

DEPARTMENT OF AIRPORTS  
BOARD MEETING

18 SEPTEMBER 2019

AGENDA



Salt Lake City  
Department of Airports

**SALT LAKE CITY DEPARTMENT OF AIRPORTS  
BOARD MEETING AGENDA**

18 September 2019  
8:00 A.M.

CONSENT AGENDA

- A. Minutes of the 7 August 2019 Meeting

DISCUSSION ITEMS

- A. Director's Report – Bill Wyatt, Executive Director, SLCDA
- B. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDA
- C. The Board will consider a motion to enter into Closed Session. A closed meeting described under Section 52-4-205 may be held for specific purposes including, but not limited to:
- a. discussion of the character, professional competence, or physical or mental health of an individual;
  - b. strategy sessions to discuss collective bargaining;
  - c. strategy sessions to discuss pending or reasonably imminent litigation;
  - d. strategy sessions to discuss the purchase, exchange, or lease of real property, including any form of a water right or water shares, if public discussion of the transaction would:
    - (i) disclose the appraisal or estimated value of the property under consideration; or
    - (ii) prevent the public body from completing the transaction on the best possible terms;
  - e. strategy sessions to discuss the sale of real property, including any form of a water right or water shares, if:
    - (i) public discussion of the transaction would:
      - (A) disclose the appraisal or estimated value of the property under consideration; or
      - (B) prevent the public body from completing the transaction on the best possible terms;
    - (ii) the public body previously gave public notice that the property would be offered for sale; and
    - (iii) the terms of the sale are publicly disclosed before the public body

- approves the sale;
- f. discussion regarding deployment of security personnel, devices, or systems; and
  - g. investigative proceedings regarding allegations of criminal misconduct.

A closed meeting may also be held for attorney-client matters that are privileged pursuant to Utah Code § 78B-1-137, and for other lawful purposes that satisfy the pertinent requirements of the Utah Open and Public Meetings Act.

### INFORMATION ITEMS

- A. Air Traffic Statistics – July 2019
- B. Construction Report – August 2019
- C. Media Clippings – August 2019

The next meeting will be held on **Wednesday, October 16, 2019**, at 8:00 a.m. Meetings are held in the Board Room located on the third level of the short-term parking garage, unless otherwise posted. People with disabilities may make requests for reasonable accommodations no later than 48 hours in advance in order to attend this Airport Board Meeting. Accommodations may include alternate formats, interpreters, and other auxiliary aids. This is an accessible facility. For questions or additional information, please contact Tina Nee at 801-575-2042.

DEPARTMENT OF AIRPORTS  
BOARD MEETING

18 SEPTEMBER 2019

MINUTES

# **SALT LAKE CITY DEPARTMENT OF AIRPORTS MINUTES OF ADVISORY BOARD MEETING**

August 7, 2019

Members Present: Cyndy Miller, Chair  
Theresa Foxley  
J.T. Martin  
Steve Price  
Arlyn Bradshaw  
Jim Riding  
Shawn Milne

Absent: Larry Pinnock  
Roger Boyer  
Karen Mayne

Mayor's Office: Patrick Leary

City Council Office: James Rogers  
Russell Weeks

Department of Airports: Bill Wyatt, Executive Director  
Tina Nee, Administration  
Brian Butler, Director of Finance  
Shaun Anderson, Finance Manager  
Pete Higgins, Director of Operations  
Alvin Stuart, Assistant Operations Director  
Medardo Gomez, ORAT Director  
Brady Fredrickson, Director of Planning & Environmental  
Marco Kunz, Attorney  
Eddie Clayson, Director of Maintenance  
Ed Cherry, Director of IMS  
Joel Nelson, Property and Real Estate Manager  
Kevin Robins, Director of Engineering  
Nancy Volmer, Director of Public Relations  
Mike Williams, ARP Program Director  
John Larson, Salt Lake City Police Department

Other: Mark Lewis, TSA  
Jared Esselman, UDOT Director of Aeronautics  
Tamara Vaufréneue – Fox 13 News  
Pete Deluca – Fox 13 News  
Mike Taylor – Office of Tourism  
Josh Smith – Colliers  
Jeff Carlson – AECOM

Steve Domino – RS & H

Cyndy Miller called the meeting to order at 8:04 a.m.

AGENDA

**A. Minutes**

The approval of the minutes will be performed when a quorum is present.

**B. Director's Report**

Bill Wyatt, Executive Director, updated the Airport Advisory Board regarding current events.

Mr. Wyatt indicated the existing airport is extremely busy. The fifteen largest passenger volume days in the history of the airport have all occurred within the last year; many of those in the last two to three months. Economy of the region appears to be very strong with a direct result of increased passenger flow. This also resulted in Delta increasing the square footage of their sky deck from 18,000 sq ft to 27,000. In addition, the Federal Inspection Station where you clear customs and immigration was designed during a time when the airport only had one or two daily international departures; vastly undersized for the seventeen or eighteen departures we now have with more coming.

Mr. Wyatt provided an update on the check point equipment. Procurement process is being entered. There are only two certified providers, we have a Request for Proposal (RFP) out. Various members of the SLCDA team have travelled around the country looking at these two vendors in action to see the equipment. It will result in an improved experience for passengers.

Mr. Wyatt introduced the General Aviation Strategy. It is a good time to advance the GA portion of the master plan, so a plan can be created to get the quality of GA at both Tooele and West Jordan and deal with the congestion that is experienced at SLCIA.

James Rogers inquired as to the dollar amount of the investment for the new security screening equipment. Mr. Wyatt responded about \$20 million.

Cyndy Miller asked how much does a single security checkpoint piece of equipment cost. Mr. Wyatt responded about \$750,000 - \$800,000 per lane. He also described the screening process.

J.T. Martin arrived at 8:26 am.

Patrick Leary arrived at 8:35 am.

**C. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director,  
SLCDA**

Mike Williams, Airport Redevelopment Program (ARP) Director, presented an update on the ARP (presentation on file). Main points included were:

- Safety and Schedule Stats
- CGMP #5 – Terminal/South Concourse West/Gateway status
- CGMP #6 – Roadways/Parking Garage/Central Utility Plant status
- CGMP #7 – Baggage Handling System status
- CGMP #9A – SCW Apron Paving and Hydrant Fueling status
- CGMP #15 – NCP Phase 1 enabling
- CGMP #16 – NCP Phase 1
- CGMP #17 – NCP Baggage Handling System Phases 1 & 2 status
- CGMP #18 – NCP Apron Paving/ Hydrant Fueling
- Project statistics
- Near term schedule
- Job progress photos

Arlyn Bradshaw left at 9:01 am.

Mr. Williams described the incentive program for electrician recruitment.

Mr. Wyatt reminds the group that in order to open the international gates with the rest of the new airport, concourse E needs to be demolished early. Since this will cause a decrease in contact gates, part of the airfield will be used along with hardstand operations to board Skywest passengers for about six months.

JT Martin inquired as to where the TRAX line will be coming into the airport. Mr. Williams described the platform; it is on the lower level with a canopy to the entrance doors.

#### **D. Minutes**

With a quorum present, a motion was made by Shawn Milne and seconded by Jim Riding to approve the minutes of June 19, 2019 as presented. All votes were affirmative; motion passed.

