

Advisory Board Meeting

May 19, 2021

Agenda



Advisory Board Meeting

May 19, 2021

This meeting will be an electronic meeting pursuant to the attached written statement from Board Chair Steve Price.

To access the meeting please visit:

https://saltlakecity.webex.com/saltlakecity/onstage/g.php?MTID=ee409ad3aa93b45e7d1cea 959c4e4e43b



ADVISORY BOARD MEETING AGENDA

19 May 2021 8:00 A.M.

<u>CONSENT</u>

A. Minutes of the 21 April 2021 Meeting

DISCUSSION

- A. Director's Report Bill Wyatt, Executive Director, SLCDA
- B. Airport Redevelopment Program (ARP) Update Mike Williams, ARP Director, SLCDA
- C. Call for a Motion to Adopt Rule Permitting Electronic Meetings Steve Price, Chair
- D. Public Meetings Act Online Training Steve Price, Chair

INFORMATION ITEMS

Financial Report – March 2021 Air Traffic Statistics – March 2021 Construction Report – May 2021

MEDIA CLIPPINGS

Media Clippings - May 2021

The next meeting will be held on **Wednesday**, **June 16**, **2021**, at 8:00 a.m. Meetings are usually held in the Board Room unless otherwise posted. People with disabilities may make requests for reasonable accommodations no later than 48 hours in advance in order to attend this <u>Airport Advisory Board Meeting</u>. Accommodations may include alternate formats, interpreters, and other auxiliary aids. This is an accessible facility. For questions or additional information, please contact <u>Tina Nee</u> at <u>801-575-2042</u>.



I, J. Steven Price, Chair of The Salt Lake City Airport Advisory Board, hereby determine that conducting public meetings at an anchor location presents a substantial risk to the health and safety of those who may be present at the anchor location. Due to the Center for Disease Control and Prevention (CDC) social distancing requirements, I find that conducting a meeting at the anchor location constitutes a substantial risk to the health and safety of those who may be present at the location.

Dated this __14_ day of ___May____, 2021.

J. Steven Price

Chair, Salt Lake City Airport Advisory Board



Advisory Board Meeting

May 19, 2021

Minutes

SALT LAKE CITY DEPARTMENT OF AIRPORTS MINUTES OF ADVISORY BOARD MEETING

April 21, 2021

Members Present:	Steve Price, Chair Karen Mayne Larry Pinnock Cyndy Miller Arlyn Bradshaw Roger Boyer Dirk Burton Tye Hoffmann
City Council Office:	James Rogers Sam Owen Russell Weeks
Mayor's Office:	Rachel Otto
Department of Airports:	Bill Wyatt, Executive Director Tina Nee, Administration Brian Butler, Chief Financial Officer Kevin Robins, Director of Engineering Shane Andreasen, Director of Admin and Commercial Services Ed Clayson, Director of Maintenance Treber Anderson, Director of Operations Ed Cherry, Director of IT Medardo Gomez, ORAT Director Brady Fredrickson, Director of Planning and Environmental Pete Higgins, Chief Operations Officer Mike Williams, ARP Program Director Stefhan Bennett, SLC Police Captain Rick Stratton, SLCFD Battalion Chief Nancy Volmer, Communication and Marketing Director Catherine Brabson, City Attorney Megan DePaulis, City Attorney
Other:	Bob Bergman, Lobbyist Steve Domino, RS&H Tyson Jackson, KUTV2 Jim Lohse, FFKR Shawn Milne, Tooele County Brian Bangerter, HNTB Andrew Scanlon, Kimley-Horn Kory Cox, HDR, Inc. Andy C

Steve Price called the meeting, held via Web-Ex to order at 8:01 a.m.

AGENDA

A. Minutes

A motion was made by Larry Pinnock and seconded by Karen Mayne to approve the minutes of March 17, 2021 as presented. All votes were affirmative; motion passed.

B. Director's Report

Bill Wyatt, Executive Director, updated the Airport Advisory Board regarding current events.

Bill Wyatt provided a brief update on passenger volumes, financial position, and construction and a bird strike incident.

Mayor Burton asked if South Valley Regional Airport will see any of the Cares Act Funding.

Bill Wyatt answered yes.

Steve Price asked as to the type of agreements come with the CAREs Act Funding.

Bill Wyatt indicated they are reimbursable grants.

Larry Pinnock asked the number of bird strikes that occur each year.

Bill Wyatt indicated he did not know offhand; the information would be provided but it is watched very closely by the airport and the FAA.

C. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDA

Mike Williams, Airport Redevelopment Program (ARP) Director, presented an update on the ARP (presentation on file). Main points included were:

- Project statistics
- Safety and Schedule Stats, and Cost Summary
- Project statistics
- CGMP #5 Terminal/South Concourse West/Gateway status
- CGMP #6 Roadways/Parking Garage/Central Utility Plant status
- CGMP #7 Baggage Handling System status
- CGMP #9A SCW Apron Paving and Hydrant Fueling status
- CGMP #16 NCP Phase 1
- CGMP #17 NCP Baggage Handling System Phases 1 & 2 status
- CGMP #18 NCP Apron Paving/ Hydrant Fueling
- Tracking Budget

• Job progress photos

Steve Price if steel packages were on time and if prices are being held. He also asked about concrete powder.

Mike Williams answered it is all a big mess right now. There are currently 38 ships waiting to port through Suez, but it is starting to clear. All steel was pre-purchased for the current construction. May see some wood price increases. There are concerns for future steel. HDJV is working on cement powder issues. It is affecting the west coast more than the east coast.

Roger Boyer asked when the central tunnel will be completed.

Mike Williams indicated the latter part of 2022 with the central node completion in late 2024.

D. Concessions Update – Shane Andreasen, Director of Administration and Commercial Services, SLCDA

Shane Andreasen, Director of Administration and Commercial Services presented an update to the airport concessions program (presentation on file.) Main points included were:

- Overview
- Current Program Offering Terminal & Concourse A
- Current Program Offering Concourse B
- Coming Soon and Deferred
- SLCtoGo
- Looking Back and Move Forward
- Phase II Program (Concourse A East)
- Phase III Program (Central Node and Concourse B East
- New SLC Concessions Total Program Summary

There were no questions for Shane Andreasen.

E. Master Plan Update – Brady Fredrickson, Planning Director, SLCDA and Steve Domino, RS&H

Brady Fredrickson, Planning Director and Steve Domino, RS&H presented an update on the Master Plan (presentation on file). Main points included were:

- Master Plan Schedule
- SLC Long Range Proportional Requirements
- Solutions
- Implementation
- Next Steps

Karen Mayne asked how the order of major programs is determined.

Steve Domino indicated safety is always taken into consideration first. Demands, such as parking also trigger considerations.

Roger Boyer asked why the landside estimate is \$244M.

Brady Fredrickson answered this is the total cost of the expansion of the parking structure and rental car facilities. Surface Parking will be completed first.

Steve Price adjourned the meeting at 9:32 a.m.

J. Steven Price, Chair

Date

Erin Mendenhall, Mayor

Date



Advisory Board Meeting

May 19, 2021

Discussion Items

SUBJECT:	Executive Director's Report
FROM:	Bill Wyatt, Executive Director
TO:	Airport Advisory Board
DATE:	19 May 2021
AGENDA:	DISCUSSION ITEM (A)

Bill Wyatt will present a monthly informational report to the Board, which may include:

- 1. ARP progress
- 2. Ground transportation update
- 3. Concessions and rental cars
- 4. Airport safety and security
- 5. Airport facilities and operations
- 6. General aviation
- 7. Passenger and airport users
- 8. Environmental matters
- 9. Financial condition
- 10. Legislative issues
- 11. Airlines
- 12. Communications and marketing

SUBJECT:	Airport Redevelopment Program Update
FROM:	Bill Wyatt, Executive Director
то:	Airport Advisory Board
DATE:	19 May 2021
AGENDA:	DISCUSSION ITEM (B)

Mike Williams, Airport Redevelopment Program (ARP) Director, will present an update on the SLC Airport Redevelopment Program (presentation on file).

AIRPORT REDEVELOPMENT PROGRAM

Status Update 05/19/2021



1 that .

Safety and Schedule

Safety Statistics

Numbers for the Current Month

- OSHA National Average
 - Lost Time Rate 1.80 Recordable Rate 3.10
- TRP Metrics
 - 8,592,315 Total Trade Hours worked
 - Lost Time Rate 0.25 Recordable Rate 2.35
- Numbers for the Program Overall
 - ARP Metrics
 - 10,753,349 Total Trade Hours worked
- **Schedule Status Critical Path**
 - Completion of Concourse 'A' East Stone Column and Composite Pile Driving
 - Completion of Central Tunnel Fuel Line Tie-in and Start Removal of Land Bridge
 - Concourse 'A' East Pile Cap and Grade Beam Excavation, Formwork and Concrete Placement
 - Start of Concourse 'A' East Slab-on-Grade Concrete Placement
 - Overall Program is on schedule



Composite Pile Driving Removal of Land Bridge on, Formwork and Concrete Placement acement

