 12/21/2020, 19:31 PASS

Ref. offset: ----

Meter: 128.1 hrs

Random Test: Customs Screening Lvl 1

TEST RESULTS										
#	Location	Flooring Type	ANSI A326.3 Test, Dry				ANSI A326.3 Test, Wet			
			sample 1	sample 2	sample 3	Ave	sample 1	sample 2	sample 3	Ave
1	CBP. Screening Lvl1	Terrazzo	0.77	0.67	0.55	0.66	0.51	0.53	0.59	0.54

Technology & Innovation – Customer Comments



Your airport is truly impressive! It is modern, spacious and airy, which makes the flying experience much less stressful. And, having travelled all over the world, I can say it is definitely the most sparkling clean airport I have ever encountered. Kudos to your maintenance team—I am sure a huge effort is required to keep such a busy facility looking good. It is appreciated by this traveler!

- A satisfied passenger



Description:	Men's Restroom
Control group:	Cleaning
Control task:	Sink / Counter is dirty
Date:	2021-11-07 21:47:17
From:	Salt Lake City Airport Reporter
Please rate our cleaning:	Very Good
<p>No space for positive feedback, which is unfortunate... since the staff cleaning inside and outside the bathroom were phenomenal and performed extra cleaning, after they saw a messy guest</p>	

Description:	Men's Restroom
Control group:	Other
Control task:	Describe the issue below
Date:	2021-11-02 10:06:03
From:	Salt Lake City Airport Reporter
Please rate our cleaning:	Very Good
<p>Hands down the best bathroom airport I have ever had the pleasure of using. Keep up the good work.</p>	

Tennant T7 Autonomous Scrubber



Daily Report - Cleaning Robot Usage

Wed Mar 9, 2022 8:00 AM MST – Thu Mar 10, 2022 8:00 AM MST

Site

Salt Lake City Intl Airport Terminal A - Salt Lake City, UT

RIN

BC004W003379DD

Daily Usage Summary

Cleaning Coverage	Daily Total	Autonomous mode
28,903 Sq ft	2:31 hrs	74% of usage
Auto	Manual	Training
1:51 hrs	0:40 hrs	0 hrs

Nightly route reports generated



Karcher KM 75/40
Sweeper Vacuum (Battery Operated)

FlagShip Corporate Recognition



Presidents
Award
Celebration for
Employees.



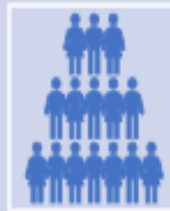
Employee Appreciation



Shining Star Program



This program was rolled out September 1st, 2021.



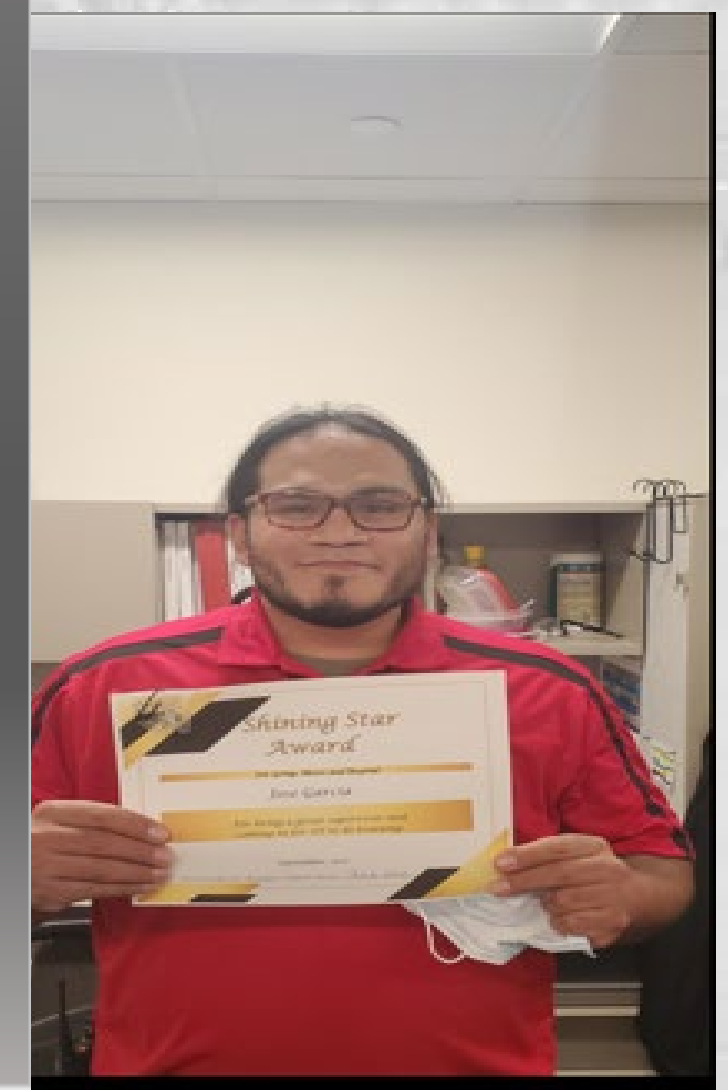
All Employees can nominate each other for seeing a coworker going above and beyond their normal job duties.



At the end of each month the awards and star pin will be given out to the employee that was nominated.