#### **E. General Aviation Strategic Plan – Steve Domino, RS&H**

Steve Domino, Senior Aviation Planner presented the Airport's General Aviation Strategic Plan (presentation on file). Main points included were:

- SLCDA Airport System
- Hangar Rates
- Forecasting Assumptions
- 2018 Growth Review
- Update GA Operations Forecast Comparison
- SLCIA Role
- SLC Recommended Action Plan
- SVA Role

- U42 (SVA) Recommended Action Plan
- TVY Role
- TVY Recommended Action Plan
- Action Plan Summary
- SLCDA Next Steps

Theresa Foxley inquired as to who bears the responsibility of the utility costs in scenario one. Mr. Domino explained normally the airport would be responsible for utilities on its property, the problem in the past is that the utilities have not yet been developed up to the airport property (Tooele.) The FAA does limit the funds spent on improvements.

The board discussed the sewer and water challenges at the Tooele Valley Airport.

The board discussed the jurisdiction of the FAA and Airport Improvement Funds.

Cyndy Miller indicated a December Board meeting may be necessary for a Master Plan update and to prepare for the new City administration.

Patrick Leary left at 9:55 am.

**F. Wingpointe Discussion – Dave Owen, Wingpointe Community Initiative Collective**

Dave Owen presented the WCICs ideas for reopening the Wingpointe Golf Course.

A discussion of the Winpointe Gold Course ensued.

Cyndy Miller adjourned the meeting at 10:09 a.m.

The next Board meeting will be held on September 18, 2019.

\_\_\_\_\_  
Cynthia Miller, Chair

\_\_\_\_\_  
Date

\_\_\_\_\_  
Jacqueline M. Biskupski, Mayor

\_\_\_\_\_  
Date

DEPARTMENT OF AIRPORTS  
BOARD MEETING

18 SEPTEMBER 2019

DISCUSSION ITEMS

## SALT LAKE CITY AIRPORT BOARD

**AGENDA:** DISCUSSION ITEM (B)  
**DATE:** 18 September 2019  
**TO:** Airport Board  
**FROM:** Bill Wyatt, Executive Director  
**SUBJECT:** **Executive Director's Report**

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Bill Wyatt will present a monthly informational report to the Board, may include:

1. ARP progress
2. Ground transportation update
3. Concessions and rental cars
4. Airport safety and security
5. Airport facilities and operations
6. General aviation
7. Passenger and airport users
8. Environmental matters
9. Financial condition
10. Legislative issues
11. Airlines
12. Communications and marketing

## **SALT LAKE CITY AIRPORT BOARD**

**AGENDA:** DISCUSSION ITEM (C)  
**DATE:** 18 September 2019  
**TO:** Airport Board  
**FROM:** Bill Wyatt, Executive Director  
**SUBJECT:** **Airport Redevelopment Program Update**

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Mike Williams, Airport Redevelopment Program (ARP) Director, will present an update on the SLC Airport Redevelopment Program (presentation on file).

# Airport Redevelopment Program

Status Update: 09-18-2019



Salt Lake City International Airport



# Safety, Schedule Status, and Cost Summary

## Safety (Numbers for August 2019)

- **OSHA National Average**
  - Lost Time Rate 1.80                      Recordable Rate 3.10
- **TRP Metrics**
  - 5,606,762 Total Manhours worked
  - Lost Time Rate 0.22                      Recordable Rate 2.3
- **NCP Metrics**
  - 815,353 Total Manhours worked
  - Lost Time Rate 0.4                      Recordable Rate 1.8

## Schedule – Construction Activity on Critical Path

- Sequencing and Completion of the Communication Rooms and Fiber Backbone in the Terminal and SCW
- Terminal Two-Bay Expansion Exterior Walls and Roofing
- Parking Garage Helices
- Overall Program is on schedule



# CGMP# 5 – Terminal/South Concourse West/Gateway

Project: CGMP# 5 - Terminal/Gateway/SCW	CGMP Original NTE: \$795.35M
	CGMP Revision: (\$7.00M) NTE: \$788.35M
	CGMP Revision: \$7.04M NTE: \$795.39M
	CGMP Revision: \$33.07M EAC: \$828.46M
	CGMP Revision: \$29.9M EAC: \$858.46M
	CGMP Revision: \$52.37M EAC: \$910.73M

**Terminal/Gateway/South Concourse West - Foundations, Structure, Building Envelope and Build-out**

Schedule	Recent Milestones Achieved
Activity	Target Date
Gateway Skin Complete	Jul 2019 A
2nd Pass Boarding Brdg Delivery	Sept 2019
Compl Ped Bridge Moving Walks	Oct 2019
Start Gateway Terrazzo Install	Oct 2019
Complete SCW Ceiling Install	Nov 2019
SCW Interior Owner Punch	Dec 2019

- \* Terminal Two-Bay Expansion Enclosure Activities Started.
- \* Terminal Terrazzo progressing Level 2 and Level 3
- \* Security Exit Wall Installation continues
- \* Started TSA Security Slider Door Installation
- \* Installing First 5 Passenger Boarding Bridges on North Side.

Concerns/Issues/Risks
* Impact of Scope Change Changes.
* Shortage of Electricians.





# CGMP# 7 – Baggage Handling System

Project: CGMP# 7 - Baggage Handling System including TSA Screening Area	CGMP Original NTE: \$86.09M
	CGMP Current: \$1.25M NTE: \$87.34M
	CGMP Revision: \$12.22M NTE: \$99.56M
	CGMP Revision: \$5.67M NTE: \$105.23M
	CGMP Revision: \$7.41M NTE: \$112.64M

Terminal/Gateway/South Concourse West and TSA Screening Area Complete Baggage Handling System

## Schedule

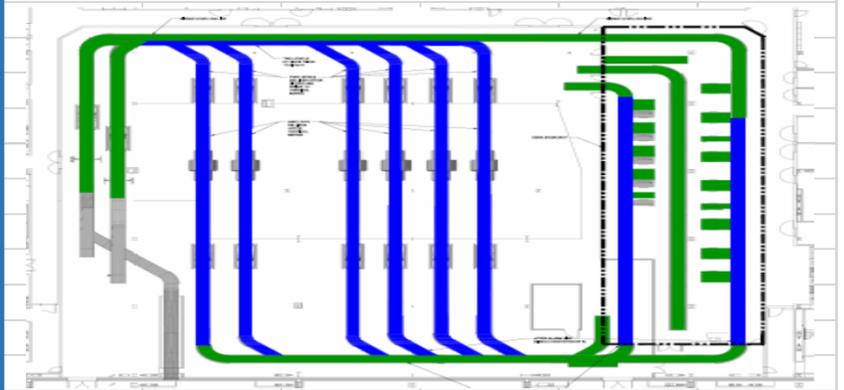
Activity	Target Date
Issue NTP	Sep 2016 A
Start BHS Hanger Installation	Aug 2017 A
Install TSA Provided Equipment	Apr 2019 A
Start BHS Testing/Commissioning	Nov 2019
Start TSA BHS Acceptance Tests	Mar 2020
BHS Substantial Completion	May 2020

## Recent Milestones Achieved

- \* BHS Integrated Software Installation Underway
- \* BHS TSA CBRA Room TSA Computer Equipment installation progressing.
- \* Initial Load Testing Started.
- \* TSA UPS Installation Accepted.
- \* TSA BHS Testing ISAT Checklist development underway.

## Concerns/Issues/Risks

- \* Electrical installation labor availability.