A



Overall Budget Status

Construction Budget	Budget	Committed		Revised	Earned	Estimate at
April 2021	03/11/21 FOC	Mar-21	Apr-21	Commitments	to Date	Completion
Close d CGMPs 01, 03, 04, 09 & 15	\$217,279,720	\$217,279,720	\$0	\$217,279,720	\$217,279,720	\$217,279,720
CGMP 02 HDJV General Conditions Services	\$141,545,451	\$135,145,451	\$0	\$135,145,451	\$97,028,950	\$141,545,451
CGMP 05 Terminal/SCW/Gateway	\$1,042,670,036	\$1,042,670,036	\$0	\$1,042,670,036	\$1,034,774,842	\$1,042,670,036
CGMP 06 Parking Garage, Roadways, CUP	\$405,856,439	\$405,856,439	\$0	\$405,856,439	\$397,938,496	\$405,856,439
CGMP 07 TRP Baggage Handling System	\$96,578,430	\$96,578,430	\$0	\$96,578,430	\$96,146,064	\$96,578,430
CGMP 09A Apron Paving & Fueling/SCW	\$79,748,407	\$79,748,407	\$0	\$79,748,407	\$79,232,499	\$79,748,407
CGMP 10 South Concourse East/Tunnel Shell	\$461,505,309	\$460,608,277	\$0	\$460,608,277	\$69,960,474	\$461,505,309
CGMP 11 Apron Paving & Fueling SCE	\$223,088,239	\$191,182,465	\$0	\$191,182,465	\$25,494,217	\$223,088,239
CGMP 12 Existing Structure Demolition	\$35,772,132	\$35,760,124	\$0	\$35,760,124	\$27,947,015	\$35,772,132
CGMP 13 AOJV Preconstruction Services	\$14,046,688	\$14,046,688	\$0	\$14,046,688	\$14,046,688	\$14,046,688
CGMP 14 AOJV General Conditions Ph 1	\$93,384,788	\$47,006,676	\$0	\$47,006,676	\$46,122,320	\$93,384,788
CGMP 16 North Concourse & Mid-Tunnel Ph 1	\$300,786,053	\$300,786,053	\$0	\$300,786,053	\$294,565,694	\$300,786,053
CGMP 17 NCP Baggage Handling System	\$52,756,826	\$52,756,826	\$0	\$52,756,826	\$30,358,325	\$52,756,826
CGMP 18 NCP Apron Paving & Fueling Ph 1	\$91,949,310	\$91,949,310	\$0	\$91,949,310	\$82,055,782	\$91,949,310
CGMP 19 North Concourse & C-Tunnel Ph 2	\$227,690,446	\$28,647,982	\$0	\$28,647,982	\$1,433,782	\$227,690,446
CGMP 20 NCP Apron Paving & Jet Fuel Ph 2	\$44,856,288	\$0	\$0	\$0	\$0	\$44,856,288
Security Checkpoint Equipment	\$11,751,472	\$11,751,472	\$0	\$11,751,472	\$7,848,061	\$11,751,472
Reduntant Fuel Main	\$12,500,000	\$0	\$0	\$0	\$0	\$12,500,000
Taxilane X-X Construction	\$23,856,270	\$0	\$0	\$0	\$0	\$23,856,270
Total Program Construction	\$3,577,622,304	\$3,211,774,356	\$0	\$3,211,774,356	\$2,522,232,929	\$3,577,622,304
TRP Owner Procurement	\$5,215,472	\$5,215,472	\$0	\$5,215,472	\$4,808,421	\$5,215,472
NCP Owner Procurement	\$2,655,266	\$2,655,266	\$0	\$2,655,266	\$1,860,182	\$2,655,266
TRP Soft Cost	\$340,424,371	\$289,721,317	\$624,954	\$290,346,271	\$270,863,010	\$340,424,371
NCP Soft Cost	\$170,729,546	\$124,749,955	\$630,626	\$125,380,581	\$87,998,682	\$170,729,546
Total Program Soft Cost	\$519,024,655	\$422,342,010	\$1,255,580	\$423,597,590	\$365,530,295	\$519,024,655
TRP Owner Reserve	\$1,491,654					\$1,491,654
NCP Owner Reserve	\$2,371,101					\$2,371,101
Total Program Owner Reserve	\$3,862,755	\$0	\$0	\$0	\$0	\$3,862,755
Total ARP Program Budget	\$4,100,509,714	\$3,634,116,366	\$1,255,580	\$3,635,371,946	\$2,887,763,224	\$4,100,509,714



A land



Post Opening Day Special Projects

Passenger Board Bridge Comfort

- Scope is to Temper the Air with both Heating and Cooling at all Gates Installation May through early Fall dependent on Gate Availability 16 Gates out of 25 Concourse 'A' Gates Completed

- Passenger Board Bridge Motorized Baggage Conveyors Motorized Baggage Conveyors that Replace the Manual Slides and the 'Bag Buddies' (Elevators for Planeside Bags) at all Gates
 - Installation May through June dependent on Gate Availability
 - All Concourse 'B' Gates Completed
 - 2 Gates out of 25 Concourse 'A' Gates Completed

Wayfinding Signage and Displays

Terminal/Concourses/Gateway – Continue to add a Sign if the need arises







Concourse 'A' East/ Central Tunnel/Airfield

Central Tunnel Concrete Structure

- Excavation Nearly Complete at North End
- Production Pile Driving Underway 75% Complete (Total 845)

Concourse 'A' East

- Stone Columns 100% Complete (Total 1,664)
- Production Pile Driving Underway 79% Complete (Total 993)
- Underground Mechanical, Electrical and Plumbing Underway
- Started Placing Concrete Pile Caps and Grade Beams



Completed First Mud-Slab Concrete Placement and Started Waterproofing



Concourse 'A' East/ Central Tunnel/Airfield

Airfield

- Site Utilities Progressing
- Hydrant Fuel System Pipe and Fuel Vault Installation Progressing
- Started Placing Apron Pavement

Hardstand Expansion – Concourse 'B' Lower Level Holdroom

- Completed Temporary Removal of Baggage Equipment
- Started Underground Plumbing for Restrooms







Phase 2 East Construction Site

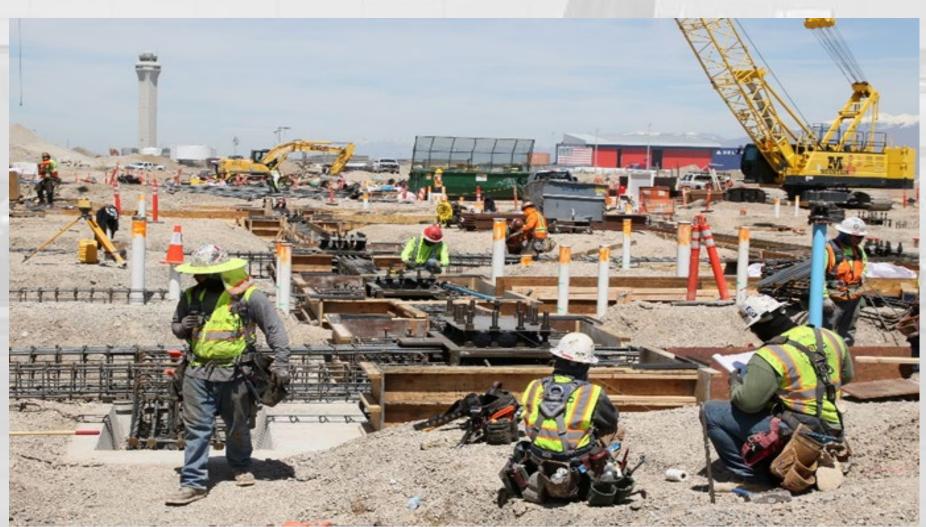




Concourse 'A' East



Stone Columns Area E



SCE Pile Cap & Grade Beam Formwork





Pile Cap Sheer Lug Assembly

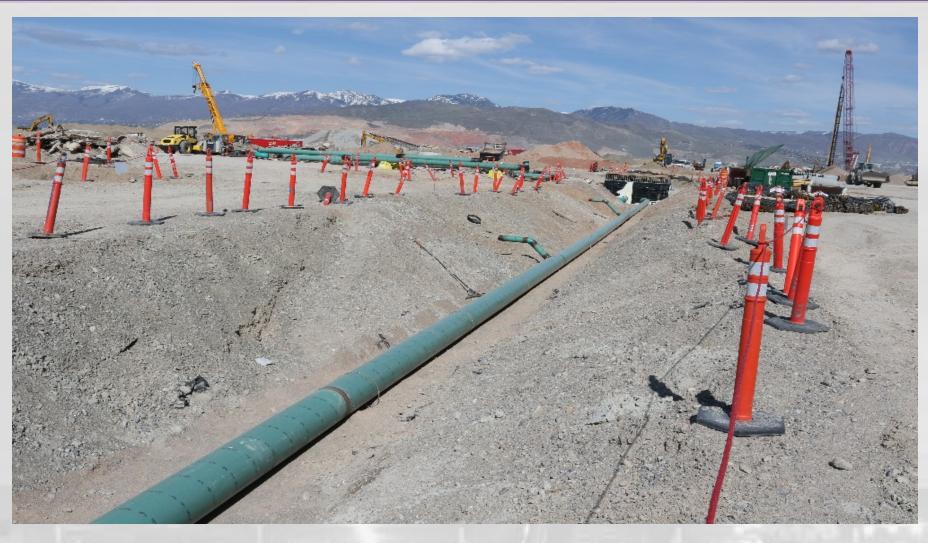


SCE Pile Cap & Formwork Assemblies

AL Palu



Airfield Construction



Fuel Line Tie-in



Electrical Ductbank Tie-ins



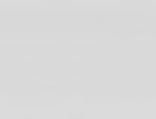


On-site Concrete Crushing continues

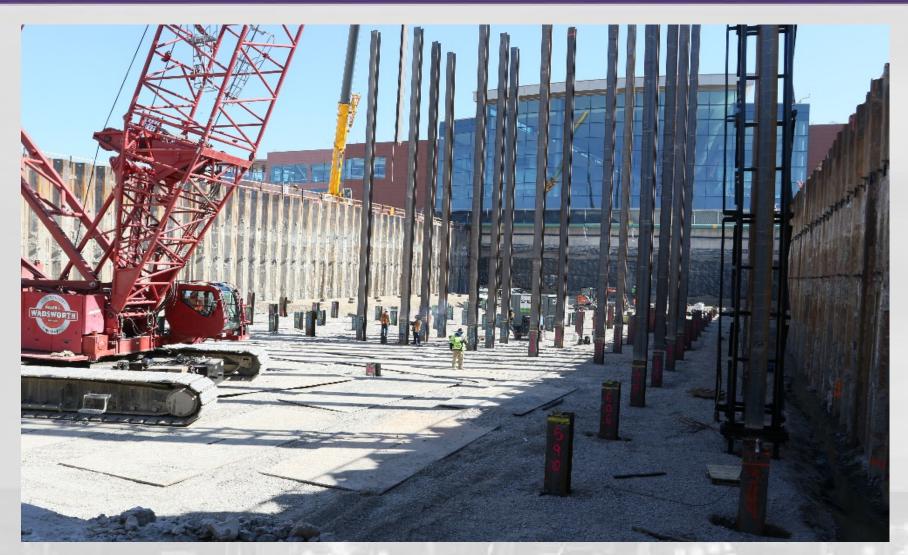


Area 1 60-inch Storm Line

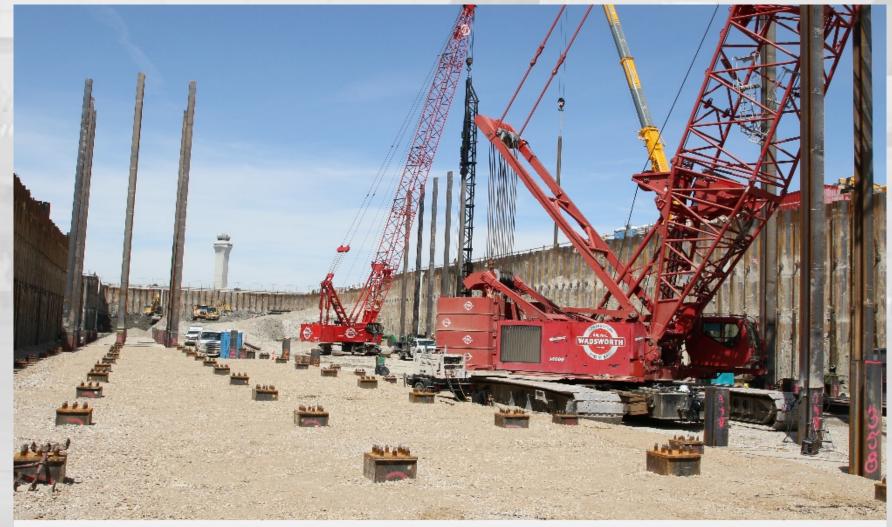
AL Fain



Central Tunnel



H-Pile Driving Area C



H-Pile Driving Area B





H-Pile Driving Complete Areas C & D



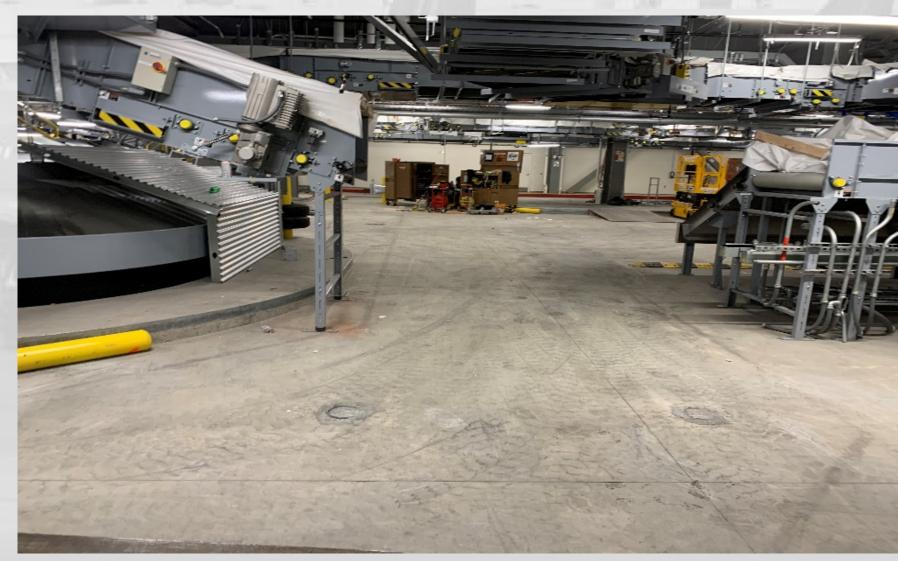
Concourse B Basement / Area G Excavation