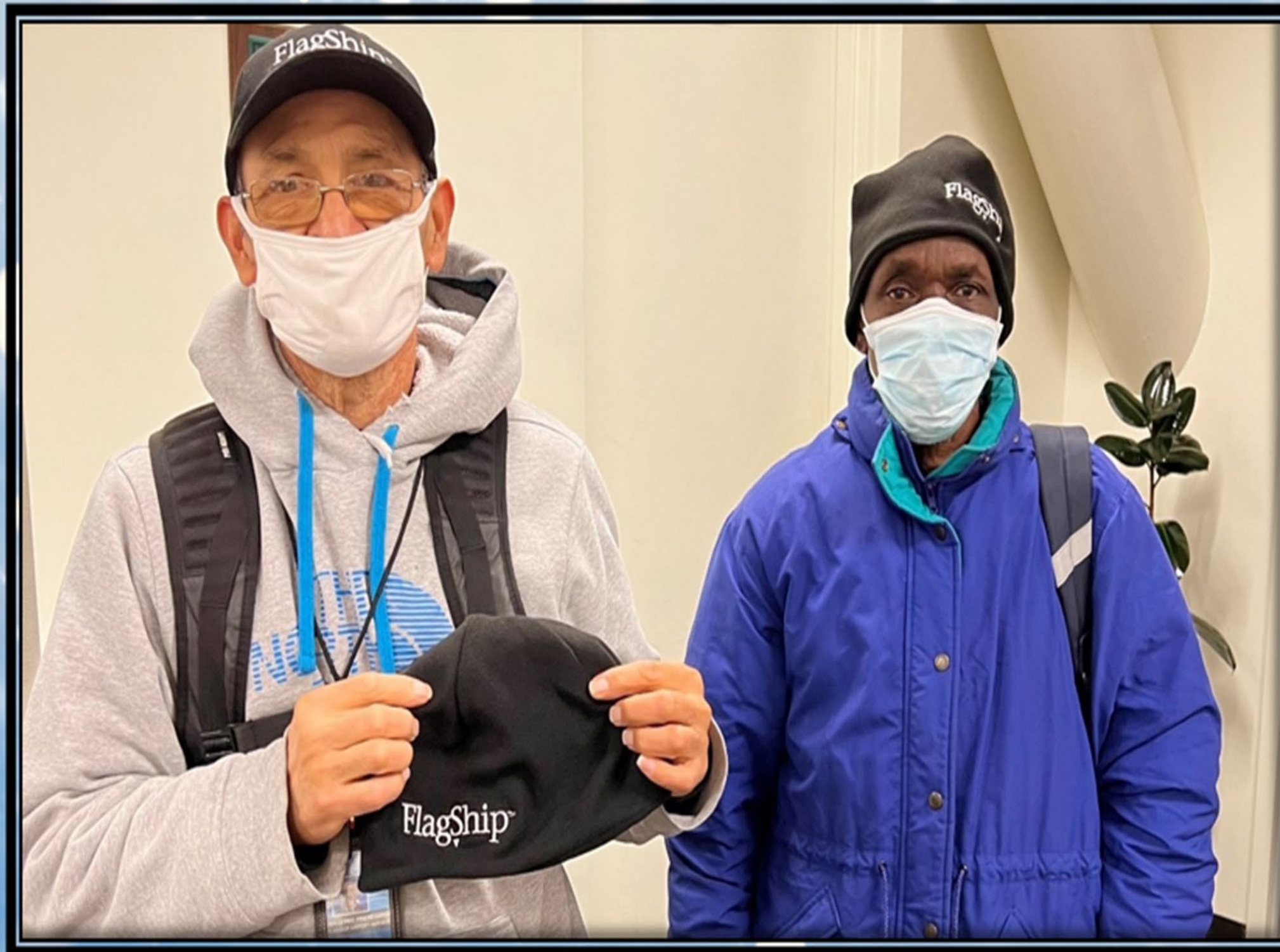
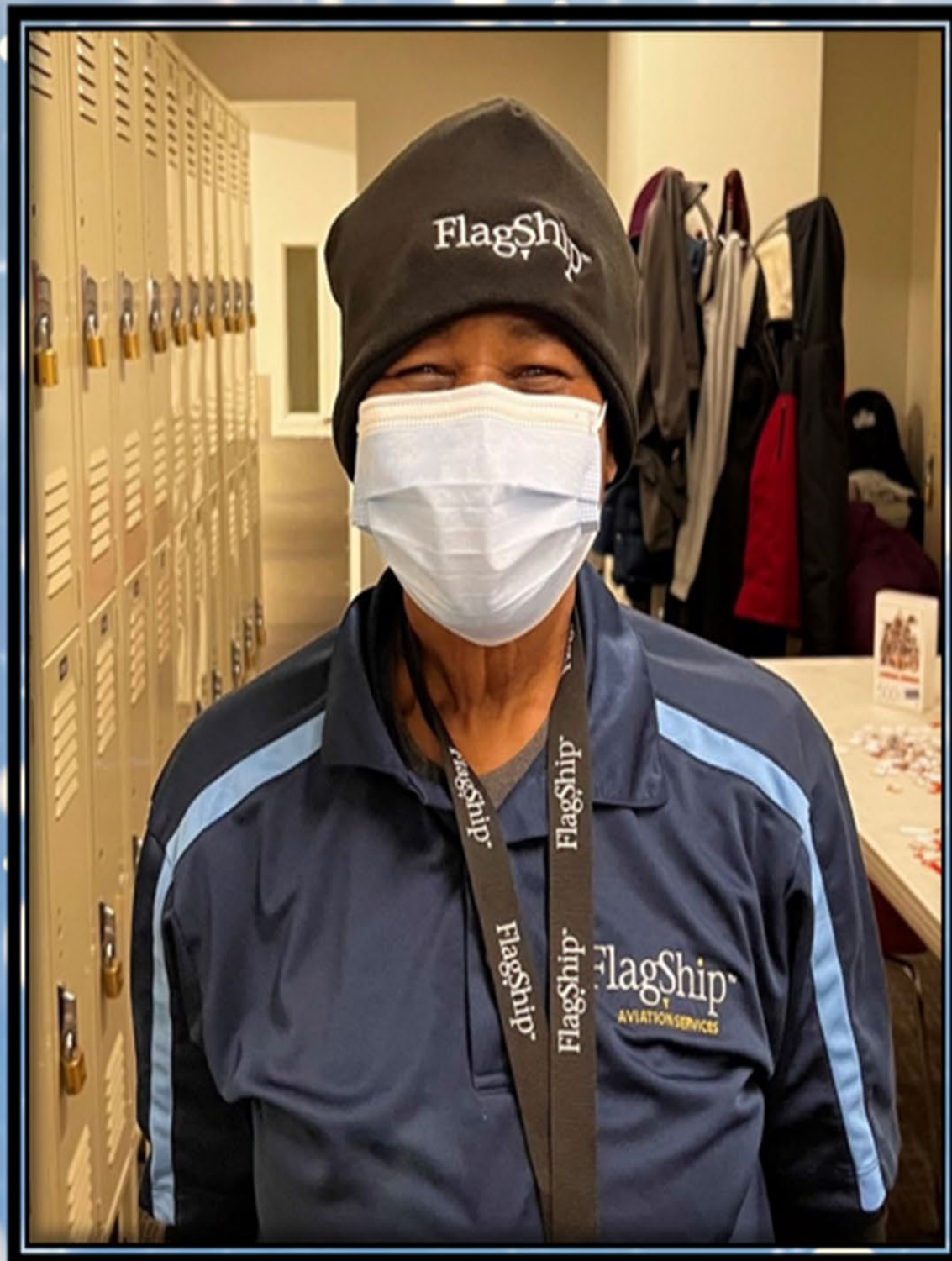
After receiving 5 silver stars, they will receive a gold star and a \$10 award.
After receiving 5 gold stars they will receive an excellence pin and a \$25 award.



Employee Appreciation



- We were able to get Flagship Beanies for all our employees. We want them all to know how much we appreciate and support them.



ASQ Survey – Panel Segment (15 Participating Airports)



SLC ranked 8th overall*

Top 2021 Rankings:

- Ranked 3rd for the following category:
 - **Cleanliness of washrooms/toilets (4.47)**
- Ranked 4th for the following categories:
 - Waiting time in check-in queue/line (4.32)
 - Value for money of restaurants/eating facilities (3.69)
 - Business/executive lounges (4.14)
 - Availability of washrooms/toilets (4.51)
 - Comfort of waiting/gate areas (4.35)
 - **Cleanliness of airport terminal (4.55)**

Bottom 20-21 Rankings:

- Ranked 15th for the following category:
 - Walking distance inside the terminal (3.29)

ASQ Survey – What is Most Important to Passengers?

Top 5 most relevant items to passengers:

1. Ease of finding way through airport
2. Waiting time in check-in queue
3. Waiting time at security inspection
4. Walking distance inside the terminal
5. **Cleanliness of airport terminal**

SLC Rankings:

1. **Cleanliness of airport**
2. Availability of washrooms
3. **Cleanliness of washrooms**
4. Efficiency of check-in staff
5. Feeling of being safe
6. Courtesy of check-in staff
7. Ambience of the airport

Important areas to improve:

1. Walking distance inside the terminal
2. Value for money parking
3. Value for money restaurants
4. Value money for shopping

THANK YOU!
ANY
QUESTIONS





Advisory Board
Meeting

April 20, 2022

Information

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position (Unaudited)
(Amounts in Thousands)

<i>As of February 28,</i>	2022	2021
ASSETS		
Current Assets		
Cash and cash equivalents	\$ 251,934	\$ 19,128
Restricted cash and cash equivalents	482,661	17,039
Restricted investments	27,482	29,901
Airline and rental fees receivable	27,475	20,955
Loans receivable	6,580	6,842
Other assets	6,031	(2,347)
Total current assets	802,163	91,518
Noncurrent Assets		
Restricted cash and cash equivalents	142,949	81,296
Restricted investments	137,722	55,987
Investments	1	921
Loans receivable	10,197	25,516
Other assets	12,646	9,726
Total noncurrent assets and investments	303,515	173,446
Capital assets		
Land	111,696	111,696
Building and improvements	3,445,888	1,419,993
Equipment	341,458	169,490
Construction in progress	574,423	2,764,308
Total capital assets - at cost	4,473,465	4,465,487
Less accumulated depreciation	945,241	1,118,953
Net capital assets	3,528,224	3,346,534
Total noncurrent assets	3,831,739	3,519,980
Total Assets	4,633,902	3,611,498
Deferred Outflows of Resources	4,413	4,521
Total Assets and Deferred Outflows of Resources	\$ 4,638,315	\$ 3,616,019

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position (Unaudited)
(Amounts in Thousands)

<i>As of February 28,</i>	2022	2021
LIABILITIES		
Current Liabilities		
Accounts payable	\$ 11,109	\$ 16,969
Accrued compensation	2,476	2,054
Interest payable	40,007	15,463
Other accrued liabilities	18,087	49,306
Current bonds payable	20,345	-
Total current liabilities	92,024	83,792
Noncurrent Liabilities		
Revenue bonds payable	3,152,390	2,038,889
Noncurrent compensation liability	4,360	3,801
Net pension liability	1,152	8,431
Other accrued liabilities	19,138	51,128
Total noncurrent liabilities	3,177,040	2,102,249
Total Liabilities	3,269,064	2,186,041
Deferred Inflows of Resources		
Deferred inflows - revenue collected in advance	6,808	5,501
Deferred inflows - pension	8,944	4,993
Total Deferred Inflows of Resources	15,752	10,494
NET POSITION		
Net investment in capital assets	1,100,038	1,456,016
Restricted for		
Capital projects	46,271	35,840
Debt service	285,315	148,381
Unrestricted	(78,125)	(220,753)
Net Position	1,353,499	1,419,484
Total Liabilities, Deferred Inflows of Resources, and Net Position	\$ 4,638,315	\$ 3,616,019