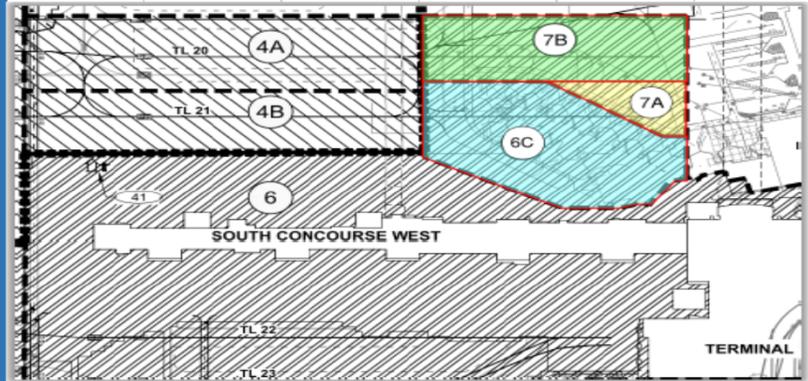


# CGMP# 9A – SCW Apron Paving and Hydrant Fueling

Project: CGMP# 9A - SCW Apron Paving and Hydrant Fueling	CGMP 9A Original NTE: \$76.14M CGMP Revision: \$1.62M NTE: \$77.76M
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Apron Paving and Hydrant Fueling that will Support SCW Opening Day.

Schedule		Recent Milestones Achieved
Activity	Target Date	
Start 2019 Subgrade Prep	Apr 2019 A	* SCW West Side Paving complete
Start 2019 Apron Paving	Apr 2019 A	* SCW North Side Paving complete.
Complete SCW North Side Paving	Jul 2019 A	* SCW South Side Paving underway.
Complete SCW West Side Paving	Jul 2019 A	* Prep activities initiated for RJ Hardstand Operation.
Complete SCW South Side Paving	Oct 2019	
Taxiway 'B' Phase 6 Complete	Jul 2020	
Concerns/Issues/Risks		
* None at this time.		



# CGMP# 15 – NCP Enabling Phase 1

Project: CGMP# 15 - NCP Phase 1 Enabling

CGMP Original NTE: \$28.2M EAC: \$23.33M

CGMP Revision: \$28.2M EAC: \$20.08M

North Concourse Phase 1 Enabling Construction including Ground Improvement and Driven Piles.

Schedule		Recent Milestones Achieved
Activity	Target Date	
Start Enabling Construction	Jan 2018 A	* Final Close-out process underway.
Start Driven Piles	Jun 2018 A	
Complete Stone Columns	Jul 2018 A	
Complete Driven Piles	Aug 2018 A	
Start Outer Ramp Sitework	Aug 2018 A	
Substantial Completion	Sep 2019 A	
Concerns/Issues/Risks		
* None at this time.		



# CGMP# 16 – NCP Phase 1

<b>Project: CGMP# 16 - NCP Phase 1</b>	<b>Budget: \$296.0M</b>
	<b>CGMP Initial NTE: \$166.70M</b>
	<b>CGMP Revision to Add Part 2: \$95.37M</b>
	<b>CGMP Part 3 Revision: \$29.88M</b>
	<b>CGMP Current NTE: \$291.98M</b>
	<b>CGMP Revision: \$8.14M NTE: \$300.12M</b>

**North Concourse Phase 1 including Building Structure, Enclosure and Interior Fit-out for 20 Gates.**

Schedule		Recent Milestones Achieved	
Activity	Target Date		
Deliver Concourse Moving Walks	Aug 2019 A	* Roofing progressing West to East.	
Start Restroom Terrazzo Install	Sept 2019	* Exterior Metal Panel installation progressing West to East.	
Energize 1st Section Perm Power	Oct 2019	* Level 1 Priority Rooms (Elec/Comm) progressing	
1st Pass Board Bridge Delivery	Oct 2019	* Moving Walk installation started.	
Start Conditioned Air Systems	Oct 2019	* Mid-Concourse Tunnel Moving Walks and Escalators installation complete.	
Substantial Building Dry-in	Nov 2019		

Concerns/Issues/Risks	
* Labor availability for upcoming trades.	





# CGMP# 18 – NCP Apron Paving / Hydrant Fueling

Project: CGMP# 18 - NCP Apron Paving/Fueling Phase 1 CGMP NTE: \$73.55M EAC: \$73.55M

North Concourse Phase 1 Apron Paving, Hydrant Fueling and Site Utilities.

Schedule		Recent Milestones Achieved
Activity	Target Date	
Start Utility Installation	Oct 2018 A	* Northwest Lift Station Start-up activities underway.
Start North Waterline - North	Nov 2018 A	
Start NW Sanitary Sewer Lift Stn	Dec 2018 A	* Apron Paving progressing on schedule.
Start 2019 Subgrade	Mar 2019 A	
Start 2019 Paving	Apr 2019 A	
Complete 2019 Paving	Oct 2019	
Concerns/Issues/Risks		
Civil Trade Contractor Resources.		

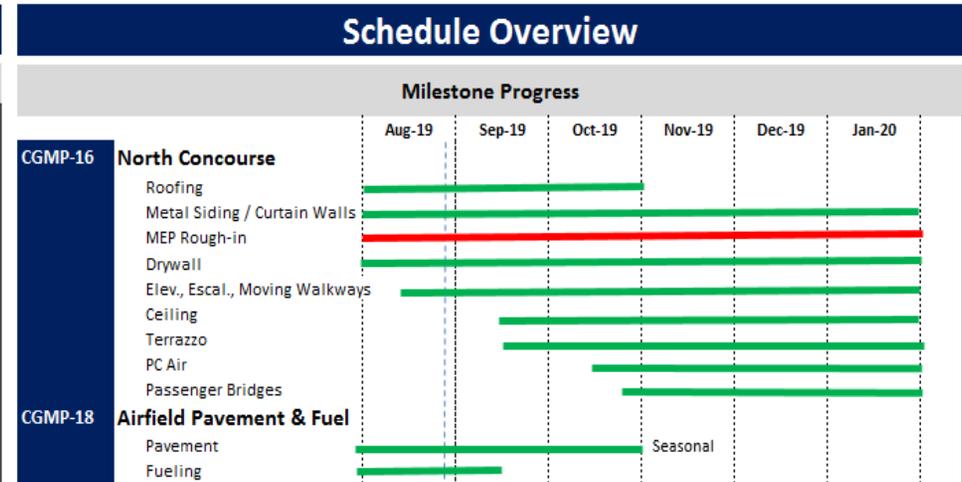
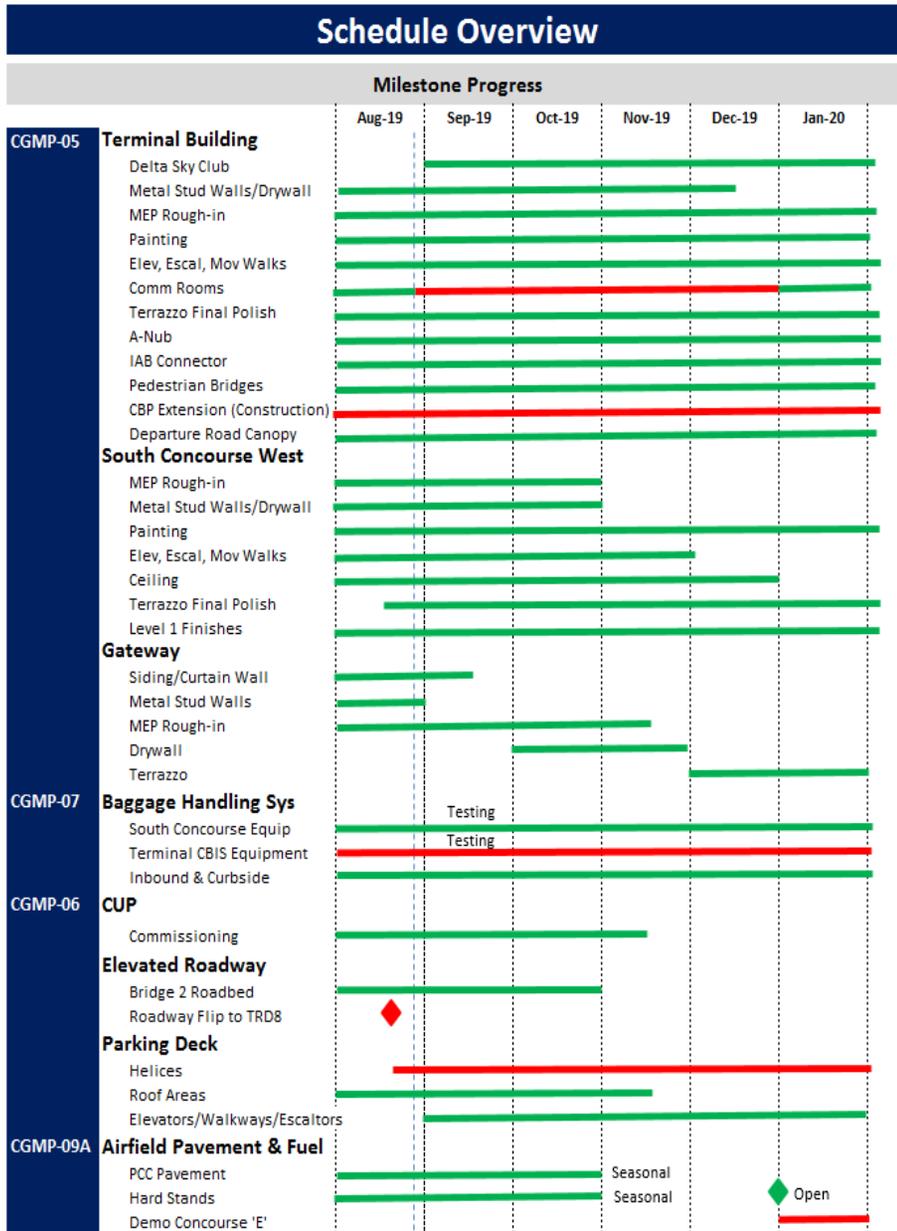