The last

Concourse 'B' Lower Level Hardstand Holdroom

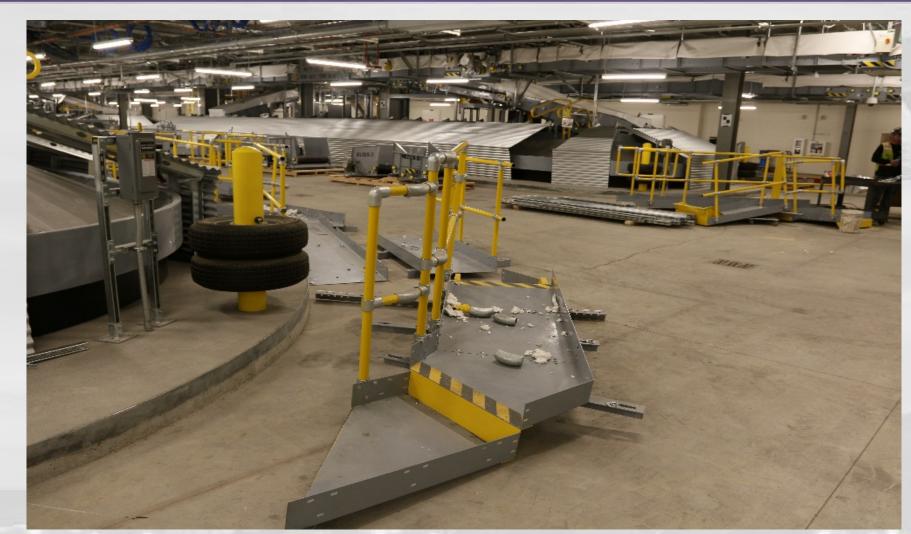


BHS Conveyor Removal



BHS Bollard Removal





BHS Catwalk Removal



Holdroom Area Prep

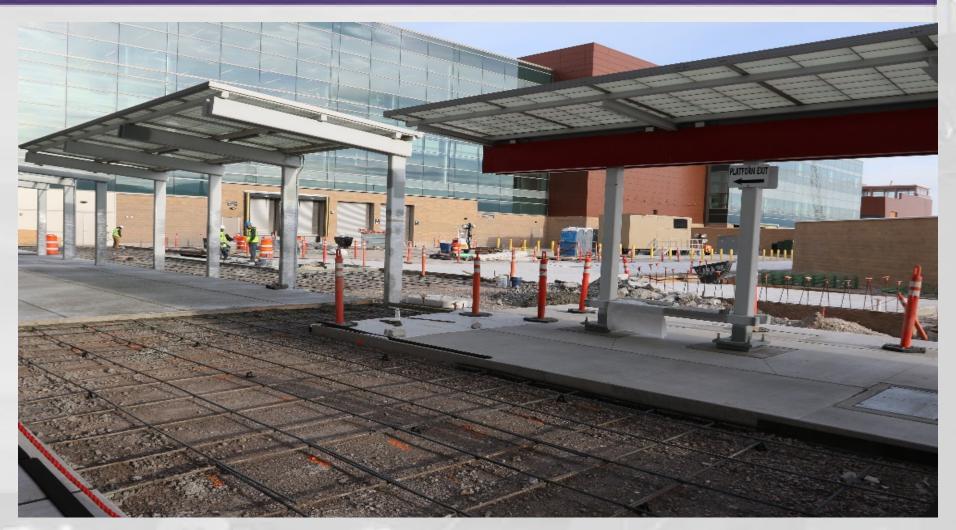
21

) Secolari

Landside Construction



Electrical Ductbank excavation along 3700 W



TRAX Platform



Electrical Ductbank installation along 3700 W





Central Tunnel Aerial



Central Tunnel Looking South



Questions?





SUBJECT:	Motion to Approve Rule Permitting Electronic Meetings
FROM:	Bill Wyatt, Executive Director
TO:	Airport Advisory Board
DATE:	19 May 2021
AGENDA:	DISCUSSION ITEM (C)

Pursuant to City Code 2.14.060(A) and Utah Code section 52-4-207(2), the Board hereby adopts a rule permitting electronic meetings of the Airport Advisory Board, regardless of whether a quorum is present at an anchor location, so long as such meetings comply with the Open and Public Meetings Act.

SUBJECT:	OPMA Training
FROM:	Bill Wyatt, Executive Director
TO:	Airport Advisory Board
DATE:	19 May 2021
AGENDA:	DISCUSSION ITEM (D)

Steve Price, Board Chair will discuss the requirements for Open and Public Meetings Act Training required by the Board.



Advisory Board Meeting

April 21, 2021

Information

(An Enterprise Fund of Salt Lake City Corporation) Statements of Net Position (Unaudited) (Amounts in Thousands)

As of March 31,	2021	2020
ASSETS		
Current Assets		
Cash and cash equivalents	\$ 122,595	\$ 203,888
Restricted cash and cash equivalents	20,570	233,525
Restricted investments	29,907	280,187
Investments	-	14,930
Airline and rental fees receivable	20,798	16,500
Loans receivable	6,850	-
Other assets	3,206	4,656
Total current assets	203,926	753,686
Noncurrent Assets		
Restricted cash and cash equivalents	100,047	66,775
Restricted investments	53,952	61,300
Investments	921	31,541
Loans receivable	25,071	-
Other assets	9,594	1,573
Total noncurrent assets and investments	189,585	161,189
Capital assets		
Land	111,696	105,129
Building and improvements	3,960,814	1,415,726
Equipment	169,490	152,311
Construction in progress	252,794	2,151,462
Total capital assets - at cost	4,494,794	3,824,628
Less accumulated depreciation	1,167,182	1,083,078
Net capital assets	3,327,612	2,741,550
Total noncurrent assets	3,517,197	2,902,739
Total Assets	3,721,123	3,656,425
Deferred Outflows of Resources	4,521	7,002
Total Assets and Deferred Ouflows of Resources	\$ 3,725,644	\$ 3,663,427

(An Enterprise Fund of Salt Lake City Corporation) Statements of Net Position (Unaudited) (Amounts in Thousands)

As of March 31,		2021	2020
LIABILITIES			
Current Liabilities			
Accounts payable	\$	15,729	\$ 50,891
Accrued compensation		2,398	2,277
Interest payable		23,194	23,194
Other accrued liabilities		49,142	10,295
Total current liabilities		90,463	86,657
Noncurrent Liabilities			
Revenue bonds payable		2,038,302	2,045,658
Noncurrent compensation liability		3,801	3,556
Net pension liability		8,431	17,737
Other accrued liabilities		50,113	61,891
Line of credit		134,600	-
Total noncurrent liabilities		2,235,247	2,128,842
Total Liabilities		2,325,710	2,215,499
Deferred Inflows of Resources			
Deferred inflows - revenue collected in advance		6,014	3,013
Deferred inflows - pension		4,993	652
Total Deferred Inflows of Resources		11,007	3,665
NET POSITION			
Net investment in capital assets		1,454,405	1,155,353
Restricted for			
Capital projects		39,371	89,552
Debt service		165,103	220,109
Unrestricted		(269,952)	(20,751)
Net Position		1,388,927	1,444,263
Total Liabilities, Deferred Inflows of Resources, and Net Po	osition \$	3,725,644	\$ 3,663,427

(An Enterprise fund of Salt Lake City Corporation)

Statements of Revenues, Expenses, and Changes in Fund Net Position (Unaudited) (Amounts in Thousands)

for the Nine month period ended March,	2021	2020
Operating Revenues		
Airline revenue	\$ 85,189	\$ 66,588
Terminal concessions	6,247	15,398
Landside concessions	31,453	53,655
Lease revenue	4,791	5,020
General aviation	2,183	2,301
State aviation tax	1,383	2,121
Other revenue	3,905	 3,837
Operating revenues	135,151	148,920
Less airline revenue sharing	(4,304)	(10,973)
Total operating revenues	130,847	137,947
Operating Expenses		
Salaries and benefits	37,277	36,213
Materials and supplies	6,522	9,535
Maintenance contracts	8,009	8,306
Charges and services	17,145	7,775
Utilities	4,440	5,245
Inter-governmental	11,839	11,207
Other expenses	3,181	2,630
Total operating expenses before depreciation	88,413	80,911
Operating Income Before Depreciation	42,434	57,036
Depreciation Expense	86,428	49,635
Operating Income (Loss)	(43,994)	7,401
Non-Operating Revenues (Expenses)		
Passenger facility charges	17,527	38,308
Customer facility charges	5,788	11,702
Interest income	1,515	16,244
Interest expense	(67,821)	(67,898)
Bond issuance costs	(250)	-
Other revenue (expenses), net	122	2,104
Net non-operating income (loss)	(43,119)	460
Capital Contributions		
Contributions and grants	45,468	19,250
Total capital contributions	45,468	19,250
Total capital contributions	10,100	17,200
Net Position		
Increase (decrease) in net position	(41,645)	27,111
Net Position, beginning of period	1,430,572	1,417,152
Net Position, end of period	\$ 1,388,927	\$ 1,444,263

(An Enterprise fund of Salt Lake City Corporation) OPERATING REVENUES AND EXPENDITURES TO BUDGET (Unaudited)

(Amounts in Thousands)