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise fund of Salt Lake City Corporation)

Statements of Revenues, Expenses, and Changes in Fund Net Position (Unaudited)

(Amounts in Thousands)

<i>for the Eight month period ended February,</i>	2022	2021
Operating Revenues		
Airline revenue	\$ 108,205	\$ 74,203
Terminal concessions	15,454	5,332
Landside concessions	57,931	25,600
Lease revenue	6,140	4,199
General aviation	2,118	1,926
State aviation tax	1,895	981
Other revenue	3,323	3,416
Operating revenues	195,066	115,657
Less airline revenue sharing	(9,012)	(3,826)
Total operating revenues	186,054	111,831
Operating Expenses		
Salaries and benefits	36,183	33,309
Materials and supplies	8,354	5,335
Maintenance contracts	11,188	6,986
Charges and services	17,997	14,848
Utilities	4,376	3,674
Inter-governmental	11,032	10,717
Other expenses	3,489	3,098
Total operating expenses before depreciation	92,619	77,967
Operating Income Before Depreciation	93,435	33,864
Depreciation Expense	131,246	38,198
Operating Loss	(37,811)	(4,334)
Non-Operating Revenues (Expenses)		
Passenger facility charges	31,464	15,045
Customer facility charges	8,427	4,665
Interest income	2,600	1,233
Interest expense	(103,926)	(66,590)
Bond issuance costs	(4,150)	(123)
Contribution of capital assets	239	-
Other revenue (expenses), net	3,909	122
Net non-operating loss	(61,437)	(45,648)
Capital Contributions		
Contributions and grants	36,525	38,894
Total capital contributions	36,525	38,894
Net Position		
Decrease in net position	(62,723)	(11,088)
Net Position, beginning of period	1,416,222	1,430,572
Net Position, end of period	\$ 1,353,499	\$ 1,419,484

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise fund of Salt Lake City Corporation)

OPERATING REVENUES AND EXPENDITURES TO BUDGET (Unaudited)

(Amounts in Thousands)

	Jul 2021 - Feb 2022	Jul 2021 - Feb 2022	SURPLUS/ DEFICIT	PERCENT CHANGE
	ACTUALS	BUDGET		
Revenues				
Landing Fees	\$ 41,228	\$ 38,117	\$ 3,111	8.2%
Fuel Farm	1,329	1,202	127	10.6%
Aircraft Remain Overnight Fees	337	303	34	11.1%
Cargo Bldg. & Ramp Use Fee	1,159	1,182	(25)	-2.1%
Security Charges to TSA	186	226	(40)	-17.5%
Extraordinary Service Charges	47	41	6	13.7%
Passenger Boarding Bridges	1,096	1,163	(67)	-5.8%
Tenant Telephone Fees	39	42	(3)	-7.5%
Terminal Rents	62,195	63,202	(1,007)	-1.6%
General Aviation Hangars	655	794	(139)	-17.5%
FBO Hangars/Fuel Oil Royalty	533	362	171	47.2%
Flight Kitchens	1,367	901	466	51.7%
Other Buildings & Office Space	3,876	3,927	(51)	-1.3%
Food Service & Vending	9,142	6,548	2,594	39.6%
News/Gift Shop	5,754	3,311	2,443	73.8%
Car Rental	24,187	17,877	6,310	35.3%
Leased Site Areas	2,956	2,600	356	13.7%
Auto Parking/Ground Transportation	33,712	21,429	12,283	57.3%
Advertising	558	167	391	235.0%
State Aviation Fuel Tax	1,895	1,310	585	44.6%
Military	118	118	-	0.0%
Glycol Recycling Sales	229	160	69	43.4%
Auxiliary Airport Fuel Sales	930	834	96	11.5%
Other	1,538	1,701	(163)	-9.6%
Less: Airline Revenue Sharing	(9,012)	(1,584)	(7,428)	468.85%
Total Operating Revenues	186,054	165,933	20,121	12.1%
Expenses				
Salary & Wages	25,583	26,605	1,022	3.8%
Employee Benefits	11,406	11,824	418	3.5%
Maintenance Supplies	4,832	5,892	1,060	18.0%
Automotive Supplies	2,488	2,672	184	6.9%
Other Supplies	1,034	1,550	516	33.3%
Insurance Premiums	2,539	2,512	(27)	-1.1%
Janitorial Service	7,170	9,491	2,321	24.5%
Maintenance Contracts	4,017	4,776	759	15.9%
Other Contractual Services	7,834	10,734	2,900	27.0%
Professional & Tech Services	10,163	15,555	5,392	34.7%
Utilities	4,376	5,021	645	12.9%
Administrative Service Fee	1,439	1,149	(290)	-25.2%
Aircraft Rescue Fire Fighting	3,893	3,894	1	0.0%
Police Services	5,699	5,699	0	0.0%
Other Expenses	950	1,774	824	46.5%
Contingency Reserve	-	667	667	100.0%
Operating Expenses Before Capitalized Salaries	93,423	109,815	16,392	14.9%
Capitalized Salaries	804	804	-	0.0%
Total Operating Expenses	92,619	109,011	16,392	15.0%
Operating Income	\$ 93,435	\$ 56,922	\$ 36,513	64.1%

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise fund of Salt Lake City Corporation)

OPERATING REVENUES AND EXPENDITURES TO PRIOR YEAR (Unaudited)

(Amounts in Thousands)

	Jul 2021 - Feb 2022	Jul 2020 - Feb 2021	DOLLAR CHANGE	PERCENT CHANGE
Revenues				
Landing Fees	\$ 41,228	\$ 32,093	\$ 9,135	28.5%
Fuel Farm	1,329	547	782	143.1%
Aircraft Remain Overnight Fees	337	316	21	6.8%
Cargo Bldg. & Ramp Use Fee	1,159	1,030	129	12.6%
Security Charges to TSA	186	437	(251)	-57.4%
Extraordinary Service Charges	47	84	(37)	-44.9%
Passenger Boarding Bridges	1,096	970	126	13.0%
Tenant Telephone Fees	39	96	(57)	-58.9%
Terminal Rents	62,195	37,282	24,913	66.8%
General Aviation Hangars	655	807	(152)	-18.8%
FBO Hangars/Fuel Oil Royalty	533	378	155	40.9%
Flight Kitchens	1,367	664	703	105.9%
Other Buildings & Office Space	3,876	3,426	450	13.1%
Food Service & Vending	9,142	3,615	5,527	152.9%
News/Gift Shops	5,754	1,448	4,306	297.3%
Car Rental	24,187	12,783	11,404	89.2%
Leased Site Areas	2,956	2,358	598	25.4%
Auto Parking/Ground Transportation	33,712	12,805	20,907	163.3%
Advertising	558	269	289	107.7%
State Aviation Fuel Tax	1,895	981	914	93.1%
Military	118	118	0	0.0%
Glycol Recycling Sales	229	129	100	77.3%
Auxiliary Airport Fuel Sales	930	741	189	25.5%
Other	1,538	2,280	(742)	-32.5%
Less: Airline Revenue Sharing	(9,012)	(3,826)	(5,186)	135.5%
Operating Revenues	186,054	111,831	74,223	66.4%
Expenses				
Salary & Wages	\$ 25,583	\$ 23,619	\$ 1,964	8.3%
Employee Benefits	11,406	10,477	929	8.9%
Maintenance Supplies	4,832	3,034	1,798	59.3%
Automotive Supplies	2,488	1,620	868	53.6%
Other Supplies	1,034	681	353	51.8%
Insurance Premiums	2,539	2,520	19	0.7%
Janitorial Service	7,170	6,071	1,099	18.1%
Maintenance Contracts	4,017	915	3,102	339.0%
Other Contractual Services	7,834	6,664	1,170	17.6%
Professional & Tech Service	10,163	8,184	1,979	24.2%
Utilities	4,376	3,674	702	19.1%
Administrative Service Fee	1,439	1,676	(237)	-14.2%
Aircraft Rescue Fire Fighting	3,893	3,508	385	11.0%
Police Services	5,699	5,533	166	3.0%
Other Expenses	950	578	372	64.4%
Operating Expenses Before Capitalized Salaries	93,423	78,754	14,669	18.6%
Capitalized Salaries	804	787	17	2.2%
Total Operating Expenses	92,619	77,967	14,652	18.8%
Operating Income	\$ 93,435	\$ 33,864	\$ 59,571	175.9%

SALT LAKE CITY DEPARTMENT OF AIRPORTS**(An Enterprise fund of Salt Lake City Corporation)****Statements of Cash Flows (Unaudited)****(Amounts in Thousands)**