# Project Statistics

<b>TRP/NCP Trade Staffing 8/31/2019</b>				
<b>1,770 Trade Workers on Site</b>				
<b>6,422,115 Hours Worked to Date</b>				
<b>Contract Local/Non-Local Awarded Statistics</b>				
<b>Local Trades</b>		<b>Dollar Value</b>	<b>Trade Count</b>	<b>Percentage</b>
<b>Total Local (Wasatch Front) Contractors</b>		<b>\$1,059,074,695</b>	<b>102</b>	<b>67%</b>
<b>Total Out of State Contractors</b>		<b>\$531,383,212</b>	<b>21</b>	<b>33%</b>
<b>Total Contract Awards</b>		<b>\$1,590,457,907</b>	<b>123</b>	<b>100%</b>
<b>Contract Union/Merit Shop Awarded Statistics</b>				
<b>Union Trades</b>		<b>Dollar Value</b>	<b>Trade Count</b>	<b>Percentage</b>
<b>Total Union Contractors</b>		<b>\$610,937,898</b>	<b>31</b>	<b>38%</b>
<b>Total Merit Shop Contractors</b>		<b>\$979,520,009</b>	<b>92</b>	<b>62%</b>
<b>Total Contract Awards</b>		<b>\$1,590,457,907</b>	<b>123</b>	<b>100%</b>



# Near Term ARP Schedule



## Schedule Milestones

- September 03, 2019 – CGMP-06 Start Pile Driving for the Parking Garage Helices
- September 05, 2019 – CGMP-07 TSA Accept UPS System
- September 09, 2019 – CGMP-05 Place SCW Ceiling Tile – Areas 'G' and 'F'
- September 09, 2019 – CGMP-06 Completion of CUP Boiler Commissioning
- September 09, 2019 – CGMP-05 Start-up SCW PC Air System
- September 13, 2019 – CGMP-09A Complete SWC West Apron Paving
- September 16, 2019 – CGMP-05 SCW 2nd Delivery Passenger Boarding Bridges
- September 16, 2019 – CGMP-16 NCP Dry-in Sector 'DN'
- September 16, 2019 – CGMP-16 Energize NCP Sector 'E' CT
- September 16, 2019 – CGMP-16 Northwest Sanitary Sewer Lift Station Operational
- September 23, 2019 – CGMP-05 Start West Triturator Masonry Walls
- September 24, 2019 – CGMP-09A Start Fence for South Hard Stand
- September 26, 2019 – CGMP-06 Asphalt Pave East Ramp Departures Road
- September 27, 2019 – CGMP-06 TRD 5 Rental Car Road Flip
- September 30, 2019 – CGMP-09A Stripe the South Hard Stand
- October 01, 2019 – CGMP-16 NCP Flush Hydronic Piping Lines
- October 01, 2019 – CGMP-07 Prepare BHS ISAT Checklist

This month's schedule is based on the July 2019 construction update that indicates that the Overall Program is tracking on schedule.

- On Time █
- Critical █
- Data Date - - - - -



# Job Progress Aerial Photo - Terminal



Terminal - Looking Northwest



# Job Progress Photos – Terminal Building



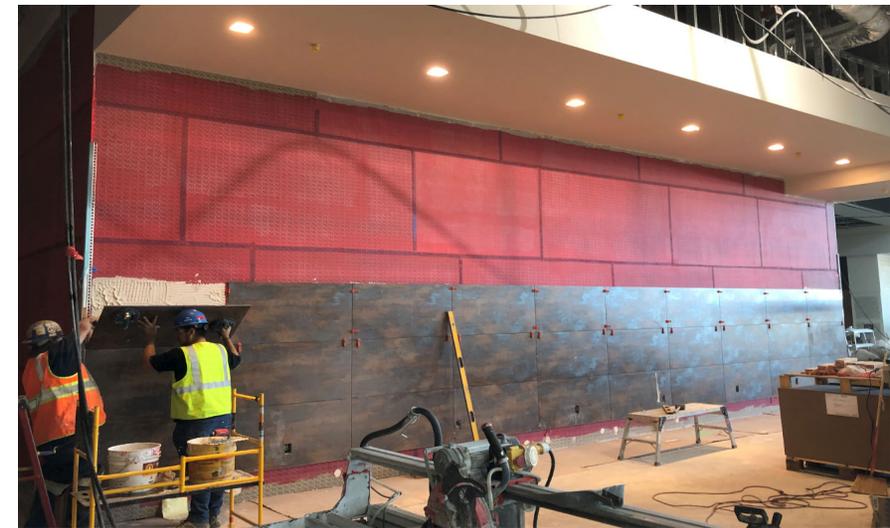
Terminal Level 3 Ticketing Area Terrazzo Prep