	Jul 2020 - Mar 2021 ACTUALS	Jul 2020 - Mar 2021 BUDGET	SURPLUS/ DEFICIT	PERCENT CHANGE
Revenues				
Landing Fees	\$ 36,681	\$ 44,240	\$ (7,559)	-17.1%
Fuel Farm	697	404	293	72.4%
Aircraft Remain Overnight Fees	367	181	186	102.6%
Cargo Bldg. & Ramp Use Fee	1,175	1,258	(83)	-6.6%
Security Charges to TSA	437	595	(158)	-26.6%
Extraordinary Service Charges	89	50	39	79.0%
Passenger Boarding Bridges	1,098	1,433	(335)	-23.4%
Tenant Telephone Fees	101	84	17	19.9%
Terminal Rents	42,984	70,173	(27,189)	-38.7%
General Aviation Hangars	896	947	(51)	-5.4%
FBO Hangars/Fuel Oil Royalty	442	391	51	13.1%
Flight Kitchens	765	875	(110)	-12.6%
Other Buildings & Office Space	3,883	4,160	(277)	-6.7%
Food Service & Vending	4,039	6,647	(2,608)	-39.2%
News/Gift Shop	1,892	3,825	(1,933)	-50.5%
Car Rental	15,712	15,885	(173)	-1.1%
Leased Site Areas	2,711	2,121	590	27.8%
Auto Parking/Ground Transportation	15,726	25,238	(9,512)	-37.7%
Advertising	316	569	(253)	-44.5%
State Aviation Fuel Tax	1,383	1,386	(3)	-0.2%
Military	118	118	-	0.0%
Glycol Recycling Sales	181	208	(27)	-13.1%
Auxiliary Airport Fuel Sales	845	935	(90)	-9.6%
Other	2,613	4,966	(2,353)	-47.4%
Less: Airline Revenue Sharing	(4,304)	(6,059)	1,755	-28.97%
Total Operating Revenues	130,847	180,630	(49,783)	-27.6%
Expenses				
Salary & Wages	26,455	27,986	1,531	5.5%
Employee Benefits	11,704	12,528	824	6.6%
Maintenance Supplies	3,669	6,871	3,202	46.6%
Automotive Supplies	1,872	3,186	1,314	41.2%
Other Supplies	981	3,053	2,072	67.9%
Insurance Premiums	2,520	2,853	333	11.7%
Janitorial Service	6,965	9,444	2,479	26.2%
Maintenance Contracts	1,043	2,419	1,376	56.9%
Other Contractual Services	7,454	13,654	6,200	45.4%
Professional & Tech Services	9,691	14,269	4,578	32.1%
Utilities	4,440	5,691	1,251	22.0%
Administrative Service Fee	1,667	1,378	(289)	-21.0%
Aircraft Rescue Fire Fighting	3,946	3,946	(0)	0.0%
Police Services	6,225	6,225	(0)	0.0%
Other Expenses	662	2,143	1,481	69.1%
Contingency Reserve		750	750	100.0%
Operating Expenses Before Capitalized Salaries	89,294	116,396	27,102	23.3%
Capitalized Salaries	881	881		0.0%
Total Operating Expenses	88,413	115,515	27,102	23.5%
Operating Income	\$ 42,434	\$ 65,115	\$ (22,681)	-34.8%

(An Enterprise fund of Salt Lake City Corporation) OPERATING REVENUES AND EXPENDITURES TO PRIOR YEAR (Unaudited) (Amounts in Thousands)

	Jul 2020 - Mar 2021	Jul 2019 - Mar 2020	DOLLAR CHANGE	PERCENT CHANGE
Revenues				
Landing Fees	\$ 36,681	\$ 31,261	\$ 5,420	17.3%
Fuel Farm	697	404	293	72.4%
Aircraft Remain Overnight Fees	367	158	209	132.8%
Cargo Bldg. & Ramp Use Fee	1,175	1,255	(80)	-6.4%
Security Charges to TSA	437	593	(156)	-26.3%
Extraordinary Service Charges	89	50	39	78.1%
Passenger Boarding Bridges	1,098	1,445	(347)	-24.1%
Tenant Telephone Fees	101	211	(110)	-52.4%
Terminal Rents	42,984	30,278	12,706	42.0%
General Aviation Hangars	896	963	(67)	-6.9%
FBO Hangars/Fuel Oil Royalty	442	383	59	15.3%
Flight Kitchens	765	1,373	(608)	-44.3%
Other Buildings & Office Space	3,883	4,129	(246)	-6.0%
Food Service & Vending	4,039	9,476	(5,437)	-57.4%
News/Gift Shops	1,892	5,081	(3,189)	-62.8%
Car Rental	15,712	22,785	(7,073)	-31.0%
Leased Site Areas	2,711	2,113	598	28.3%
Auto Parking/Ground Transportation	15,726	30,834	(15,108)	-49.0%
Advertising	316	841	(525)	-62.4%
State Aviation Fuel Tax	1,383	2,121	(738)	-34.8%
Military	118	115	3	2.7%
Glycol Recycling Sales	181	277	(96)	-34.5%
Auxiliary Airport Fuel Sales	845	955	(110)	-11.6%
Other	2,613	1,819	794	43.7%
Less: Airline Revenue Sharing	(4,304)	(10,973)	6,669	-60.8%
Operating Revenues	130,847	137,947	(7,100)	-5.1%
Expenses				
Salary & Wages	\$ 26,455	\$ 25,804	\$ 651	2.5%
Employee Benefits	11,704	11,334	370	3.3%
Maintenance Supplies	3,669	6,407	(2,738)	-42.7%
Automotive Supplies	1,872	2,100	(228)	-10.9%
Other Supplies	981	1,027	(46)	-4.5%
Insurance Premiums	2,520	1,479	1,041	70.3%
Janitorial Service	6,965	6,754	211	3.1%
Maintenance Contracts	1,043	1,552	(509)	-32.8%
Other Contractual Services	7,454	5,735	1,719	30.0%
Professional & Tech Service	9,691	2,040	7,651	375.0%
Utilities	4,440	5,245	(805)	-15.4%
Administrative Service Fee	1,667	1,150	517	45.0%
Aircraft Rescue Fire Fighting	3,946	3,831	115	3.0%
Police Services	6,225	6,225	0	0.0%
Other Expenses	662	1,150	(488)	-42.4%
Operating Expenses Before Capitalized Salaries	89,294	81,833	7,461	9.1%
Operating Expenses before Capitalized Satalles	67,294	01,000	/,401	7.170
Capitalized Salaries	881	922	(41)	-4.4%
Total Operating Expenses	88,413	80,911	7,502	9.3%
Operating Income	\$ 42,434	\$ 57,036	\$ (14,602)	-25.6%



SALT LAKE CITY INTERNATIONAL AIRPORT AIR TRAFFIC STATISTICS AND ACTIVITY REPORT THREE MONTHS ENDED MARCH 2021

	March 2021	CHANGE	YTD 2021	CHANGE	12 MO ROLLING Ending 03/2021	CHANGE
PASSENGERS						
DOMESTIC						
Enplaned - Local	535,889	29.01%	1,284,634	-30.38%	3,453,630	-56.92%
Enplaned - Connections	217,060	9.91%	530,415	-39.97%	1,918,035	-61.17%
Less International	-18,877		-51,464		-109,212	
Enplaned	734,072	24.03%	1,763,585	-32.86%	5,262,453	-57.62%
	540.000	00 500/	4 000 047	00.040/	0 400 447	F7 400/
Deplaned - Local	512,399	23.56%	1,269,647		3,433,447	-57.43%
Deplaned - Connection	217,060	9.91%	530,415	-39.97%	1,918,035	-61.17%
Less International	-19,263		-55,189		-110,328	
Deplaned	710,196	22.70%	1,744,873	-33.04%	5,241,154	-57.86%
TOTAL DOMESTIC	1,444,268	23.37%	3,508,458	-32.95%	10,503,607	-57.74%
INTERNATIONAL						
Enplaned	18,877	-10.30%	51,464	-49.66%	109,212	-79.75%
Deployed	40.000	40.07%	55 400	50 F 40/	110.000	00 570/
Deplaned	19,263	-42.27%	55,189	-52.54%	110,328	-80.57%
TOTAL INTERNATIONAL	38,140	-29.91%	106,653	-51.19%	219,540	-80.17%
TOTAL PASSENGERS	1,482,408	21.01%	3,615,111	-33.68%	10,723,147	-58.70%
	1 160 664 405	4.000/	2 117 101 010	10 000/	10 010 050 500	20 020/
Air Carriers	1,162,661,125	4.66%	3,117,134,246	-12.23%	10,212,853,532	-29.92%
Cargo Carriers	114,506,545	13.19%	315,955,737	6.09%	1,354,275,801	11.65%
TOTAL LANDED WEIGHT (LBS)	1,277,167,670	5.37%	3,433,089,983	-10.81%	11,567,129,333	-26.73%
MAIL						
Enplaned	2,995,046	12.82%	8,566,451	8.70%	34,231,677	23.76%
Deplaned	1,543,981	14.47%	4,894,291	16.82%	20,955,425	38.10%
TOTAL MAIL (LBS)	4,539,027	13.38%	13,460,742	11.52%	55,187,102	28.84%
CARGO	40 407 005	40 700/	40 545 047	4 500/	040 000 055	0.40%
Enplaned	18,187,265	13.70%	49,515,847	4.59%	212,923,355	9.18%
Deplaned	17,110,508	-2.48%	46,560,135	-3.94%	207,379,725	1.72%
TOTAL CARGO (LBS)	35,297,773	5.24%	96,075,982	0.28%	420,303,080	5.37%
MAIL & CARGO						
	0.004	40 700/	04 750	1 =00/	100 100	0 400/
Enplaned	9,094	13.70%	24,758	4.59%	106,462	9.18%
Deplaned	8,555	-2.48%	23,280	-3.94%	103,690	1.72%
TOTAL MAIL & CARGO (TONS)				0.00%	210,152	5.37%
	17,649	5.24%	48,038	0.28%	210,102	
	17,649	5.24%	48,038	0.28%	210,102	
AIRCRAFT OPERATIONS					· · · · · · · · · · · · · · · · · · ·	
Passenger Aircraft	19,974	4.25%	54,600	-11.12%	181,076	-29.04%
Passenger Aircraft All-Cargo Aircraft	19,974 1,820	4.25% 7.18%	54,600 4,952	-11.12% -1.75%	181,076 20,618	-29.04% 0.92%
Passenger Aircraft All-Cargo Aircraft General Aviation	19,974 1,820 6,817	4.25% 7.18% 35.23%	54,600 4,952 18,168	-11.12% -1.75% 8.49%	181,076 20,618 66,555	-29.04% 0.92% 2.50%
Passenger Aircraft All-Cargo Aircraft	19,974 1,820	4.25% 7.18%	54,600 4,952	-11.12% -1.75%	181,076 20,618	-29.04% 0.92%