<i>for the month ended December 31,</i>	2021	2020
Cash Flows from Operating Activities		
Cash received from providing services	\$ 150,960	\$ 83,868
Cash paid for services for intra-governmental charges	(2,207)	(2,631)
Cash paid to suppliers	(43,597)	(35,587)
Cash paid to employees	(27,027)	(25,283)
Net cash from operating activities	78,128	20,368
Cash Flows from Investing Activities		
Cash paid for investments	(192,474)	(187,953)
Cash proceeds from investments	130,074	316,915
Interest received on investments and concession loans	796	1,465
Payments for concession loans	(1,345)	(33,678)
Payments received on concession loans	7,350	-
Net cash from investing activities	(55,599)	96,749
Cash Flows from Capital and Related Financing Activities		
Purchase of capital equipment	(1,856)	(5,057)
Payments for acquisition and construction of capital assets	(253,283)	(350,536)
Proceeds from issuance of revenue bonds payable	1,139,949	-
Payment for capital assets contributed to TSA	(239)	-
Payment on line of credit	(268,094)	-
Interest paid on bonds and line of credit	(46,389)	(46,389)
Bond issuance costs	(1,418)	-
Passenger facility charges	24,693	9,258
Customer facility charges	7,486	4,239
Proceeds from sale of capital assets and equipment	70	(77)
Contributions and grants	54,593	30,783
Other financing	-	41
Net cash used for capital and related financing activities	655,512	(357,737)
Net (Decrease) in Cash and Cash Equivalents	678,041	(240,620)
Cash and Cash Equivalents - Beginning of Year	292,793	455,477
Cash and Cash Equivalents - End of Year	\$ 970,834	\$ 214,856

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise fund of Salt Lake City Corporation)
Statements of Cash Flows (Unaudited)
(Amounts in Thousands)

<i>for the Six month period ended December,</i>	2021	2020
Reconciliation of Operating Income to Net		
Cash from Operating Activities		
Operating loss	\$ (25,574)	\$ (4,069)
Adjustments to reconcile operating loss to net cash from operating activities		
Depreciation	98,435	28,649
Changes in assets and liabilities		
Airline and rental fee receivable	19,197	11,628
Other assets	832	(7,154)
Deferred outflows	-	-
Accounts payable	(12,205)	(9,155)
Accrued compensation	-	-
Other accrued liabilities	(1,942)	(266)
Deferred inflows	(686)	742
Deposits and advance rentals	71	(7)
Net cash from operating activities	78,128	20,368
Schedule of Non-cash Transactions Affecting Net Position		
Contributions and grants	(18,067)	(13,355)
Passenger facility charges (includes interest)	(3,843)	1
Customer facility charges (includes interest)	(2,465)	(1,824)
Bond issuance costs	(3,361)	-
Contributions of capital assets	(239)	-
Total Noncash Transactions Affecting Net Position	\$ (27,976)	\$ (15,179)



**SALT LAKE CITY INTERNATIONAL AIRPORT
AIR TRAFFIC STATISTICS AND ACTIVITY REPORT
TWO MONTHS ENDED FEBRUARY 2022**

	February 2022	CHANGE	YTD 2022	CHANGE	12 MO ROLLING Ending 02/2022	CHANGE
PASSENGERS						
<i>DOMESTIC</i>						
Enplaned - Local	662,543	74.67%	1,294,201	72.85%	7,594,543	127.85%
Enplaned - Connections	255,493	69.42%	548,717	75.11%	4,371,017	130.24%
Less International Enplaned	-31,325		-60,714		-318,790	
	886,711	72.23%	1,782,204	73.06%	11,646,770	127.47%
Deplaned - Local	678,481	76.01%	1,303,597	72.15%	7,611,817	128.19%
Deplaned - Connection	255,493	69.42%	548,717	75.11%	4,371,017	130.24%
Less International Deplaned	-33,333		-65,271		-322,376	
	900,641	73.04%	1,787,043	72.72%	11,660,458	128.20%
TOTAL DOMESTIC	1,787,352	72.64%	3,569,247	72.89%	23,307,228	127.83%
<i>INTERNATIONAL</i>						
Enplaned	31,325	105.22%	60,714	88.22%	318,790	186.22%
Deplaned	33,333	110.96%	65,271	81.68%	322,376	159.07%
TOTAL INTERNATIONAL	64,658	108.14%	125,985	84.77%	641,166	171.89%
TOTAL PASSENGERS	1,852,010	73.67%	3,695,232	73.27%	23,948,394	128.83%
LANDED WEIGHT						
Air Carriers	1,053,196,128	14.89%	2,201,223,926	12.62%	14,864,474,268	46.29%
Cargo Carriers	96,296,928	1.22%	194,649,843	-3.50%	1,324,062,107	-1.28%
TOTAL LANDED WEIGHT (LBS)	1,149,493,056	13.61%	2,395,873,769	11.12%	16,188,536,375	40.74%
MAIL						
Enplaned	2,220,020	-8.14%	4,637,556	-16.76%	32,736,391	-3.41%
Deplaned	1,314,863	-11.30%	2,596,095	-22.51%	16,147,281	-22.22%
TOTAL MAIL (LBS)	3,534,883	-9.34%	7,233,651	-18.92%	48,883,672	-10.55%
CARGO						
Enplaned	14,246,500	0.52%	29,701,147	-5.19%	206,305,498	-2.10%
Deplaned	14,700,320	8.55%	29,354,647	-0.32%	204,506,609	-1.59%
TOTAL CARGO (LBS)	28,946,820	4.45%	59,055,794	-2.83%	410,812,107	-1.85%
MAIL & CARGO						
Enplaned	7,123	0.52%	14,851	-5.19%	103,153	-2.10%
Deplaned	7,350	8.55%	14,677	-0.33%	102,253	-1.59%
TOTAL MAIL & CARGO (TONS)	14,473	4.45%	29,528	-2.83%	205,406	-1.85%
AIRCRAFT OPERATIONS						
Passenger Aircraft	17,354	6.36%	36,694	5.97%	251,086	39.29%
All-Cargo Aircraft	1,566	-3.21%	3,204	1.84%	20,882	1.81%
General Aviation	6,049	8.66%	12,411	9.34%	70,902	9.45%
Military	303	49.26%	630	38.77%	3,011	-1.89%
TOTAL AIRCRAFT OPERATIONS	25,272	6.61%	52,939	6.78%	345,881	28.76%