Terminal Breach Wall



Terminal CBIS Level 1

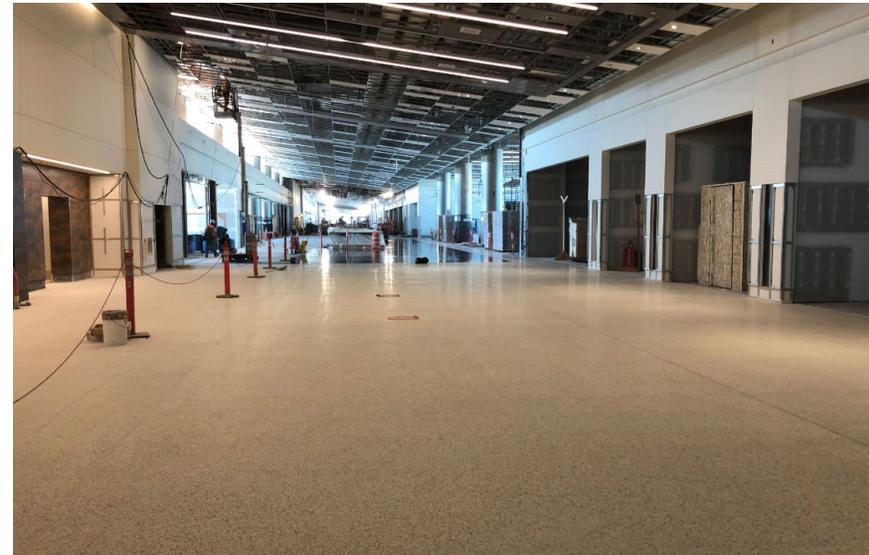


Designer Tile Wall started at Terminal Level 2

# Job Progress Photos – South Concourse West



The first SCW Passenger Boarding Bridge



SCW Level 2 Area 'H' Terrazzo



Passenger Boarding Bridge Rotunda is set at SCW



SCW Level 2 Gate Signage Mock-up

# Job Progress Photos – Terminal Roads & Apron Paving



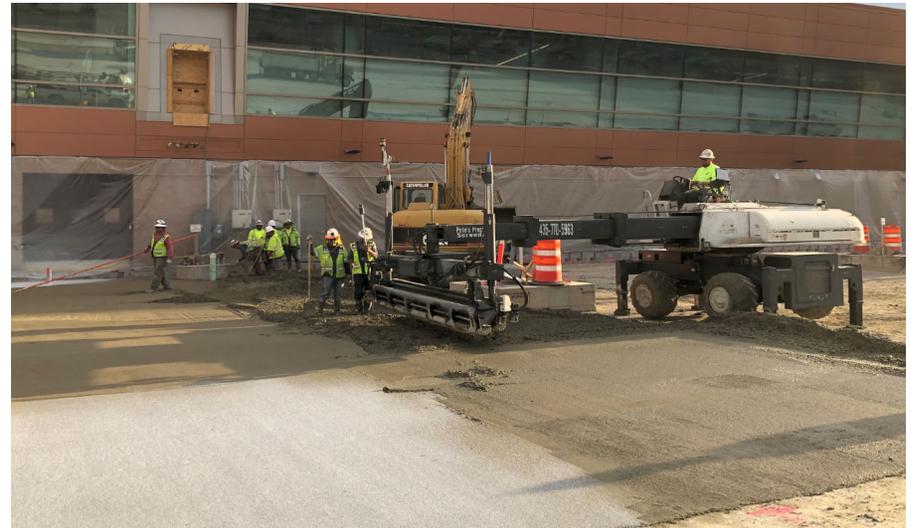
Finishing Trench Drain Pour on SCW West Apron



Paving for Parking Garage Pay Lane Detour



Apron Shoulder / Safety Area SCW South Apron



Econcrete Paving on the SCW South Apron



# Job Progress Photos – Parking Garage



Parking Garage - looking North – Roofing and Helix Piles Installation



Parking Garage Exterior Painting



Barrier Wall pour at the Parking Garage



# Job Progress Photos – North Concourse Program



North Concourse and NCP Apron Paving - Looking Northwest



Installing Metal Panels at NCP Sector 'B' South



Progress of Sheathing and Curtain Wall at NCP Sector 'F' North

# Job Progress Photos – North Concourse Program



NCP Level 1 Corridor



NCP Sector 'A' Level 2 Ceiling Grid Installed



NCP Sector 'E' Level 2 Moving Walkways Ready for Install



NCP Sector 'B' Level 3 Mechanical Room

DEPARTMENT OF AIRPORTS  
BOARD MEETING

18 SEPTEMBER 2019

INFORMATIONAL ITEMS



**SALT LAKE CITY INTERNATIONAL AIRPORT  
AIR TRAFFIC STATISTICS AND ACTIVITY REPORT  
SEVEN MONTHS ENDED JULY 2019**

	<b>JULY 2019</b>	<b>CHANGE</b>	<b>YTD 2019</b>	<b>CHANGE</b>	<b>12 MO ROLLING Ending 07/2019</b>	<b>CHANGE</b>
<b>PASSENGERS</b>						
<i>DOMESTIC</i>						
Enplaned	1,184,177	4.13%	7,474,512	4.95%	12,602,767	5.24%
Deplaned	1,184,306	4.38%	7,475,308	5.36%	12,612,239	5.53%
<b>TOTAL DOMESTIC</b>	<b>2,368,483</b>	<b>4.26%</b>	<b>14,949,820</b>	<b>5.15%</b>	<b>25,215,006</b>	<b>5.39%</b>
<i>INTERNATIONAL</i>						
Enplaned	54,890	-7.17%	327,981	6.58%	530,108	8.88%
Deplaned	60,132	-7.70%	338,482	5.19%	546,275	7.79%
<b>TOTAL INTERNATIONAL</b>	<b>115,022</b>	<b>-7.45%</b>	<b>666,463</b>	<b>5.87%</b>	<b>1,076,383</b>	<b>8.32%</b>
<b>TOTAL PASSENGERS</b>	<b>2,483,505</b>	<b>3.65%</b>	<b>15,616,283</b>	<b>5.18%</b>	<b>26,291,389</b>	<b>5.50%</b>
<b>LANDED WEIGHT</b>						
Air Carriers	1,304,896,556	2.58%	8,420,475,900	2.76%	14,296,550,835	3.73%
Cargo Carriers	94,126,866	1.54%	673,019,897	-0.18%	1,202,795,788	2.41%
<b>TOTAL LANDED WEIGHT (LBS)</b>	<b>1,399,023,422</b>	<b>2.51%</b>	<b>9,093,495,797</b>	<b>2.53%</b>	<b>15,499,346,623</b>	<b>3.63%</b>
<b>MAIL</b>						
Enplaned	2,057,285	-3.14%	15,847,123	-5.47%	25,648,626	-4.12%
Deplaned	971,167	-20.45%	8,523,027	1.82%	14,620,905	1.66%
<b>TOTAL MAIL (LBS)</b>	<b>3,028,452</b>	<b>-9.46%</b>	<b>24,370,150</b>	<b>-3.04%</b>	<b>40,269,531</b>	<b>-2.10%</b>
<b>CARGO</b>						
Enplaned	15,344,617	14.68%	113,302,888	15.88%	197,242,043	13.12%
Deplaned	16,276,350	0.05%	117,025,798	2.03%	212,628,997	3.27%
<b>TOTAL CARGO (LBS)</b>	<b>31,620,967</b>	<b>6.65%</b>	<b>230,328,686</b>	<b>8.40%</b>	<b>409,871,040</b>	<b>7.79%</b>
<b>MAIL &amp; CARGO</b>						
Enplaned	7,672	14.68%	56,651	15.88%	98,621	13.12%
Deplaned	8,138	0.05%	58,513	2.03%	106,314	3.27%
<b>TOTAL MAIL &amp; CARGO (TONS)</b>	<b>15,810</b>	<b>6.65%</b>	<b>115,164</b>	<b>8.40%</b>	<b>204,935</b>	<b>7.79%</b>
<b>AIRCRAFT OPERATIONS</b>						
Passenger Aircraft	22,894	1.77%	149,344	0.81%	253,976	1.18%
All-Cargo Aircraft	1,674	1.58%	11,648	-0.85%	20,644	0.96%
General Aviation	6,060	17.33%	37,652	14.15%	62,012	14.14%
Military	333	-41.48%	2,923	-23.62%	5,515	-22.76%
<b>TOTAL AIRCRAFT OPERATIONS</b>	<b>30,961</b>	<b>3.62%</b>	<b>201,567</b>	<b>2.48%</b>	<b>342,147</b>	<b>2.77%</b>