SALT LAKE CITY INTERNATIONAL AIRPORT PASSENGER TRAFFIC REPORT THREE MONTHS ENDED MARCH 2021

	March 2020	March 2021	% CHANGE	YTD 2020	YTD 2021	% CHANGE	12 MO ROLLING Ending 03/2021	% CHANGE
ENPLANED PASSENGERS								
AEROMEXICO	2,702	-	-100.0%	9,781	-	-100.0%	1,655	-96.5
ALASKA	9,544	3,171	-66.8%	42,356	7,158	-83.1%	13,011	-92.4
Horizon Air / Alaska	809	6,848	746.5%	1,956	14,328	632.5%	24,238	149.4
Skywest / Alaska	6,445	10,907	69.2%	32,629	28,351	-13.1%	75,046	-48.9
AMERICAN	36,193	45,875	26.8%	143,796	106,094	-26.2%	304,640	-47.6
Compass	1,262	-	-100.0%	6,563	-	-100.0%	· · · ·	-100.0
Envoy Air	-	-	0.0%	-	-	0.0%	733	100.0
American/Mesa Air	-	135	100.0%	-	3,264	100.0%	4,185	-33.4
Republic	-	-	0.0%	-	-	0.0%	816	100.0
SkyWest (American)	4,973	12,358	148.5%	20,200	28,299	40.1%	70,126	-10.5
DELTA	326,890	387,764	18.6%	1,468,650	935,553	-36.3%	2,849,534	-60.2
SkyWest (Delta Connection)	98,874	119,880	21.2%	432,310	312,373	-27.7%	1,022,770	-48.9
Compass (Delta Connection)			0.0%		-	0.0%		-100.0
FRONTIER	11,673	19,611	68.0%	50,944	49,371	-3.1%	143,465	-39.9
JETBLUE	16,122	17,487	8.5%	79,292	32,899	-58.5%	70,204	-80.9
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	-	-100.0
SOUTHWEST	60,536	88,777	46.7%	279,330	200,183	-28.3%	550,158	-55.1
UNITED	19,586	12,946	-33.9%	89,818	35,671	-60.3%	79,718	-63.4
GoJet Airlines	-	-	0.0%	-	-	0.0%	-	-100.0
Express Jet	152	-	-100.0%	600	-	-100.0%	-	-100.0
Mesa Airlines (United Express)	1,492	306	-79.5%	3,756	306	-91.9%	2,297	-90.
Republic Airways (United)	447	990	121.5%	1,953	1,584	-18.9%	2,173	-95.
SkyWest (United Express)	15,100	25,894	71.5%	64,732	59,535	-8.0%	156,731	-46.
Trans States	-		0.0%	-	-	0.0%	-	-40.
Charters	- 82	-	-100.0%	- 170	- 80	-52.9%	- 165	-82.
West Coast Charters	02	- 0	0.0%	110	00	-32.9%	0	-02.
TOTAL ENPLANED PASSENGERS	612,882	752,949	22.9%	2,728,836	1,815,049	-33.5%	5,371,665	-58
AeroMexico	2,904	_	-100.0%	9,801	_	-100.0%	1,592	-96.
ALASKA AIR	8,755	2,968	-66.1%	41,065	7,016	-82.9%	12.525	-90.
Horizon Air / Alaska	897	6,744	651.8%	1,977	14,110	613.7%	24,148	-92.
							,	
Skywest / Alaska	6,592	9,840	49.3%	32,799	28,226	-13.9%	78,136	-47.
AMERICAN	33,357	44,173	32.4%	140,212	103,299	-26.3%	298,080	-50.
Compass	1,301	-	-100.0%	6,494	-	-100.0%	-	-100.
Envoy Air (American)	-	-	0.0%	-	-	0.0%	722	100.
Mesa Air	-	152	100.0%	-	3,440	100.0%	4,437	-17.
Republic			0.0%			0.0%	766	100.
SkyWest (American)	5,081	11,718	130.6%	20,896	27,918	33.6%	69,924	-15.
DELTA	335,863	378,403	12.7%	1,473,922	931,654	-36.8%	2,847,240	-60.
SkyWest (Delta Connection)	99,145	117,917	18.9%	431,286	308,437	-28.5%	1,015,367	-49.
Compass (Delta Connection)			0.0%			0.0%	-	-100.
FRONTIER	11,863	19,899	67.7%	51,692	49,874	-3.5%	145,080	-39.
JETBLUE	16,727	16,292	-2.6%	81,089	33,190	-59.1%	71,075	-80.
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	-	-100.
SOUTHWEST	55,431	82,293	48.5%	271,382	193,506	-28.7%	541,506	-55.
UNITED	17,244	12,858	-25.4%	89,674	36,018	-59.8%	77,511	-64
GoJet Airlines	-	-	0.0%	-	-	0.0%	-	-100.
Express Jet	81	-	-100.0%	582	-	-100.0%	-	-100.
Mesa Airlines / United Express	1,337	350	-73.8%	3,537	350	-90.1%	2,523	-88
Republic Airways (United)	441	982	122.7%	2,037	1,639	-19.5%	2,404	-95
SkyWest (United Express)	15,155	24,870	64.1%	63,521	61,225	-3.6%	158,283	-45.
Trans States	-	-	0.0%	-	-	0.0%	-	0.
Charters	1	-	-100.0%	188	160	-14.9%	163	-83.
	640 475	700 150	0.0%	0 700 45 4	4 900 000	0.0%	E 0.64 100	0.
TOTAL DEPLANED PASSENGERS	612,175	729,459	19.2%	2,722,154	1,800,062	-33.9%	5,351,482	-58.
OTAL PASSENGERS*	1,225,057	1,482,408	21.0%	5,450,990	3,615,111	-33.7%	10,723,147	-58.
	2 702		-100.0%	0 704		-100.0%	4 655	00
AEROMEXICO DELTA	2,702	-		9,781	E1 464		1,655	-96. 74
DELTA SkyWest (Delta Connection)	17,228	18,877	9.6%	86,635	51,464	-40.6% -100.0%	107,557	-74. 100
, , , , , , , , , , , , , , , , , , ,	1,033	-	-100.0%	5,736			-	-100.
	-		0.0%			0.0%		-100.
KLM ROYAL DUTCH AIRLINES Charters	-	-	0.0%			0.0%		-100.
TOTAL ENPLANED INTERNATIONAL	20,963	18,877	0.0% - 10.0%	102,152	51,464	0.0% - 49.6%	109,212	0. - 79 .
		.,			. ,			
AEROMEXICO	2,904	-	-100.0%	9,801		-100.0%	1,592	-96.
DELTA	25,659	19,263	-24.9%	97,198	55,189	-43.2%	108,736	-74.
SkyWest (Delta Connection)	4,806		-100.0%	9,289		-100.0%	-	-100.
Compass	-		0.0%			0.0%		-100.
KLM ROYAL DUTCH AIRLINES	-	-	0.0%			0.0%		-100.
Charters	-	-	0.0%	-	-	0.0%	-	0.
TOTAL DEPLANED INTERNATIONAL	33,369	19,263	-42.3%	116,288	55,189	-52.5%	110,328	-80.
	54,332	38,140	-29.8%	218,440	106,653	-51.2%	219,540	-80.

*Includes International

SALT LAKE CITY INTERNATIONAL AIRPORT THREE MONTHS ENDED MARCH 2021 Based on Total Enplanements

				M/	ARKET SHA	ARE					
	March 2020	MARKET SHARE	March 2021	MARKET SHARE	YTD 2020	MARKET SHARE	YTD 2021	MARKET SHARE	12 MO ROLLING Ending 03/2020	12 MO ROLLING Ending 03/2021	MARKET SHARE
AEROMEXICO	2,702	0.44%	-	0.00%	9,781	0.36%	-	0.00%	47,289	1,655	0.03%
ALASKA	16,798	2.74%	20,926	2.78%	76,941	2.82%	49,837	2.75%	328,060	112,295	2.09%
AMERICAN	42,428	6.92%	58,368	7.75%	170,559	6.25%	137,657	7.58%	690,982	380,500	7.08%
DELTA	425,764	69.47%	507,644	67.42%	1,900,960	69.66%	1,247,926	68.75%	9,419,313	3,872,304	72.09%
FRONTIER	11,673	1.90%	19,611	2.60%	50,944	1.87%	49,371	2.72%	238,848	143,465	2.67%
JETBLUE	16,122	2.63%	17,487	2.32%	79,292	2.91%	32,899	1.81%	367,479	70,204	1.31%
KLM ROYAL DUTCH	-	0.00%	-	0.00%	-	0.00%	-	0.00%	20,052	-	0.00%
SOUTHWEST	60,536	9.88%	88,777	11.79%	279,330	10.24%	200,183	11.03%	1,240,894	550,158	10.24%
UNITED	36,777	6.00%	40,136	5.33%	160,859	5.89%	97,096	5.35%	603,020	240,919	4.48%
Charters	82	0.01%	-	0.00%	170	0.01%	80	0.00%	915	165	0.00%
TOTAL ENPLANEMENTS	612,882	100%	752,949	100%	2,728,836	100%	1,815,049	100%	12,956,852	5,371,665	100%

Ρ	ER	CEN	NΤ	CHA	١NG	ΕY	ΌΥ
---	----	-----	----	-----	-----	----	----

	March	March	PERCENT	YTD	YTD	PERCENT	12 MO ROLLING	12 MO ROLLING	PERCENT
	2020	2021	CHANGE	2020	2021	CHANGE	Ending 03/2020	Ending 03/2021	CHANGE
AEROMEXICO	2,702	-	100.00%	9,781	-	100.00%	47,289	1,655	-96.50%
ALASKA	16,798	20,926	24.57%	76,941	49,837	-35.23%	328,060	112,295	-65.77%
AMERICAN	42,428	58,368	37.57%	170,559	137,657	-19.29%	690,982	380,500	-44.93%
DELTA	425,764	507,644	19.23%	1,900,960	1,247,926	-34.35%	9,419,313	3,872,304	-58.89%
FRONTIER	11,673	19,611	68.00%	50,944	49,371	-3.09%	238,848	143,465	-39.93%
JETBLUE	16,122	17,487	8.47%	79,292	32,899	-58.51%	367,479	70,204	-80.90%
KLM ROYAL DUTCH	-	-	0.00%	-	-	0.00%	20,052	-	-100.00%
SOUTHWEST	60,536	88,777	46.65%	279,330	200,183	-28.33%	1,240,894	550,158	-55.66%
UNITED	36,777	40,136	9.13%	160,859	97,096	-39.64%	603,020	240,919	-60.05%
Charters	82	-	-100.00%	170	80	-52.94%	915	165	-81.97%
TOTAL ENPLANEMENTS	612,882	752,949	22.9%	2,728,836	1,815,049	-33.5%	12,956,852	5,371,665	-58.5%