**SALT LAKE CITY INTERNATIONAL AIRPORT
PASSENGER TRAFFIC REPORT
TWO MONTHS ENDED FEBRUARY 2022**

	February 2021	February 2022	% CHANGE	YTD 2021	YTD 2022	% CHANGE	12 MO ROLLING Ending 02/2022	% CHANGE
ENPLANED PASSENGERS								
AEROMEXICO	-	2,354	100.0%	-	4,922	100.0%	10,614	143.6%
ALASKA	2,229	7,120	219.4%	3,987	12,850	222.3%	120,818	523.3%
Horizon Air / Alaska	5,245	1,468	-72.0%	7,480	3,115	-58.4%	23,735	30.4%
Skywest / Alaska	8,286	10,339	24.8%	17,444	20,805	19.3%	145,377	106.0%
AMERICAN	29,522	37,392	26.7%	60,219	81,444	35.2%	586,137	98.7%
Compass	-	-	0.0%	-	-	0.0%	-	-100.0%
Envoy Air	-	1,564	100.0%	-	3,014	100.0%	28,764	3824.1%
American/Mesa Air	1,293	1,833	41.8%	3,129	2,977	-4.9%	10,690	164.0%
Republic	-	-	0.0%	-	-	0.0%	5,201	537.4%
SkyWest (American)	8,066	2,923	-63.8%	15,941	6,448	-59.6%	83,840	33.6%
DELTA	272,474	523,122	92.0%	547,789	1,052,366	92.1%	6,718,311	140.9%
SkyWest (Delta Connection)	95,814	119,196	24.4%	192,493	257,223	33.6%	1,991,848	98.8%
FRONTIER	14,552	18,821	29.3%	29,760	37,414	25.7%	239,821	77.0%
JETBLUE	9,684	20,650	113.2%	15,412	38,985	153.0%	218,657	217.6%
SOUTHWEST	53,740	115,572	115.1%	111,406	215,655	93.6%	1,228,412	135.4%
UNITED	11,073	32,453	193.1%	22,725	58,824	158.9%	225,972	161.7%
Express Jet	-	-	0.0%	-	-	0.0%	-	-100.0%
Mesa Airlines (United Express)	-	-	0.0%	-	152	100.0%	10,267	194.8%
Republic Airways (United)	70	75	7.1%	594	345	-41.9%	3,945	142.0%
SkyWest (United Express)	17,978	23,053	28.2%	33,641	46,186	37.3%	312,811	114.3%
Charters	80	101	26.3%	80	193	141.3%	340	37.7%
West Coast Charters	-	0	0.0%	-	0	0.0%	0	0.0%
TOTAL ENPLANED PASSENGERS	530,106	918,036	73.2%	1,062,100	1,842,918	73.5%	11,965,560	128.7%
DEPLANED PASSENGERS								
AeroMexico	-	3,496	100.0%	-	7,084	100.0%	13,721	205.2%
ALASKA AIR	2,253	7,538	234.6%	4,048	13,301	228.6%	123,481	574.3%
Horizon Air / Alaska	5,347	1,491	-72.1%	7,366	3,099	-57.9%	23,909	30.6%
Skywest / Alaska	8,385	10,390	23.9%	18,386	20,501	11.5%	143,912	92.2%
AMERICAN	29,618	37,822	27.7%	59,126	80,592	36.3%	590,434	105.5%
Compass	-	-	0.0%	-	-	0.0%	-	-100.0%
Envoy Air (American)	-	1,886	100.0%	-	3,816	100.0%	28,968	3912.2%
Mesa Air	1,248	1,876	50.3%	3,288	3,085	-6.2%	10,338	141.3%
Republic	-	-	0.0%	-	-	0.0%	4,901	539.8%
SkyWest (American)	8,109	3,006	-62.9%	16,200	6,634	-59.0%	83,977	32.7%
DELTA	275,548	532,295	93.2%	553,251	1,057,445	91.1%	6,724,337	139.8%
SkyWest (Delta Connection)	96,174	119,871	24.6%	190,520	256,961	34.9%	1,992,218	99.9%
FRONTIER	14,499	18,227	25.7%	29,975	36,266	21.0%	240,411	75.4%
JETBLUE	10,586	19,654	85.7%	16,898	37,832	123.9%	212,990	197.8%
SOUTHWEST	53,168	118,471	122.8%	111,213	216,873	95.0%	1,222,506	137.5%
UNITED	11,797	33,436	183.4%	23,160	59,873	158.5%	229,630	180.4%
Express Jet	-	-	0.0%	-	-	0.0%	-	-100.0%
Mesa Airlines / United Express	-	-	0.0%	-	153	100.0%	11,708	233.6%
Republic Airways (United)	64	70	9.4%	657	317	-51.8%	3,679	97.5%
SkyWest (United Express)	19,320	24,245	25.5%	36,355	48,102	32.3%	321,141	116.2%
Charters	160	200	25.0%	160	380	137.5%	573	249.4%
West Coast Charters	-	-	0.0%	-	-	0.0%	-	0.0%
TOTAL DEPLANED PASSENGERS	536,276	933,974	74.2%	1,070,603	1,852,314	73.0%	11,982,834	128.9%
TOTAL PASSENGERS*	1,066,382	1,852,010	73.7%	2,132,703	3,695,232	73.3%	23,948,394	128.8%
INTERNATIONAL - ENPLANED								
AEROMEXICO	-	2,354	100.0%	-	4,922	100.0%	10,614	143.6%
DELTA	15,264	25,237	65.3%	32,587	50,857	56.1%	298,970	182.3%
SkyWest (Delta Connection)	-	3,644	100.0%	-	4,935	100.0%	9,204	791.0%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	-	0.0%
Charters	-	-	0.0%	-	-	0.0%	-	-100.0%
TOTAL ENPLANED INTERNATIONAL	15,264	31,235	104.6%	32,587	60,714	86.3%	318,788	186.2%
INTERNATIONAL - DEPLANED								
AEROMEXICO	-	3,496	100.0%	-	7,084	100.0%	13,721	205.2%
DELTA	15,801	26,027	64.7%	35,926	53,347	48.5%	299,533	160.2%
SkyWest (Delta Connection)	-	3,810	100.0%	-	4,840	100.0%	9,120	89.8%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	-	0.0%
Charters	-	-	0.0%	-	-	0.0%	-	0.0%
TOTAL DEPLANED INTERNATIONAL	15,801	33,333	111.0%	35,926	65,271	81.7%	322,374	159.1%
TOTAL INTERNATIONAL PASSENGERS	31,065	64,568	107.8%	68,513	125,985	83.9%	641,162	171.9%

*Includes International

**SALT LAKE CITY INTERNATIONAL AIRPORT
TWO MONTHS ENDED FEBRUARY 2022
Based on Total Enplanements**

MARKET SHARE

	February 2021	MARKET SHARE	February 2022	MARKET SHARE	YTD 2021	MARKET SHARE	YTD 2022	MARKET SHARE	12 MO ROLLING Ending 02/2021	12 MO ROLLING Ending 02/2022	MARKET SHARE
AEROMEXICO	-	0.00%	2,354	0.26%	-	0.00%	4,922	0.27%	4,357	10,614	0.09%
ALASKA	15,760	2.97%	18,927	2.06%	28,911	2.72%	36,770	2.00%	108,167	289,930	2.42%
AMERICAN	38,881	7.33%	43,712	4.76%	79,289	7.47%	93,883	5.09%	364,560	714,632	5.97%
DELTA	368,288	69.47%	642,318	69.97%	740,282	69.70%	1,309,589	71.06%	3,790,424	8,710,159	72.79%
FRONTIER	14,552	2.75%	18,821	2.05%	29,760	2.80%	37,414	2.03%	135,527	239,821	2.00%
JETBLUE	9,684	1.83%	20,650	2.25%	15,412	1.45%	38,985	2.12%	68,839	218,657	1.83%
SOUTHWEST	53,740	10.14%	115,572	12.59%	111,406	10.49%	215,655	11.70%	521,917	1,228,412	10.27%
UNITED	29,121	5.49%	55,581	6.05%	56,960	5.36%	105,507	5.72%	237,560	552,995	4.62%
Charters	80	0.02%	101	0.01%	80	0.01%	193	0.01%	247	340	0.00%
TOTAL ENPLANEMENTS	530,106	100%	918,036	100%	1,062,100	100%	1,842,918	100%	5,231,598	11,965,560	100%

PERCENT CHANGE YOY

	February 2021	February 2022	PERCENT CHANGE	YTD 2021	YTD 2022	PERCENT CHANGE	12 MO ROLLING Ending 02/2021	12 MO ROLLING Ending 02/2022	PERCENT CHANGE
AEROMEXICO	-	2,354	100.00%	-	4,922	100.00%	4,357	10,614	143.61%
ALASKA	15,760	18,927	20.10%	28,911	36,770	27.18%	108,167	289,930	168.04%
AMERICAN	38,881	43,712	12.43%	79,289	93,883	18.41%	364,560	714,632	96.03%
DELTA	368,288	642,318	74.41%	740,282	1,309,589	76.90%	3,790,424	8,710,159	129.79%
FRONTIER	14,552	18,821	29.34%	29,760	37,414	25.72%	135,527	239,821	76.95%
JETBLUE	9,684	20,650	113.24%	15,412	38,985	152.95%	68,839	218,657	217.64%
SOUTHWEST	53,740	115,572	115.06%	111,406	215,655	93.58%	521,917	1,228,412	135.37%
UNITED	29,121	55,581	90.86%	56,960	105,507	85.23%	237,560	552,995	132.78%
Charters	80	101	26.25%	80	193	141.25%	247	340	37.65%
TOTAL ENPLANEMENTS	530,106	918,036	73.2%	1,062,100	1,842,918	73.5%	5,231,598	11,965,560	128.7%

**SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
TWO MONTHS ENDED FEBRUARY 2022**

	February 2021	February 2022	CHANGE	YTD 2021	YTD 2022	CHANGE	12 MO ROLLING Ending 02/2022	% CHANGE
TOTAL NUMBER OF LANDINGS								
SCHEDULED CARRIERS								
AEROMEXICO	-	28	100.0%	-	59	100.0%	120	144.9%
ALASKA	23	53	130.4%	52	97	86.5%	984	300.0%
Horizon Air / Alaska	97	20	-79.4%	158	43	-72.8%	356	-10.6%
Skywest / Alaska	184	165	-10.3%	434	348	-19.8%	2,463	30.5%
AMERICAN	196	224	14.3%	423	505	19.4%	4,059	70.0%
Compass (American)	-	-	0.0%	-	-	0.0%	-	-100.0%
Mesa Air (American)	17	25	47.1%	44	42	-4.5%	165	175.0%
Envoy Air (American)	-	27	100.0%	-	58	100.0%	435	3246.2%
Republic/ (American)	-	-	0.0%	-	-	0.0%	37	208.3%
SkyWest (American)	143	55	-61.5%	306	115	-62.4%	1,572	20.8%
DELTA	3,171	3,848	21.3%	6,791	8,062	18.7%	51,725	40.4%
SkyWest (Delta Connection)	2,898	2,122	-26.8%	6,171	4,744	-23.1%	39,010	19.9%
FRONTIER	103	115	11.7%	221	236	6.8%	1,657	55.3%
JETBLUE	85	143	68.2%	150	288	92.0%	1,834	104.7%
SOUTHWEST	427	859	101.2%	959	1,695	76.7%	10,248	67.6%
UNITED	99	231	133.3%	221	443	100.5%	1,829	125.2%
GoJet	-	-	0.0%	-	-	0.0%	-	0.0%
Express Jet	-	-	0.0%	-	-	0.0%	-	-100.0%
Mesa / United Express	-	-	0.0%	-	2	100.0%	295	333.8%
Republic Airways Holdings	1	1	0.0%	10	5	-50.0%	58	93.3%
SkyWest (United Express)	341	381	11.7%	673	809	20.2%	5,513	77.9%
Trans States	-	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL SCHEDULED CARRIERS:	7,785	8,297	6.6%	16,613	17,551	5.6%	122,360	39.3%
CHARTER CARRIERS								
ALLEGIAN AIR	-	-	0.0%	-	-	0.0%	-	0.0%
BOMBARDIER BUSINESS JETS	105	87	-17.1%	179	198	10.6%	698	31.7%
BOUTIQUE AIR	-	-	0.0%	-	-	0.0%	-	0.0%
DELTA PRIVATE JETS	-	-	0.0%	-	-	0.0%	-	0.0%
EXECUTIVE JET MANAGEMENT	-	-	0.0%	-	-	0.0%	-	0.0%
FLIGHT OPTIONS	-	-	0.0%	-	-	0.0%	-	0.0%
KALITTA CHARTERS	20	3	-85.0%	36	11	-69.4%	62	-33.3%
KEYLIME AIR	2	2	0.0%	2	5	150.0%	7	250.0%
NETJETS	266	253	-4.9%	471	506	7.4%	2,231	45.1%
SUNSET AVIATION	-	-	0.0%	-	-	0.0%	-	0.0%
SWIFT AIR	-	-	0.0%	-	-	0.0%	-	0.0%
VIRGIN AMERICA	-	-	0.0%	-	-	0.0%	-	0.0%
XOJET	-	38	100.0%	48	87	81.3%	235	8.8%
OTHER CHARTER	-	-	0.0%	-	-	0.0%	4	33.3%
SUBTOTAL CHARTER CARRIERS:	393	383	-2.5%	736	807	9.6%	3,237	35.9%
CARGO CARRIERS								
AERO CHARTER & TRANSPORT	-	-	0.0%	-	-	0.0%	-	0.0%
AIRNET 11 LLC	-	7	100.0%	-	16	100.0%	77	100.0%
ALPINE AVIATION	85	226	165.9%	255	458	79.6%	2,510	27.8%
AMERIFLIGHT	100	22	-78.0%	206	48	-76.7%	835	-40.9%
AMERIJET INTERTIONAL	-	-	0.0%	-	1	100.0%	30	100.0%
CORPORATE AIR (BILLINGS)	131	119	-9.2%	267	243	-9.0%	1,643	13.9%
EMPIRE	18	16	-11.1%	35	32	-8.6%	214	12.0%
FEDERAL EXPRESS	139	136	-2.2%	303	271	-10.6%	1,792	-7.9%
GEM AIR	48	68	41.7%	119	145	21.8%	789	9.4%
NORTHERN AIR CARGO	-	23	100.0%	-	45	100.0%	215	100.0%
SOUTHERN AIR	-	-	0.0%	-	-	0.0%	-	-100.0%
UPS	145	137	-5.5%	308	278	-9.7%	1,912	-7.8%
WESTERN AIR EXPRESS	22	25	13.6%	43	51	18.6%	352	18.1%
OTHER CARGO	101	1	-99.0%	1	3	200.0%	18	5.9%
SUBTOTAL CARGO CARRIERS:	789	780	-1.1%	1,537	1,591	3.5%	10,387	2.2%
TOTAL LANDINGS	8,967	9,460	5.5%	18,886	19,949	5.6%	135,984	35.5%
TOTAL LANDED WEIGHT								
SCHEDULED CARRIERS								
AEROMEXICO	-	2,654,344	100.0%	-	5,593,082	100.0%	11,375,760	144.4%
ALASKA	3,501,000	7,954,064	127.2%	8,051,700	14,539,348	80.6%	149,523,156	299.9%
Horizon Air / Alaska	7,270,829	1,499,140	-79.4%	11,843,206	3,223,151	-72.8%	26,684,692	-10.6%
Skywest / Alaska	13,792,088	12,367,905	-10.3%	32,531,338	26,085,036	-19.8%	184,619,091	30.5%
AMERICAN	33,216,788	35,700,896	7.5%	71,440,568	79,658,472	11.5%	651,896,432	78.4%
Compass	-	-	0.0%	-	-	0.0%	-	-100.0%
Envoy Air (American)	-	2,023,650	100.0%	-	4,344,460	100.0%	32,595,330	3245.3%
American/Mesa Air	1,252,700	1,858,300	48.3%	3,253,200	3,115,800	-4.2%	12,218,700	174.8%
Republic (American)	-	-	0.0%	-	-	0.0%	2,773,150	208.3%
SkyWest (American)	9,581,000	3,665,000	-61.7%	20,502,000	7,700,900	-62.4%	106,612,850	22.3%
DELTA	521,506,441	612,150,823	17.4%	1,116,307,374	1,277,730,040	14.5%	8,411,067,849	45.3%
SkyWest (Delta Connection)	193,293,430	143,182,760	-25.9%	411,250,919	322,001,432	-21.7%	2,597,010,896	17.8%
FRONTIER	14,998,234	18,287,890	21.9%	31,865,558	37,575,568	17.9%	250,474,952	64.3%
JETBLUE	12,087,000	20,334,600	68.2%	21,330,000	40,953,600	92.0%	260,794,800	104.7%
SOUTHWEST	55,632,000	119,479,600	114.8%	124,768,000	234,609,200	88.0%	1,395,574,000	72.9%
UNITED	13,949,220	33,780,200	142.2%	31,212,280	64,635,000	107.1%	260,748,780	126.5%

**SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
TWO MONTHS ENDED FEBRUARY 2022**

	February 2021	February 2022	CHANGE	YTD 2021	YTD 2022	CHANGE	12 MO ROLLING Ending 02/2022	% CHANGE
GoJet	-	-	0.0%	-	-	0.0%	-	0.0%
Express Jet	-	-	0.0%	-	-	0.0%	-	-100.0%
Mesa / United Express	-	-	0.0%	-	150,000	100.0%	22,125,000	333.8%
Republic Airways Holdings	75,000	75,000	0.0%	739,033	364,200	-50.7%	4,293,128	95.0%
SkyWest (United Express)	24,083,347	26,150,874	8.6%	46,673,586	53,643,651	14.9%	381,769,753	79.6%
Trans States	-	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL SCHEDULED CARRIERS:	904,239,077	1,041,165,046	15.1%	1,931,768,762	2,175,922,940	12.6%	14,762,158,319	46.3%
CHARTER CARRIERS								
ALLEGIAN AIR	-	-	0.0%	-	-	0.0%	-	0.0%
BOEING COMMERCIAL AIRPLANE	-	-	0.0%	-	-	0.0%	163,900	100.0%
BOMBARDIER	3,727,854	3,118,974	-16.3%	6,152,840	7,013,300	14.0%	23,773,774	34.9%
BOUTIQUE AIR	-	-	0.0%	-	-	0.0%	-	0.0%
DELTA PRIVATE JETS	-	-	0.0%	-	-	0.0%	-	0.0%
EXECUTIVE JET MANAGEMENT	-	-	0.0%	-	-	0.0%	-	0.0%
FLIGHT OPTIONS	-	-	0.0%	-	-	0.0%	-	0.0%
KALITTA CHARTERS	311,600	47,300	-84.8%	564,100	315,400	-44.1%	2,103,260	0.1%
KEYLIME AIR	75,375	87,302	15.8%	75,375	182,474	142.1%	238,625	216.6%
MIAMI AIR	-	-	0.0%	-	-	0.0%	-	-100.0%
NETJETS	8,640,621	7,479,856	-13.4%	14,529,244	14,959,712	3.0%	68,671,100	48.7%
SIERRA PACIFIC	-	-	0.0%	-	-	0.0%	330,000	50.0%
SUN COUNTRY	-	-	0.0%	-	-	0.0%	-	0.0%
SWIFT AIR	-	-	0.0%	-	-	0.0%	-	0.0%
VIRGIN AMERICA	-	-	0.0%	-	-	0.0%	-	0.0%
XOJET	-	1,344,950	100.0%	1,946,900	3,145,500	61.6%	8,893,450	11.6%
OTHER CHARTER	-	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL CHARTER CARRIERS:	12,755,450	12,078,382	-5.3%	23,268,459	25,616,386	10.1%	104,174,109	40.2%
CARGO CARRIERS								
ABX AIR INC	-	283,000	100.0%	-	838,000		2,775,000	100.0%
AIRNET 11	-	110,600	100.0%	-	249,000	100.0%	1,196,300	100.0%
ALPINE AVIATION	2,588,500	3,123,800	20.7%	3,413,900	6,281,800	84.0%	34,997,800	27.2%
AMERIFLIGHT	1,327,700	346,900	-73.9%	2,752,888	736,700	-73.2%	11,420,588	-41.6%
AMERIJET INTERNATIONAL	-	-	0.0%	-	326,000	100.0%	8,214,000	100.0%
AMERISTAR	-	-	0.0%	-	-	0.0%	381,400	55.6%
ATLAS AIR	272,000	-	-100.0%	272,000	-	-100.0%	598,000	-85.5%
CORPORATE AIR (BILLINGS)	1,113,500	1,011,500	-9.2%	2,269,500	2,065,500	-9.0%	13,965,500	13.9%
EMPIRE	770,833	753,088	-2.3%	1,570,989	1,495,263	-4.8%	9,378,459	23.0%
FEDEX EXPRESS	44,855,500	46,137,900	2.9%	98,243,300	92,239,000	-6.1%	618,903,500	-3.6%
GEM AIR	408,000	578,000	41.7%	1,002,500	1,211,500	20.8%	6,597,000	9.3%
NORTHERN AIR CARGO	-	2,783,000	100.0%	-	5,445,000	100.0%	26,015,000	100.0%
SOUTHERN AIR INC	-	-	0.0%	-	-	0.0%	-	-100.0%
UPS	43,194,220	40,793,840	-5.6%	91,050,100	82,775,680	-9.1%	583,092,900	-3.5%
WESTERN AIR EXPRESS	290,000	328,000	13.1%	563,000	671,000	19.2%	4,668,500	20.2%
OTHER CARGO	-	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL CARGO CARRIERS:	94,820,253	96,249,628	1.5%	201,138,177	194,334,443	-3.4%	1,322,203,947	-1.3%
TOTAL LANDED WEIGHT	1,011,814,780	1,149,493,056	13.6%	2,156,175,398	2,395,873,769	11.1%	16,188,536,375	40.7%

**SALT LAKE CITY INTERNATIONAL AIRPORT
CARGO ACTIVITY REPORT
TWO MONTHS ENDED FEBRUARY 2022**

	February 2021	February 2022	CHANGE	YTD 2021	YTD 2022	CHANGE	12 MO ROLLING Ending 02/2022	% CHANGE
ENPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	8,054	7,113	-11.68%	12,483	8,627	-30.89%	94,353	10.13%
Horizon Air / Alaska	3,838	359	-90.65%	5,303	1,693	-68.07%	7,045	-69.72%
Skywest / Alaska	1,560	2,819	80.71%	8,953	3,545	-60.40%	24,474	-81.65%
AMERICAN	4,280	8,857	106.94%	8,254	13,433	62.75%	63,927	34.74%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	140	100.00%
Envoy Air (American)	-	-	0.00%	-	-	0.00%	464	100.00%
Mesa	9	-	-100.00%	9	-	-100.00%	284	3055.56%
SkyWest (American)	2,467	1,497	-39.32%	3,627	1,595	-56.02%	11,365	-97.23%
DELTA	632,530	559,787	-11.50%	1,099,425	1,020,925	-7.14%	6,949,533	73.20%
SOUTHWEST	108,764	306,265	181.59%	256,099	566,015	121.01%	3,948,937	99.46%
UNITED	6,038	8,097	34.10%	14,791	15,129	2.29%	101,421	47.61%
Others	410	-	-100.00%	720	24,697	3330.14%	151,508	163.19%
CARGO CARRIERS								
FEDEX EXPRESS*	7,442,199	7,868,209	5.72%	17,441,306	16,027,064	-8.11%	113,888,376	-5.45%
GEM AIR	61,323	54,885	-10.50%	135,981	124,772	-8.24%	771,797	-20.83%
SOUTHERN AIR	-	-	0.00%	-	-	0.00%	-	-100.00%
UPS	4,907,250	4,639,112	-5.46%	10,431,949	10,264,699	-1.60%	67,187,455	-4.46%
MISC CARGO	993,743	789,500	-20.55%	1,909,682	1,628,953	-14.70%	13,104,419	9.44%
ABX AIR	-	25,754	100.00%	-	72,506	100.00%	198,683	100.00%
TOTAL ENPLANED CARGO	14,172,465	14,246,500	0.52%	31,328,582	29,701,147	-5.19%	206,305,498	-2.10%
DEPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	3,571	6,598	84.77%	5,401	11,232	107.96%	174,002	344.14%
Horizon Air / Alaska	2,183	354	-83.78%	3,026	1,507	-50.20%	15,377	-45.67%
Skywest / Alaska	6,857	3,636	-46.97%	12,464	6,704	-46.21%	74,159	-23.80%
AMERICAN	20,595	29,594	43.70%	39,048	61,218	56.78%	378,304	33.83%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	7	100.00%
Envoy	-	-	0.00%	-	9	100.00%	2,303	100.00%
Mesa (American)	100	-	-100.00%	100	85	-15.00%	363	263.00%
SkyWest (American)	1,312	561	-57.24%	2,067	1,512	-26.85%	11,646	-19.61%
DELTA	739,592	1,074,267	45.25%	1,254,135	1,847,185	47.29%	10,990,853	112.57%
SOUTHWEST	306,409	359,157	17.21%	617,883	684,025	10.70%	4,895,181	53.25%
UNITED	19,864	33,352	67.90%	38,356	61,722	60.92%	360,469	197.59%
Others	5,858	2,649	-54.78%	11,580	31,051	168.14%	247,988	2.13%
CARGO CARRIERS								
FEDEX EXPRESS*	6,827,735	7,616,494	11.55%	15,765,923	14,885,857	-5.58%	104,297,721	-0.23%
GEM AIR	23,226	16,876	-27.34%	46,333	32,779	-29.25%	241,094	-9.15%
SOUTHERN AIR	-	-	0.00%	-	-	0.00%	-	-100.00%
UPS	5,133,198	5,156,147	0.45%	10,886,714	10,730,685	-1.43%	74,738,362	-14.24%
MISC CARGO	451,751	400,635	-11.32%	766,597	999,076	30.33%	8,078,780	54.83%
ABX AIR	-	50,231	100.00%	-	161,106	100.00%	562,577	100.00%
TOTAL DEPLANED CARGO	13,542,251	14,700,320	8.55%	29,449,627	29,354,647	-0.32%	204,506,609	-1.59%
TOTAL CARGO	27,714,716	28,946,820	4.45%	60,778,209	59,055,794	-2.83%	410,812,107	-1.85%

*FEDEX EXPRESS includes mail



Salt Lake City
Department of Airports

COMPARISON OF ON TIME OPERATIONS
January 2022

ARRIVALS

Airport	Flights	% On Time	Rank
DFW DALLAS-FT. WORTH REGIONAL	22,641	84.5	1
SLC SALT LAKE CITY INTL	9,108	84.3	2
PHX PHOENIX SKY HARBOR INTL	13,555	83.7	3
SAN SAN DIEGO LINDBERGH FIELD	5,617	82.7	4
ATL HARTSFIELD-JACKSON ATLANTA INTL	25,464	82.3	5
LAS LAS VEGAS MCCARRAN INTL	12,950	80.9	6
LAX LOS ANGELES INTL	15,728	80.9	7
SFO SAN FRANCISCO INTL	10,027	79.4	8
CLT CHARLOTTE DOUGLAS	18,278	78.3	9
MSP MINNEAPOLIS-ST. PAUL INTL	9,751	77.7	10
DAL DALLAS LOVE FIELD	5,241	76.8	11
DTW DETROIT METRO WAYNE CNTY	10,786	76.1	12
IAH HOUSTON GEORGE BUSH	12,256	75.2	13
MDW CHICAGO MIDWAY	4,934	74.0	14
BWI BALTIMORE/WASHINGTON INTL	6,534	73.6	15
TPA TAMPA INTL	6,552	73.5	16
BNA NASHVILLE INTL	6,582	73.5	17
ORD CHICAGO O HARE	23,955	73.0	18
MCO ORLANDO INTL	12,187	72.9	19
PHL PHILADELPHIA INTL	8,065	72.8	20
SEA SEATTLE-TACOMA INTL	12,950	72.7	21
FLL FT. LAUDERDALE	7,362	72.3	22
MIA MIAMI INTL	10,139	71.9	23
LGA NEW YORK LAGUARDIA	14,258	71.0	24
DEN DENVER INTL	21,871	70.9	25
IAD WASHINGTON DULLES	6,198	70.7	26
BOS BOSTON LOGAN INTL	10,041	70.0	27
JFK NEW YORK JFK INTL	11,088	69.1	28
DCA RONALD REAGAN NATIONAL	12,427	68.1	29
EWR NEWARK LIBERTY INTERNATIONAL	12,228	65.3	30
AVERAGES	11,959	75.3	