**SALT LAKE CITY INTERNATIONAL AIRPORT  
PASSENGER TRAFFIC REPORT  
SEVEN MONTHS ENDED JULY 2019**

	JULY 2018	JULY 2019	% CHANGE	YTD 2018	YTD 2019	% CHANGE	12 MO ROLLING Ending 07/2019	% CHANGE
<b>ENPLANED PASSENGERS</b>								
AEROMEXICO	4,519	4,635	2.6%	24,678	29,286	18.7%	48,690	95.3%
AIR CANADA	-	-	0.0%	-	-	0.0%	0	-100.0%
ALASKA	25,391	22,837	-10.1%	161,234	104,202	-35.4%	179,931	-34.4%
Horizon Air / Alaska	-	-	0.0%	7,174	-	-100.0%	0	-100.0%
Skywest / Alaska	11,333	12,655	11.7%	56,056	88,490	57.9%	152,175	76.4%
AMERICAN	59,541	50,929	-14.5%	393,673	381,336	-3.1%	610,828	-6.2%
Compass	2,328	2,142	-8.0%	13,914	14,393	3.4%	23,937	0.7%
Envoy Air	-	-	0.0%	-	-	0.0%	71	100.0%
American/Mesa Air	-	1,991	100.0%	3,272	2,198	-32.8%	2,198	-32.8%
SkyWest (American)	7,091	6,906	-2.6%	59,434	49,136	-17.3%	95,575	1.5%
DELTA	631,928	693,427	9.7%	3,825,956	4,126,213	7.8%	6,930,405	7.4%
SkyWest (Delta Connection)	179,607	163,957	-8.7%	1,117,368	1,185,658	6.1%	2,011,266	1.5%
Compass (Delta Connection)	39,753	47,121	18.5%	211,205	291,280	37.9%	473,675	64.0%
FRONTIER	23,762	20,983	-11.7%	153,856	136,578	-11.2%	260,377	4.8%
JETBLUE	31,796	34,555	8.7%	231,413	225,219	-2.7%	360,979	-1.9%
KLM ROYAL DUTCH AIRLINES	2,247	2,190	-2.5%	12,102	11,606	-4.1%	20,820	2.0%
SOUTHWEST	114,885	121,503	5.8%	780,656	782,839	0.3%	1,306,292	-0.1%
UNITED	29,961	16,291	-45.6%	157,621	151,628	-3.8%	280,089	8.7%
GoJet Airlines	-	1,511	100.0%	12,309	10,434	-15.2%	11,148	-14.0%
Express Jet	-	1,731	100.0%	368	2,201	498.1%	2,251	351.1%
Mesa Airlines (United Express)	1,200	325	-72.9%	25,313	8,453	-66.6%	21,250	-39.2%
Republic Airways (United)	3,806	5,969	56.8%	7,737	33,964	339.0%	43,801	190.5%
SkyWest (United Express)	27,077	27,293	0.8%	172,922	166,489	-3.7%	295,588	2.1%
Trans States	-	-	0.0%	-	-	0.0%	0	-100.0%
Charters	100	116	16.0%	1,665	890	-46.5%	1,529	-68.4%
West Coast Charters	-	0	0.0%	2	0	-100.0%	0	0.0%
<b>TOTAL ENPLANED PASSENGERS</b>	<b>1,196,325</b>	<b>1,239,067</b>	<b>3.6%</b>	<b>7,429,926</b>	<b>7,802,493</b>	<b>5.0%</b>	<b>13,132,875</b>	<b>5.4%</b>
<b>DEPLANED PASSENGERS</b>								
AeroMexico	4,453	4,687	5.3%	25,058	30,724	22.6%	49,349	94.7%
AIR CANADA	-	-	0.0%	-	-	0.0%	0	-100.0%
ALASKA AIR	24,760	21,616	-12.7%	154,378	95,949	-37.8%	171,338	-35.9%
Horizon Air / Alaska	-	-	0.0%	7,524	-	-100.0%	0	-100.0%
Skywest / Alaska	11,418	12,676	11.0%	56,267	89,856	59.7%	153,623	74.9%
AMERICAN	59,055	50,077	-15.2%	399,038	400,578	0.4%	631,206	-2.9%
Compass	2,292	2,028	-11.5%	13,514	14,317	5.9%	23,804	2.8%
Envoy Air (American)	-	-	0.0%	-	-	0.0%	71.00	100.0%
American/Mesa Air	-	1,608	100.0%	3,052	1,821	-40.3%	1,821	-40.3%
SkyWest (American)	8,745	7,365	-15.8%	60,213	53,228	-11.6%	101,456	7.7%
DELTA	637,973	701,691	10.0%	3,824,790	4,121,758	7.8%	6,932,464	7.3%
SkyWest (Delta Connection)	178,176	163,438	-8.3%	1,107,958	1,186,490	7.1%	2,016,113	1.9%
Compass (Delta Connection)	38,811	45,472	17.2%	203,364	281,260	38.3%	461,606	64.0%
FRONTIER	24,382	20,208	-17.1%	154,243	136,704	-11.4%	260,049	4.7%
JETBLUE	31,501	34,826	10.6%	231,124	225,424	-2.5%	363,037	-1.2%
KLM ROYAL DUTCH AIRLINES	4,862	4,529	-6.8%	22,725	20,503	-9.8%	36,365	-3.4%
SOUTHWEST	112,986	120,754	6.9%	779,654	783,251	0.5%	1,305,308	0.1%
UNITED	28,702	17,273	-39.8%	157,244	152,009	-3.3%	281,688	11.8%
GoJet Airlines	-	1,403	100.0%	13,369	10,441	-21.9%	11,030	-21.3%
Express Jet	-	1,774	100.0%	379	2,216	484.7%	2,256	308.0%
Mesa Airlines / United Express	1,213	380	-68.7%	25,337	8,313	-67.2%	21,064	-39.8%
Republic Airways (United)	4,094	6,238	52.4%	8,432	35,327	319.0%	45,264	189.7%
SkyWest (United Express)	26,343	26,395	0.2%	167,697	162,661	-3.0%	287,812	1.1%
Trans States	-	-	0.0%	-	-	0.0%	0	-100.0%
Charters	1	-	-100.0%	1,476	960	-35.0%	1,790	-61.6%
West Coast Charters	-	-	0.0%	2	-	-100.0%	-	-100.0%
<b>TOTAL DEPLANED PASSENGERS</b>	<b>1,199,767</b>	<b>1,244,438</b>	<b>3.7%</b>	<b>7,416,836</b>	<b>7,813,790</b>	<b>5.4%</b>	<b>13,158,514</b>	<b>5.6%</b>
<b>TOTAL PASSENGERS*</b>	<b>2,396,092</b>	<b>2,483,505</b>	<b>3.6%</b>	<b>14,846,762</b>	<b>15,616,283</b>	<b>5.2%</b>	<b>26,291,389</b>	<b>5.5%</b>
<b>INTERNATIONAL - ENPLANED</b>								
AEROMEXICO	4,519	4,635	2.6%	24,678	29,286	18.7%	48,690	95.3%
AIR CANADA	-	-	0.0%	-	-	0.0%	0	-100.0%
DELTA	38,032	41,692	9.6%	229,615	250,879	9.3%	402,654	13.7%
SkyWest (Delta Connection)	8,271	-	-100.0%	13,946	8,248	-40.9%	15,963	-63.9%
Compass	6,059	6,371	5.1%	27,387	27,959	2.1%	41,978	13.9%
KLM ROYAL DUTCH AIRLINES	2,247	2,190	-2.5%	12,102	11,606	-4.1%	20,820	2.0%
Charters	-	-	0.0%	-	-	0.0%	-	-100.0%
<b>TOTAL ENPLANED INTERNATIONAL</b>	<b>59,128</b>	<b>54,888</b>	<b>-7.2%</b>	<b>307,728</b>	<b>327,978</b>	<b>6.6%</b>	<b>530,105</b>	<b>8.9%</b>
<b>DEPLANED INTERNATIONAL</b>								
AEROMEXICO	4,453	4,687	5.3%	25,058	30,724	22.6%	49,349	94.7%
AIR CANADA	-	-	0.0%	-	-	0.0%	0	-100.0%
DELTA	41,140	44,494	8.2%	233,874	251,801	7.7%	402,799	12.4%
SkyWest (Delta Connection)	8,395	-	-100.0%	13,869	8,177	-41.0%	15,640	-64.1%
Compass	6,301	6,420	1.9%	26,268	27,270	3.8%	42,115	17.1%
KLM ROYAL DUTCH AIRLINES	4,862	4,529	-6.8%	22,725	20,503	-9.8%	36,365	-3.4%
Charters	-	-	0.0%	-	-	0.0%	-	-100.0%
<b>TOTAL DEPLANED INTERNATIONAL</b>	<b>65,151</b>	<b>60,130</b>	<b>-7.7%</b>	<b>321,794</b>	<b>338,475</b>	<b>5.2%</b>	<b>546,268</b>	<b>7.8%</b>
<b>TOTAL INTERNATIONAL PASSENGERS</b>	<b>124,279</b>	<b>115,018</b>	<b>-7.5%</b>	<b>629,522</b>	<b>666,453</b>	<b>5.9%</b>	<b>1,076,373</b>	<b>8.3%</b>