SALT LAKE CITY INTERNATIONAL AIRPORT LANDING ACTIVITY THREE MONTHS ENDED MARCH 2021

	March 2020	March 2021	CHANGE	YTD 2020	YTD 2021	CHANGE	12 MO ROLLING Ending 03/2021	% CHANGE
TOTAL NUMBER OF LANDINGS							-	
SCHEDULED CARRIERS							10	
AEROMEXICO ALASKA	31 116	- 31	-100.0% -73.3%	91 386	- 83	-100.0% -78.5%	18 161	-95.1% -87.7%
Horizon Air / Alaska	27	127	370.4%	43	285	562.8%	498	217.2%
Skywest / Alaska	188	190	1.1%	596	624	4.7%	1,889	-18.9%
AMERICAN	351	292	-16.8%	1,097	715	-34.8%	2,329	-44.8%
Compass American/Mesa Air	25	- 2	-100.0% 100.0%	102 -	- 46	-100.0% 100.0%	- 62	-100.0% -27.1%
Envoy Air (American)	-	-	0.0%	1	-	-100.0%	13	550.0%
Republic/ (American		-	0.0%		-	0.0%	12	100.0%
SkyWest (American) DELTA	138 3,785	215 4,072	55.8% 7.6%	412 12,060	521 10,863	26.5% -9.9%	1,378 37,132	-1.8% -27.7%
SkyWest (Delta Connection)	3,027	3,202	5.8%	9,369	9,373	0.0%	32,703	-12.1%
Compass (Delta Connection)	-	-	0.0%	1	-	-100.0%	-	-100.0%
FRONTIER	106	123	16.0%	367	344	-6.3%	1,084	-27.8%
JETBLUE KLM ROYAL DUTCH AIRLINES	196	142	-27.6% 0.0%	679	292	-57.0% 0.0%	842	-69.9% -100.0%
SOUTHWEST	782	672	-14.1%	2,620	1,631	-37.7%	6,005	-43.0%
UNITED	202	111	-45.0%	794	332	-58.2%	721	-59.6%
GoJet	-	-	0.0%	-	-	0.0%	-	-100.0%
Express Jet Mesa / United Express	2 31	- 5	-100.0% -83.9%	10 63	- 5	-100.0% -92.1%	- 42	-100.0% -87.2%
Republic Airways Holdings	8	15	87.5%	32	25	-21.9%	37	-95.0%
SkyWest (United Express)	388	446	14.9%	1,187	1,119	-5.7%	3,157	-33.4%
Trans States SUBTOTAL SCHEDULED CARRIERS:	- 9,403	9,645	0.0% 2.6%	- 29,910	- 26,258	0.0% - 12.2%	- 88,083	0.0% - 29.8%
	3,403	3,045	2.076	23,310	20,230	-12.2 /0	00,005	-23.0 %
CHARTER CARRIERS ALLEGIANT AIR	_		0.0%			0.0%		-100.0%
BOMBARDIER BUSINESS JETS	39	100	156.4%	200	279	39.5%	591	33.1%
BOUTIQUE AIR	-	-	0.0%	-	-	0.0%	-	0.0%
DELTA PRIVATE JETS EXECUTIVE JET MANAGEMENT	-	-	0.0%	-	-	0.0%	-	0.0%
FLIGHT OPTIONS	-	-	0.0% 0.0%	-	-	0.0% 0.0%	-	0.0% 0.0%
KALITTA CHARTERS	6	-	-100.0%	15	36	140.0%	87	35.9%
KEYLIME AIR	-	-	0.0%	-	2	100.0%	2	-83.3%
NETJETS SUNSET AVIATION	119	242	103.4% 0.0%	537	713	32.8% 0.0%	1,661	13.1% 0.0%
SWIFT AIR	-	-	0.0%	-		0.0%	-	0.0%
VIRGIN AMERICA	-	-	0.0%	-	-	0.0%	-	0.0%
XOJET	17	-	-100.0%	62	48	-22.6%	199	22.1%
OTHER CHARTER SUBTOTAL CHARTER CARRIERS:	1 182	- 342	<u>-100.0%</u> 87.9%	5 819	- 1,078	-100.0% 31.6%	2 2,542	-60.0% 17.7%
CARGO CARRIERS					.,		_,	
ABX AIR	-	-	0.0%	-	-		-	0.0%
AERO CHARTER & TRANSPORT	-	-	0.0%	-	-	0.0%	-	0.0%
	-	-	0.0%	-	-	0.0%	-	0.0%
ALPINE AVIATION AMERIFLIGHT	179 133	205 110	14.5% -17.3%	526 413	460 316	-12.5% -23.5%	1,990 1,391	-8.9% -24.1%
CORPORATE AIR (BILLINGS)	124	145	16.9%	376	412	9.6%	1,464	-5.0%
EMPIRE	16	19	18.8%	50	47	-6.0%	187	0.0%
FEDERAL EXPRESS GEM AIR	136 51	175 61	28.7% 19.6%	411 163	478 180	16.3% 10.4%	1,985 731	16.1% 8.6%
SOUTHERN AIR	19	-	-100.0%	60	-	-100.0%	77	-71.7%
UPS	154	168	9.1%	437	476	8.9%	2,087	28.0%
WESTERN AIR EXPRESS	28	26	-7.1%	60	69	15.0%	296	184.6%
OTHER CARGO SUBTOTAL CARGO CARRIERS:	4 844	1 910	<u>-75.0%</u> 7.8%	10 2,506	2 2,440	-80.0% - 2.6%	14 10,222	-33.3% 0.6%
	40.420	40.807	4.59/	-		40.49/		26.99/
TOTAL LANDINGS	10,429	10,897	4.5%	33,235	29,776	-10.4%	100,847	-26.8%
TOTAL LANDED WEIGHT								
SCHEDULED CARRIERS							. =	
AEROMEXICO ALASKA	2,945,000 17,833,064	- 4,845,006	-100.0% -72.8%	8,645,000 58,884,292	- 12,896,706	-100.0% -78.1%	1,710,000 24,402,538	-95.1% -87.6%
Horizon Air / Alaska	2,023,839	9,519,539	370.4%	3,223,151	21,362,745	562.8%	37,328,586	217.2%
Skywest / Alaska	14,091,916	14,241,830	1.1%	44,674,372	46,773,168	4.7%	141,593,773	-18.9%
AMERICAN	52,771,572	48,171,058	-8.7%	163,191,834	119,611,626	-26.7%	360,786,094	-41.9%
Compass Envoy Air (American)	1,873,750	-	-100.0% 0.0%	7,644,900 74,950	-	-100.0% -100.0%	- 974,350	-100.0% 550.0%
American/Mesa Air	-	148,600	100.0%	-	3,401,800	100.0%	4,595,400	-27.1%
Republic (American)	-	-	0.0%	-	-	0.0%	899,400	100.0%
SkyWest (American)	9,246,000	14,528,500	57.1%	27,604,000	35,030,500	26.9%	92,449,500	-1.7%
DELTA SkyWest (Delta Connection)	607,191,591 194,212,458	669,818,087 212,585,945	10.3% 9.5%	1,920,650,362 600,067,498	1,786,125,461 623,836,864	-7.0% 4.0%	5,850,775,447 2,222,913,873	-26.5% -6.5%
Compass (Delta Connection)	-	-	0.0%	75,177		-100.0%	_,2,0.0,070	-100.0%
FRONTIER	14,934,064	17,812,874	19.3%	51,684,996	49,678,432	-3.9%	155,286,112	-30.1%
JETBLUE	27,871,200	20,192,400	-27.6%	96,553,800	41,522,400	-57.0%	119,732,400	-69.9%

SALT LAKE CITY INTERNATIONAL AIRPORT LANDING ACTIVITY THREE MONTHS ENDED MARCH 2021

	March 2020	March 2021	CHANGE	YTD 2020	YTD 2021	CHANGE	12 MO ROLLING Ending 03/2021	% CHANGE
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	-	-100.0%
SOUTHWEST	101,728,000	90,768,000	-10.8%	340,080,000	215,536,000	-36.6%	796,224,000	-42.1%
UNITED	29,045,920	15,792,400	-45.6%	113,356,900	47,004,680	-58.5%	101,858,740	-59.7%
GoJet	-	-	0.0%	-	-	0.0%	-	-100.0%
Express Jet	150,000	-	-100.0%	750,000	-	-100.0%	-	-100.0%
Mesa / United Express	2,325,000	375,000	-83.9%	4,725,000	375,000	-92.1%	3,150,000	-87.2%
Republic Airways Holdings	583,786	1,084,500	85.8%	2,318,986	1,823,533	-21.4%	2,701,933	-95.0%
SkyWest (United Express)	26,396,863	32,101,789	21.6%	80,870,299	78,775,375	-2.6%	218,280,314	-33.4%
Trans States	· · ·	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL SCHEDULED CARRIERS:	1,105,224,023	1,151,985,528	4.2%	3,525,075,517	3,083,754,290	-12.5%	10,135,662,460	-30.1%
CHARTER CARRIERS								100.001
ALLEGIANT AIR			0.0%			0.0%		-100.0%
BOMBARDIER	1,126,523	3,411,302	202.8%	6,655,809	9,564,142	43.7%	19,911,738	34.8%
BOUTIQUE AIR	-	-	0.0%	-	-	0.0%	-	0.0%
DELTA PRIVATE JETS	-	-	0.0%	-	-	0.0%	-	0.0%
EXECUTIVE JET MANAGEMENT	-	-	0.0%	-	-	0.0%	-	0.0%
FLIGHT OPTIONS	-	-	0.0%	-	-	0.0%	-	0.0%
KALITTA CHARTERS	91,800	-	-100.0%	242,220	564,100	132.9%	2,008,420	37.6%
KEYLIME AIR	-	-	0.0%	63,448	75,375	18.8%	75,375	-80.2%
MIAMI AIR	146,300	-	-100.0%	438,900	-	-100.0%	-	-100.0%
NETJETS	3,723,575	7,264,295	95.1%	16,685,670	21,793,539	30.6%	49,710,109	12.7%
SIERRA PACIFIC	-		0.0%	-		0.0%	220,000	100.0%
SUN COUNTRY		-	0.0%		-	0.0%	-	0.0%
SWIFT AIR	-	-	0.0%	-	-	0.0%	-	0.0%
VIRGIN AMERICA	-	-	0.0%	-	-	0.0%	-	0.0%
XOJET	692,350	-	-100.0%	2,528,250	1,946,900	-23.0%	7,273,850	22.9%
OTHER CHARTER			0.0%			0.0%		0.0%
SUBTOTAL CHARTER CARRIERS:	5,780,548	10,675,597	84.7%	26,614,297	33,944,056	27.5%	79,199,492	16.6%
	0 407 400	0 00 4 500	45 50/	7 004 000	0.000.400		07 004 000	0.00/
ALPINE AVIATION	2,497,100	2,884,500	15.5%	7,361,000	6,298,400	-14.4%	27,894,600	-9.0%
AMERIFLIGHT	2,069,668	1,461,400	-29.4%	6,349,080	4,214,288	-33.6%	18,949,158	-29.7%
AMERISTAR	81,700		-100.0%	136,300		-100.0%	163,400	-0.1%
ATLAS AIR	816,000	272,000	-66.7%	1,958,000	544,000	-72.2%	3,567,000	-23.7%
CORPORATE AIR (BILLINGS)	1,054,000	1,232,500	16.9%	3,196,000	3,502,000	9.6%	12,444,000	-5.0%
EMPIRE	578,480	686,945	18.8%	1,807,750	2,004,849	10.9%	7,481,243	7.0%
FEDEX EXPRESS	48,244,800	57,317,300	18.8%	143,686,700	155,560,600	8.3%	651,134,000	9.2%
GEM AIR	433,500	518,500	19.6%	1,385,500	1,521,000	9.8%	6,122,000	7.4%
KALITTA AIR	-	-	0.0%	-	-	0.0%	-	0.0%
SOUTHERN AIR INC	2,299,000	-	-100.0%	7,317,980	-	-100.0%	9,317,000	-72.0%
UPS	42,648,220	49,790,400	16.7%	123,604,760	140,840,500	13.9%	611,332,780	24.1%
WESTERN AIR EXPRESS	364,000	343,000	-5.8%	780,000	906,000	16.2%	3,862,200	185.7%
OTHER CARGO	-	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL CARGO CARRIERS:	101,086,468	114,506,545	13.3%	297,583,070	315,391,637	6.0%	1,352,267,381	11.6%
TOTAL LANDED WEIGHT	1,212,091,039	1,277,167,670	5.4%	3,849,272,884	3,433,089,983	-10.8%	11,567,129,333	-26.7%