DEPARTURES

Airport	Flights	% On Time	Rank
SAN SAN DIEGO LINDBERGH FIELD	5,621	84.5	1
SLC SALT LAKE CITY INTL	9,113	82.9	2
DFW DALLAS-FT. WORTH REGIONAL	22,637	82.2	3
PHX PHOENIX SKY HARBOR INTL	13,543	81.8	4
ATL HARTSFIELD-JACKSON ATLANTA INTL	25,480	80.9	5
LAX LOS ANGELES INTL	15,729	80.5	6
SFO SAN FRANCISCO INTL	10,025	79.0	7
CLT CHARLOTTE DOUGLAS	16,192	78.7	8
LAS LAS VEGAS MCCARRAN INTL	12,950	78.0	9
TPA TAMPA INTERNATIONAL	6,554	77.3	10
DTW DETROIT METRO WAYNE CNTY	10,686	76.0	11
MSP MINNEAPOLIS-ST. PAUL INTL	9,757	75.2	12
IAH HOUSTON GEORGE BUSH	10,420	74.8	13
PHL PHILADELPHIA INTL	6,594	74.6	14
MCO ORLANDO INTL	12,196	74.5	15
FLL FT. LAUDERDALE	7,358	73.8	16
SEA SEATTLE-TACOMA INTL	12,956	73.0	17
LGA NEW YORK LAGUARDIA	14,020	72.4	18
MIA MIAMI INTL	10,140	72.2	19
BNA NASHVILLE INTL	6,585	72.0	20
BOS BOSTON LOGAN INTERNATIONAL	9,917	72.0	21
ORD CHICAGO O HARE	20,689	71.6	22
DAL DALLAS LOVE FIELD	5,237	70.8	23
DCA RONALD REAGAN NATIONAL	11,920	69.2	24
IAD WASHINGTON DULLES	4,443	68.8	25
JFK NEW YORK JFK INTL	11,091	67.8	26
BWI BALTIMORE/WASHINGTON INTL	6,529	64.8	27
MDW CHICAGO MIDWAY	4,930	64.3	28
DEN DENVER INTERNATIONAL	21,142	63.0	29
EWR NEWARK LIBERTY INTERNATIONAL	10,522	61.8	30
AVERAGES	11,499	73.9	

ON TIME ARRIVAL PERFORMANCE AT SLC

By Carrier

Air Carrier	Flights	% On Time
DL DELTA	6,680	87.5%
AA AMERICAN	391	86.2%
F9 FRONTIER	123	76.4%
UA UNITED	641	75.5%
WN SOUTHWEST	871	72.9%
B6 JETBLUE	149	71.8%
AS ALASKA	253	70.4%
	9,108	89.8%

Source: DOT Air Travel Consumer Report

DESIGN AND CONSTRUCTION REPORT

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Salt Lake City
International Airport

2021 - 2022 Project Legend

Airfield

1. North Cargo Apron Site Development
2. Pump House #5 Renovations

Landside

3. GA Zone 3 Corporate Hangar Site Development
4. Landside Lighting Wire Replacement
5. Gateway Building Restroom Renovations



SALT LAKE CITY INTERNATIONAL AIRPORT
CONSTRUCTION PROGRAM
2021/2022 Construction Schedule

ID	Task Name	Start	Finish	Feb '22	Mar '22	Apr '22	May '22	Jun '22	Jul '22	Aug '22	Sep '22	C	
1	Project Title	Mon 8/23/21	Thu 2/23/23										
2	(1) North Cargo Apron Site Development	Mon 8/23/21	Fri 9/16/22										
3	(2) Pump House No. 5 Renovations	Mon 3/7/22	Thu 2/23/23										
4	(3) GA Zone 3 Corporate Hangar Site Development	Wed 12/8/21	Wed 4/20/22										
5	(4) Landside Lighting Wire Replacement	Mon 4/11/22	Wed 9/7/22										
6	(5) Gateway Building Restroom Renovations	Tue 3/22/22	Fri 8/26/22										
7	(6) TVY Runway & Taxiway Rehabilitation	Mon 8/1/22	Fri 10/28/22										

Project: Microsoft Project (latest) Date: Tue 4/12/22	DESIGN		Inactive Milestone		Manual Summary	
	CONSTRUCTION		Inactive Summary		Start-only	
	SCOPING		Manual Task		Finish-only	
	SUMMARY		Duration-only		Deadline	
	Inactive Task		Manual Summary Rollup			

**SALT LAKE CITY DEPARTMENT OF AIRPORTS
CONSTRUCTION PROJECT STATUS 2021 - 2022**

#	PROJECT NAME	ENGINEER'S ESTIMATE	BID AMOUNT	APPROVED CHANGE ORDERS TO DATE	% OF COST INCREASE TO DATE	STATUS	CONTRACTOR
CONSTRUCTION							
1	North Cargo Apron Site Development	\$ 25,763,000	\$ 22,141,148	\$ (15,000)	-0.07%	on schedule	Ames Construction
2	Pump House No. 5 Renovations	\$ 841,630	\$ 1,630,000			on schedule	Saunders Construction
3	GA Zone 3 Corporate Hangar Site Development	\$ 1,213,237	\$ 1,169,378			on schedule	Ames Construction
4	Landside Lighting Wire Replacement	\$ 1,353,672	\$ 815,689			on schedule	Prime Power & Electric, Inc.
5	Gateway Building Restroom Renovations	\$ 405,898	\$ 403,636			on schedule	Paulsen Construction
6	TVY Runway & Taxiway Rehabilitation	\$ 3,355,248	\$ 3,386,851			award	Granite Construction
	Total	\$ 32,932,685	\$ 29,546,702	\$ (15,000)	-0.05%		
Budget amount, Engineer's estimate, and Bid amount is based on construction cost only.							

CONSTRUCTION REPORT

CONSTRUCTION

- (1) **North Cargo Apron Site Development** - The Contractor continues to make progress on the roadway and apron site base material, prepping for paving. This last week included moving into Phase 4, the capture of Taxiway B from A7 to A10. That will allow the connection to the main line storm drain, the relocation of the glycol recovery transmission line, as well as to prepare for the eventual connection of the new cargo taxi lane into Taxiway B.
- (2) **Pump House No. 5 Renovations** - The Contractor is currently working on the badging process and submittals. Due to the long lead time on the equipment, construction will not begin until the end of June, 2022.
- (3) **GA Zone 3 Corporate Hangar Site Development** - The Contractor has completed the demolition of the T-hangar building. Utility work and excavation to prepare for paving the apron and taxi lane near the new hangar site is on-going.
- (4) **Landside Lighting Wire Replacement** - The Contractor was issued a construction notice to proceed on April 11, 2022. Mobilization will take place this week and the Contractor will begin capturing stalls in the economy parking lot. Wire replacement will begin in late April after the arrival of the wire.
- (5) **Gateway Building Restroom Renovations** - The Contractor was issued a notice to proceed on March 22, 2022. Permit documents have been submitted to Salt Lake City Building Department and are currently in plan check. The building permit is anticipated to be issued the week of April 25, 2022. At that time, the Contractor will establish a construction schedule for the project.
- (6) **TVY Runway and Taxiway Rehabilitation** - The bid opening for this project was held on March 17, 2022. The apparent low bidder is Granite Construction. Contract documents are currently being prepared.



Advisory Board
Meeting

April 20, 2022

Media Clippings

<https://slcairport.com/assets/pdfDocuments/AABoard/MediaClippingsApril2022.pdf>

Compiled by the Communication & Marketing Dept.