\*Includes International

**SALT LAKE CITY INTERNATIONAL AIRPORT**  
**SEVEN MONTHS ENDED JULY 2019**  
Based on Total Enplanements

**MARKET SHARE**

	JULY 2018	MARKET SHARE	JULY 2019	MARKET SHARE	YTD 2018	MARKET SHARE	YTD 2019	MARKET SHARE	12 MO ROLLING Ending 07/2018	12 MO ROLLING Ending 07/2019	MARKET SHARE
AEROMEXICO	4,519	0.38%	4,635	0.37%	24,678	0.33%	29,286	0.38%	24,929	48,690	0.37%
AIR CANADA	-	0.00%	-	0.00%	-	0.00%	-	0.00%	6,357	-	0.00%
ALASKA	36,724	3.07%	35,492	2.86%	224,464	3.03%	192,692	2.47%	376,220	332,106	2.53%
AMERICAN	68,960	5.76%	61,968	5.00%	470,293	6.34%	447,063	5.73%	772,455	732,609	5.58%
DELTA	851,288	71.16%	904,505	73.00%	5,154,529	69.49%	5,603,151	71.81%	8,721,940	9,415,346	71.69%
FRONTIER	23,762	1.99%	20,983	1.69%	153,856	2.07%	136,578	1.75%	248,356	260,377	1.98%
JETBLUE	31,796	2.66%	34,555	2.79%	231,413	3.12%	225,219	2.89%	368,019	360,979	2.75%
KLM ROYAL DUTCH	2,247	0.19%	2,190	0.18%	12,102	0.16%	11,606	0.15%	20,421	20,820	0.16%
SOUTHWEST	114,885	9.60%	121,503	9.81%	780,656	10.52%	782,839	10.03%	1,307,563	1,306,292	9.95%
UNITED	62,044	5.19%	53,120	4.29%	363,961	4.91%	373,169	4.78%	597,846	654,127	4.98%
Charters	100	0.01%	116	0.01%	1,665	0.02%	890	0.01%	4,840	1,529	0.01%
<b>TOTAL ENPLANEMENTS</b>	<b>1,196,325</b>	<b>100%</b>	<b>1,239,067</b>	<b>100%</b>	<b>7,417,617</b>	<b>100%</b>	<b>7,802,493</b>	<b>100%</b>	<b>12,448,946</b>	<b>13,132,875</b>	<b>100%</b>

**PERCENT CHANGE YOY**

	JULY 2018	JULY 2019	PERCENT CHANGE	YTD 2018	YTD 2019	PERCENT CHANGE	12 MO ROLLING Ending 07/2018	12 MO ROLLING Ending 07/2019	PERCENT CHANGE
AEROMEXICO	4,519	4,635	100.00%	24,678	29,286	100.00%	24,929	48,690	100.00%
AIR CANADA	-	-	#DIV/0!	-	-	#DIV/0!	6,357	-	-100.00%
ALASKA	36,724	35,492	-3.35%	224,464	192,692	-14.15%	376,220	332,106	-11.73%
AMERICAN	68,960	61,968	-10.14%	470,293	447,063	-4.94%	772,455	732,609	-5.16%
DELTA	851,288	904,505	6.25%	5,154,529	5,603,151	8.70%	8,721,940	9,415,346	7.95%
FRONTIER	23,762	20,983	-11.70%	153,856	136,578	-11.23%	248,356	260,377	4.84%
JETBLUE	31,796	34,555	8.68%	231,413	225,219	-2.68%	368,019	360,979	-1.91%
KLM ROYAL DUTCH	2,247	2,190	0.00%	12,102	11,606	0.00%	20,421	20,820	1.95%
SOUTHWEST	114,885	121,503	5.76%	780,656	782,839	0.28%	1,307,563	1,306,292	-0.10%
UNITED	62,044	53,120	-14.38%	363,961	373,169	2.53%	597,846	654,127	9.41%
Charters	100	116	16.00%	1,665	890	-46.55%	4,840	1,529	-68.41%
<b>TOTAL ENPLANEMENTS</b>	<b>1,196,325</b>	<b>1,239,067</b>	<b>3.6%</b>	<b>7,417,617</b>	<b>7,802,493</b>	<b>5.2%</b>	<b>12,448,946</b>	<b>13,132,875</b>	<b>5.5%</b>