SALT LAKE CITY INTERNATIONAL AIRPORT CARGO ACTIVITY REPORT THREE MONTHS ENDED MARCH 2021

	March 2020	March 2021	CHANGE	YTD 2020	YTD 2021	CHANGE	12 MO ROLLING Ending 03/2021	% CHANGE
ENPLANED CARGO	2020	2021	CHANGE	2020	2021	CHANGE		CHANGE
PASSENGER CARRIERS								
ALASKA	29,598	3,982	-86.55%	69,658	16,465	-76.36%	60,059	-78.15%
Horizon Air / Alaska	29,590	1,691	712.98%	399	6,994	1652.88%	24,751	1325.75%
Skywest / Alaska	896	3,950	340.85%	2,658	12,903	385.44%	136,454	552.92%
AMERICAN	7,576	5,739	-24.25%	72,324	13,993	-80.65%	45,606	-86.73%
	7,570	,	-24.25%	,	,			
American Eagle/Republic	-	-		- 120	-	0.00%	-	0.00%
	-	-	0.00%	120	-	-100.00%	-	-100.00%
Envoy Air (American)	-	-	0.00%		- 9	0.00%	- 9	0.00%
Mesa	-	-	0.00%	-	-	100.00%	-	100.00%
SkyWest (American)	183	858	368.85%	1,925	4,485	132.99%	411,556	3748.12%
DELTA	598,572	601,110	0.42%	2,141,987	1,700,535	-20.61%	4,014,939	-43.37%
KLM ROYAL DUTCH	-	-	0.00%	-	-	0.00%	-	-100.00%
SOUTHWEST	290,113	247,953	-14.53%	854,468	504,052	-41.01%	1,937,670	-45.53%
UNITED	7,254	6,176	-14.86%	17,631	20,967	18.92%	67,633	-11.10%
Others	-	-	0.00%	-	720	100.00%	57,566	42.70%
CARGO CARRIERS								
FEDEX EXPRESS*	8,933,689	10,091,963	12.97%	26,056,215	27,533,269	5.67%	121,606,369	13.97%
GEM AIR	72,875	84,460	15.90%	207,540	220,441	6.22%	986,463	25.36%
SOUTHERN AIR	11,739	-	-100.00%	71,965	-	-100.00%	179,035	-68.31%
UPS	4,885,916	5,911,312	20.99%	14,892,263	16,343,261	9.74%	71,351,165	14.08%
MISC CARGO	1,157,869	1,228,071	6.06%	2,952,425	3,137,753	6.28%	12,044,080	0.29%
ABX AIR	-	-	0.00%	-	-	0.00%	-	0.00%
TOTAL ENPLANED CARGO	15,996,488	18,187,265	13.70%	47,341,578	49,515,847	4.59%	212,923,355	9.18%
DEPLANED CARGO								
PASSENGER CARRIERS	7.004		100.000/	07 705	F 404	05 700/	04.070	07.000/
ALASKA	7,304	-	-100.00%	37,765	5,401	-85.70%	31,873	-87.26%
Horizon Air / Alaska	1,238	8,263	567.45%	2,258	11,289	399.96%	35,326	336.77%
Skywest / Alaska	5,189	5,278	1.72%	15,214	17,742	16.62%	97,414	47.89%
AMERICAN	21,129	24,045	13.80%	57,323	63,093	10.07%	285,582	7.99%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	-	0.00%
Compass	-	-	0.00%	187	-	-100.00%	-	-100.00%
Mesa (American)	-	156	100.00%	-	256	100.00%	256	100.00%
SkyWest (American)	240	878	265.83%	876	2,945	236.19%	15,124	237.89%
DELTA	743,927	805,177	8.23%	2,875,492	2,059,312	-28.38%	5,231,674	-46.92%
KLM ROYAL DUTCH	-	-	0.00%	-	-	0.00%	-	-100.00%
SOUTHWEST	360,814	372,052	3.11%	1,169,507	989,935	-15.35%	3,205,561	-33.59%
UNITED	3,204	27,958	772.60%	70,725	66,314	-6.24%	145,884	-56.98%
Others	6,697	-	-100.00%	18,289	11,580	-36.68%	236,111	111.32%
CARGO CARRIERS								
FEDEX EXPRESS*	8,210,471	8,900,938	8.41%	22,986,072	24,666,861	7.31%	105,225,120	8.67%
GEM AIR	20,219	27,826	37.62%	62,302	74,159	19.03%	272,987	3.67%
SOUTHERN AIR	198,813	-	-100.00%	426,157	-	-100.00%	1,262,531	-40.27%
UPS	7,353,287	6,448,890	-12.30%	19,375,862	17,335,604	-10.53%	86,240,028	4.42%
MISC CARGO	612,707	489,047	-20.18%	1,371,146	1,255,644	-8.42%	5,094,254	-0.31%
ABX AIR	-	-	0.00%	-	-	0.00%	-	0.00%
TOTAL DEPLANED CARGO	17,545,239	17,110,508	-2.48%	48,469,175	46,560,135	-3.94%	207,379,725	1.72%
TOTAL CARGO	33,541,727	35,297,773	5.24%	95,810,753	96,075,982	0.28%	420,303,080	5.37%

*FEDEX EXPRESS includes mail



Salt Lake City Department of Airports

COMPARISON OF ON TIME OPERATIONS

February 2021

ARRIVALS					DEPARTURES			
Airport	Flights	% On Time	Rank		Airport	Flights	% On Time	Rank
HNL HONOLULU	2,361	92.3	1	HNL	HONOLULU	2,360	93.3	1
ATL HARTSFIELD-JACKSON ATLANTA INTL	20,284	87.7	2	SFO	SAN FRANCISCO INTL	5,342	90.8	2
MSP MINNEAPOLIS-ST. PAUL INTL	7,398	87.4	3	SAN	SAN DIEGO LINDBERGH FIELD	3,170	90.4	3
DTW DETROIT METRO WAYNE CNTY	8,168	86.5	4	LAX	LOS ANGELES INTL	9,048	89.1	4
SFO SAN FRANCISCO INTL	5,333	86.4	5	MSP	MINNEAPOLIS-ST. PAUL INTL	7,400	89.0	5
PHX PHOENIX SKY HARBOR INTL	9,449	85.9	6	ATL	HARTSFIELD-JACKSON ATLANTA INTL	20,283	88.9	6
LAX LOS ANGELES INTL	9,044	85.7	7	DTW	DETROIT METRO WAYNE CNTY	8,107	88.8	7
SAN SAN DIEGO LINDBERGH FIELD	3,172	85.3	8	CLT	CHARLOTTE DOUGLAS	11,959	88.4	8
SLC SALT LAKE CITY INTL	7,658	85.3	9	PHX	PHOENIX SKY HARBOR INTL	9,452	88.2	9
LAS LAS VEGAS MCCARRAN INTL	7,279	84.8	10	LAS	LAS VEGAS MCCARRAN INTL	7,274	88.1	10
CLT CHARLOTTE DOUGLAS	13,496	83.6	11	SLC	SALT LAKE CITY INTL	7,657	87.4	11
DCA RONALD REAGAN NATIONAL	2,792	83.3	12	DCA	RONALD REAGAN NATIONAL	2,489	86.5	12
MIA MIAMI INTL	4,970	82.3	13	PHL	PHILADELPHIA INTL	4,187	86.3	13
LGA NEW YORK LAGUARDIA	3,014	82.0	14	BOS	BOSTON LOGAN INTERNATIONAL	3,983	85.3	14
MDW CHICAGO MIDWAY	3,398	81.3	15	TPA	TAMPA INTERNATIONAL	4,243	85.1	15
PHL PHILADELPHIA INTL	5,407	80.7	16	MIA	MIAMI INTL	4,967	84.5	16
BOS BOSTON LOGAN INTL	3,984	80.1	17	SEA	SEATTLE-TACOMA INTL	10,557	83.3	17
BWI BALTIMORE/WASHINGTON INTL	4,263	79.9	18	MCO	ORLANDO INTL	7,628	83.1	18
DEN DENVER INTL	15,717	79.3	19	PDX	PORTLAND INTERNATIONAL	3,339	82.6	19
JFK NEW YORK JFK INTL	3,282	78.9	20	FLL	FT. LAUDERDALE	5,577	82.5	20
IAD WASHINGTON DULLES	4,023	78.7	21	LGA	NEW YORK LAGUARDIA	2,996	81.5	21
TPA TAMPA INTL	4,246	78.4	22	IAD	WASHINGTON DULLES	2,638	81.0	22
MCO ORLANDO INTL	7,626	78.0	23	ORD	CHICAGO O HARE	11,016	80.3	23
EWR NEWARK LIBERTY INTERNATIONAL	4,886	77.5	24	JFK	NEW YORK JFK INTL	3,285	80.1	24
ORD CHICAGO O HARE	13,321	77.5	25	DEN	DENVER INTERNATIONAL	15,730	79.4	25
PDX PORTLAND INTL	3,338	76.5	26	IAH	HOUSTON GEORGE BUSH	7,373	77.2	26
FLL FT. LAUDERDALE	5,583	76.4	27	EWR	NEWARK LIBERTY INTERNATIONAL	4,366	76.9	27
SEA SEATTLE-TACOMA INTL	10,556	75.9	28	BWI	BALTIMORE/WASHINGTON INTL	4,262	74.3	28
IAH HOUSTON GEORGE BUSH	9,152	71.6	29	MDW	CHICAGO MIDWAY	3,398	73.5	29
DFW DALLAS-FT. WORTH REGIONAL	17,567	66.0	30		DALLAS-FT. WORTH REGIONAL	17,564	70.2	30
AVERAGES	7,359	81.2		AVE	RAGES	7,055	83.9	

ON TIME ARRIVAL PERFORMANCE AT SLC

By Carrier

	Air Carrier	Flights	% On Time
F9	FRONTIER	103	89.3%
DL	DELTA	5,987	87.7%
AS	ALASKA	322	84.5%
UA	UNITED	444	77.9%
AA	AMERICAN	365	75.9%
WN	SOUTHWEST	441	71.9%
B6	JETBLUE	86	59.3%
		8.404	92.3%

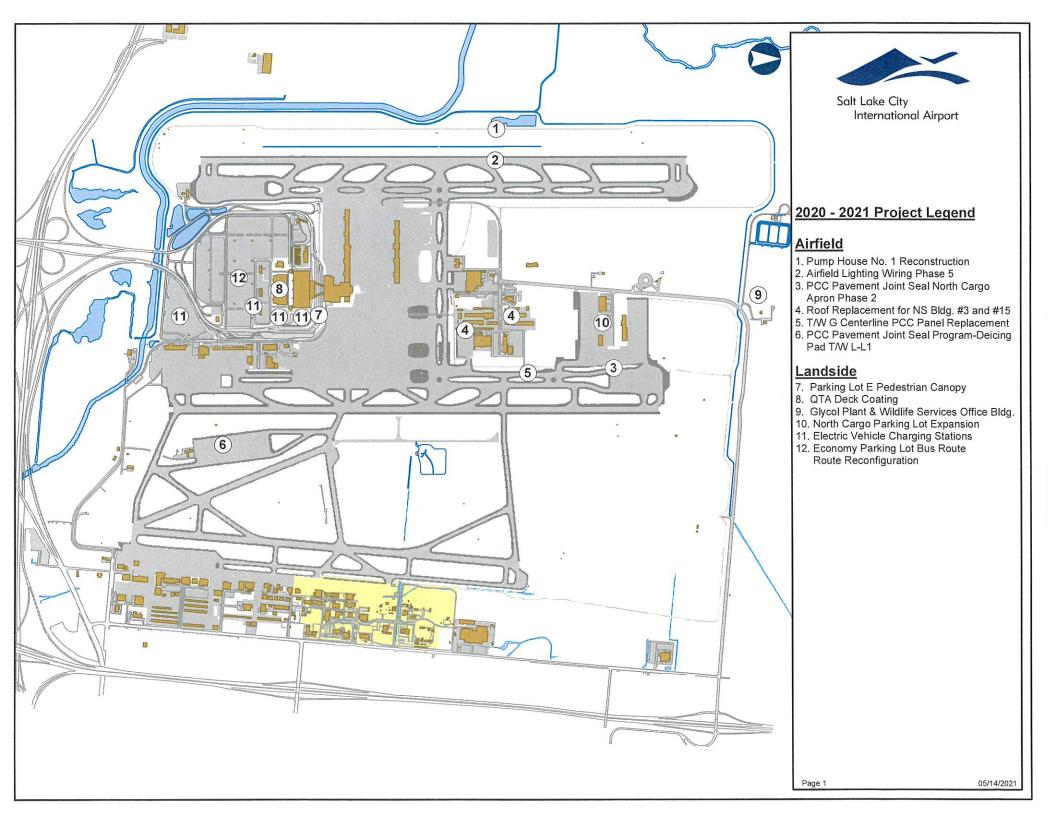
Source: DOT Air Travel Consumer Report

DESIGN AND CONSTRUCTION REPORT

TABLE OF CONTENTS

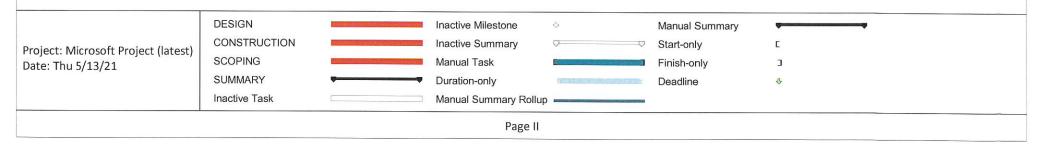
- Area Map of Project Locations Project Schedule I.
- II.
- III.
- Construction Analysis Design and Construction Report IV.

SALT LAKE CITY DEPARTMENT OF AIRPORTS May 13, 2021



SALT LAKE CITY INTERNATIONAL AIRPORT CONSTRUCTION PROGRAM 2020/2021 Construction Schedule

D	Task Name	Start	Finish	Nov '20	Dec '20	Jan '21	Feb '21	Mar '21	Apr '21	May '21	Jun '21
1	Project Title	Wed 2/5/20	Wed 11/10/21								our 21
2	(1) Pump House No. 1 Reconstruction	Wed 2/5/20	Sat 11/14/20	itser al Austra that							
3	(2) Airfield Lighting Wiring Phase 5	Tue 4/27/21	Mon 9/20/21								and the second second second
4	(3) PCC Pavement Joint Seal-N. Cargo Apron Phase 2	Mon 5/17/21	Fri 6/11/21								
5	(4) Roof Replacement for NS Bldg. #3 & #15	Tue 4/6/21	Wed 8/18/21							and and the stress of the	Contractor Concerning of Stationary
6	(5) T/W G Centerline PCC Panel Replacement	Mon 5/24/21	Mon 11/1/21								
7	(6) PCC Pavement Joint Seal Deicing Pad T/W L-L1	Mon 6/7/21	Tue 7/6/21								
8	(7) Parking Lot E Pedestrian Canopy	Fri 6/12/20	Fri 1/29/21								
9	(8) Quick Turn Around (QTA) Deck Coating	Thu 10/1/20	Fri 12/4/20								
10	(9) Glycol Plant & Wildlife Services Office Bldg.	Thu 9/17/20	Thu 4/29/21	清明的 的 是是一个一个的问题。		section in the section of the					
11	(10) North Cargo Parking Lot Expansion	Mon 4/12/21	Thu 6/10/21						Contraction in the second		
12	(11) Electric Vehicle Charging Stations	Thu 5/13/21	Wed 11/10/21								
13	(12) Economy Parking Lot Bus Route Reconfiguraion	Mon 5/17/21	Tue 9/28/21								



SALT LAKE CITY DEPARTMENT OF AIRPORTS CONSTRUCTION PROJECT STATUS 2020 - 2021

						AF	PROVED			
						C	HANGE	% OF COST		
#	PROJECT NAME	E	NGINEER'S		BID	OF	DERS TO	INCREASE TO		
			ESTIMATE		AMOUNT		DATE	DATE	STATUS	CONTRACTOR
	CONSTRUCTION									
1	Pump House No. 1 Reconstruction	\$	1,331,479	\$	1,980,000	\$	7,129	0.36%	complete	Pine Tree Construction
2	Airfield Lighting Wiring Phase 5	\$	2,875,245	\$	2,649,958				on schedule	Cache Valley Electric
4	Roof Replacement for NS Building #3 & #15	\$	1,133,446	\$	617,758				on schedule	Conwest
7	Parking Lot E Pedestrian Canopy	\$	1,054,886	\$	1,304,933	\$	77,903	5.97%	on schedule	Crescent Construction
8	Quick Turn Around (QTA) Deck Coating	\$	1,500,000	\$	1,080,628	\$	33,464	3.10%	behind schedule*	Paulsen Construction
9	Glycol Plant & Wildlife Services Office Bldg.	\$	3,106,683	\$	3,335,000	\$	76,139	2.28%	on schedule	Cal Wadsworth Construction
10	North Cargo Parking Lot Expansion	\$	326,689	\$	337,795				on schedule	Staker & Parson Companies
11	Electric Vehicle Charging Stations	\$	291,764	\$	360,000	-			on schedule	Saunders Construction
	Sub-total	\$	11,620,192	\$	11,666,072	\$	194,635	1.67%		
	BID/AWARD									
3	PCC Pavement Joint Seal - N. Cargo Apron Ph. 2	\$	380,733	\$	454,187				awarding	Granite Construction
5	Taxiway G Centerline PCC Panel Replacement	\$	2,235,325	\$	2,347,930				awarding	Ames Construction
6	PCC Pavement Joint Seal Deicing Pad T/W L-L1	\$	361,075	\$	463,733				awarding	Granite Construction
12	Economy Parking Lot Bus Route Reconfiguration	\$	1,824,590	\$	1,775,112				awarding	Cal Wadsworth Construction
	Sub-total	\$	4,801,723	\$	5,040,962					
	Total	\$	16,421,915	\$	16,707,034	\$	194,635	1.16%		
	* Waiting for warmer weather conditions to perform	ı str	uctural repairs	5.						

CONSTRUCTION REPORT

CONSTRUCTION

- (1) **Pump House No. 1 Reconstruction -** The Contractor was issued substantial completion on May 5, 2021. Close-out documents for this project are being prepared.
- (2) Airfield Lighting Wiring Phase 5 A notice to proceed for this project was issued on April 27, 2021. The Contractor has started pulling airfield lighting cable in the main ductbank back to the west vault. This work will continue for several weeks.
- (4) **Roof Replacement for NS Building #3 & #15** Submittals have been reviewed and approved by SLCDA. Construction for this project started on May 11, 2021. It is anticipated the project will be completed by July 20, 2021.
- (7) Parking Lot E Pedestrian Canopy Final painting of the underside of the canopy will be completed by June 15, 2021.
- (8) Quick Turn Around (QTA) Deck Coating The structural consultant has determined that the structural repair work is more extensive than previously determined. SLCDA Engineering has received pricing for the repairs. The structural beams have been shored to prevent any additional damage and the Contractor will continue repair work in spring of 2021 as weather conditions allow.
- (9) **Glycol Plant and Wildlife Services Office Building -** The Contractor is nearing 90% completion with work continuing on finishing the mechanical, plumbing and the electrical systems. Casework has been delivered to the site and installation will begin soon. The site grading and asphalt paving will begin of at the end of this week. The existing backup generator will be removed this week and the construction and installation for the new backup generator will commence after that has been completed.
- (10) North Cargo Parking Lot Expansion The Contractor has completed the excavation of the existing materials. Existing subbase material was left in-place and recompacted for a cost saving to the project. Curb and gutter has been completed. Light pole foundation work is currently taking place. Asphalt paving is scheduled to begin on May 20, 2021.
- (11) Electric Vehicle Charging Stations Bids for the project were opened on Thursday, April 29, 2021. The Contractor for this project is Saunders Construction. A pre-construction meeting was held on May 13, 2021 with a notice to proceed issued at that time.

BID/AWARD

- (3) PCC Pavement Joint Seal Program North Cargo Apron Phase 2 This project is part of an ongoing program to repair and reseal the joints in the portland cement concrete (PCC) pavement at various locations throughout the airfield. The bid opening for this project was held on February 25, 2021. The Contractor for this project is Granite Construction. Contract documents have been executed. Construction is anticipated to begin on May 17, 2021.
- (5) **Taxiway G Centerline PCC Panel Replacement** This project is a continuing phase to maintain the Airport's infrastructure. The project will consist of replacing the centerline panels on Taxiway G between Taxiway S and the 16L deicing pad. Work will include demolition of existing concrete pavement and econocrete base, unclassified excavation, placement of engineered fill, placement of new econocrete base course and portland cement concrete paving. Also included is pavement marking and reinstalling in-pavement centerline lights complete with new underground cabling and connectors. The bid opening for this project was held on March 25, 2021. The Contractor for this project is Ames Construction. Contract documents have been executed. Construction is anticipated to begin on May 24, 2021.
- (6) **PCC Pavement Joint Seal Program Deicing Pad Taxiway L-L1** This project is part of an ongoing program to repair and reseal the joints in the portland cement concrete pavement at various locations. Work will include removal of the existing joint seal material, cleaning of the joints, repairs to spalled or damaged concrete panels along the joints as needed and resealing the concrete joints. The bid opening for this project was held on March 18, 2021. The Contractor for this project is Granite Construction. Contract documents have been executed. Construction is anticipated to begin on June 7, 2021.

(12) Economy Parking Lot Bus Route Reconfiguration - The Terminal Redevelopment Program has led to a reduction in the size of the existing Economy Parking Lot. Due to these changes in the lot, the existing vehicle circulation and bus routes need to be changed to improve the operation of the lot. This project will centralize the bus routes, improve overall bus circulation, and improve customer service by reducing overall bus travel times within the Economy Parking Lot. Bids for this project were opened Thursday, April 1, 2021. The Contractor for this project is Cal Wadsworth Construction. Contract documents have been executed. Construction is anticipated to begin on May 17, 2021.



Advisory Board Meeting

May 19, 2021

Media Clippings

 $\underline{https://slcairport.com/assets/pdfDocuments/AABoard/MayClippingPacket2021.pdf}$

Compiled by the Communication & Marketing Dept.