**SALT LAKE CITY INTERNATIONAL AIRPORT  
LANDING ACTIVITY  
SEVEN MONTHS ENDED JULY 2019**

	JULY 2018	JULY 2019	CHANGE	YTD 2018	YTD 2019	CHANGE	12 MO ROLLING Ending 07/2019	% CHANGE
<b>TOTAL NUMBER OF LANDINGS</b>								
<b>SCHEDULED CARRIERS</b>								
AEROMEXICO	31	31	0.0%	211	211	0.0%	364	70.9%
AIR CANADA	-	-	0.0%	-	-	0.0%	-	-100.0%
ALASKA	186	155	-16.7%	1,251	750	-40.0%	1,310	-38.8%
Horizon Air / Alaska	-	-	0.0%	140	-	-100.0%	-	-100.0%
Skywest / Alaska	184	185	0.5%	880	1,314	49.3%	2,325	71.2%
AMERICAN	430	354	-17.7%	3,005	2,714	-9.7%	4,490	-8.3%
Compass	35	31	-11.4%	219	206	-5.9%	364	-3.2%
American/Mesa Air	-	27	100.0%	47	30	-36.2%	30	-37.5%
Envoy Air (American)	-	-	0.0%	1	-	-100.0%	1	-75.0%
SkyWest (American)	119	118	-0.8%	913	815	-10.7%	1,666	10.6%
DELTA	4,334	4,694	8.3%	27,540	28,320	2.8%	48,136	3.2%
SkyWest (Delta Connection)	3,042	2,947	-3.1%	20,791	21,216	2.0%	36,359	-1.0%
Compass (Delta Connection)	575	678	17.9%	3,073	4,226	37.5%	6,887	62.7%
FRONTIER	135	122	-9.6%	873	829	-5.0%	1,547	6.4%
JETBLUE	222	241	8.6%	1,687	1,652	-2.1%	2,701	-1.6%
KLM ROYAL DUTCH AIRLINES	13	12	-7.7%	55	50	-9.1%	88	-4.3%
SOUTHWEST	951	983	3.4%	6,520	6,409	-1.7%	10,859	-2.5%
UNITED	219	127	-42.0%	1,230	1,171	-4.8%	2,184	11.1%
GoJet	-	22	100.0%	201	160	-20.4%	171	-27.2%
Express Jet	-	26	100.0%	9	33	266.7%	34	161.5%
Mesa / United Express	16	5	-68.8%	359	120	-66.6%	307	-37.9%
Republic Airways Holdings	58	92	58.6%	118	527	346.6%	677	199.6%
SkyWest (United Express)	406	404	-0.5%	2,609	2,526	-3.2%	4,520	-1.2%
Trans States	-	-	0.0%	-	-	0.0%	-	-100.0%
<b>SUBTOTAL SCHEDULED CARRIERS:</b>	<b>10,956</b>	<b>11,254</b>	<b>2.7%</b>	<b>71,732</b>	<b>73,279</b>	<b>2.2%</b>	<b>125,020</b>	<b>3.0%</b>
<b>CHARTER CARRIERS</b>								
ALLEGiant AIR	-	-	0.0%	1	8	700.0%	13	62.5%
BOMBARDIER BUSINESS JETS	18	32	77.8%	168	287	70.8%	345	40.2%
BOUTIQUE AIR	-	-	0.0%	205	-	-100.0%	-	-100.0%
DELTA PRIVATE JETS	29	-	-100.0%	185	-	-100.0%	-	-100.0%
EXECUTIVE JET MANAGEMENT	9	-	-100.0%	81	-	-100.0%	-	-100.0%
FLIGHT OPTIONS	5	-	-100.0%	38	-	-100.0%	-	-100.0%
KALITTA CHARTERS	1	4	300.0%	26	40	53.8%	48	29.7%
KEYLIME AIR	-	-	0.0%	5	8	60.0%	14	75.0%
NETJETS	116	142	22.4%	828	985	19.0%	1,464	11.8%
SUNSET AVIATION	3	-	-100.0%	31	-	-100.0%	-	-100.0%
SWIFT AIR	-	-	0.0%	5	-	-100.0%	-	-100.0%
VIRGIN AMERICA	-	-	0.0%	1	-	-100.0%	-	-100.0%
XOJET	11	18	63.6%	89	91	2.2%	110	-28.1%
OTHER CHARTER	100	1	-99.0%	672	4	-99.4%	7	-99.3%
<b>SUBTOTAL CHARTER CARRIERS:</b>	<b>292</b>	<b>197</b>	<b>-32.5%</b>	<b>2,335</b>	<b>1,423</b>	<b>-39.1%</b>	<b>2,001</b>	<b>-50.9%</b>
<b>CARGO CARRIERS</b>								
ABX AIR	-	-	0.0%	0	1	100.0%	2	100.0%
AERO CHARTER & TRANSPORT	19	-	-100.0%	157	-	-100.0%	-	-100.0%
AIR TRANSPORT INTERNATIONAL	-	-	0.0%	4	-	-100.0%	-	-100.0%
ALPINE AVIATION	145	189	30.3%	932	1,256	34.8%	2,105	69.1%
AMERIFLIGHT	188	148	-21.3%	1,461	1,045	-28.5%	1,939	-32.2%
CORPORATE AIR (BILLINGS)	119	133	11.8%	815	891	9.3%	1,537	11.1%
EMPIRE	16	17	6.3%	121	121	0.0%	207	0.0%
FEDERAL EXPRESS	117	136	16.2%	897	1,001	11.6%	1,766	12.3%
GEM AIR	55	56	1.8%	326	367	12.6%	734	31.1%
SOUTHERN AIR	42	23	-45.2%	292	228	-21.9%	448	-11.1%
UPS	105	125	19.0%	769	816	6.1%	1,414	0.6%
WESTERN AIR EXPRESS	11	5	-54.5%	58	46	-20.7%	88	-37.1%
OTHER CARGO	7	1	-85.7%	44	22	-50.0%	49	-34.7%
<b>SUBTOTAL CARGO CARRIERS:</b>	<b>824</b>	<b>833</b>	<b>1.1%</b>	<b>5,876</b>	<b>5,794</b>	<b>-1.4%</b>	<b>10,289</b>	<b>0.6%</b>
<b>TOTAL LANDINGS</b>	<b>12,072</b>	<b>12,284</b>	<b>1.8%</b>	<b>79,943</b>	<b>80,496</b>	<b>0.7%</b>	<b>137,310</b>	<b>1.2%</b>
<b>TOTAL LANDED WEIGHT</b>								
<b>SCHEDULED CARRIERS</b>								
AEROMEXICO	2,945,000	2,945,000	0.0%	20,470,583	20,045,000	-2.1%	34,580,000	66.7%
AIR CANADA	-	-	0.0%	-	-	0.0%	-	-100.0%
ALASKA	28,333,400	22,942,706	-19.0%	189,255,500	111,062,184	-41.3%	195,630,772	-39.3%
Horizon Air / Alaska	-	-	0.0%	8,645,000	-	-100.0%	-	-100.0%
Skywest / Alaska	13,792,088	13,867,045	0.5%	65,514,848	98,493,498	50.3%	174,275,025	72.2%
AMERICAN	63,570,596	52,443,100	-17.5%	437,643,796	396,355,320	-9.4%	659,502,740	-7.2%
Compass	2,623,250	2,323,450	-11.4%	16,414,050	15,439,700	-5.9%	27,281,800	-3.2%
Envoy Air (American)	-	-	0.0%	74,950	-	-100.0%	74,950	-73.6%
American/Mesa Air	-	2,006,900	100.0%	3,484,900	2,229,000	-36.0%	2,229,000	-37.4%
SkyWest (American)	7,973,000	7,906,000	-0.8%	61,131,000	54,605,000	-10.7%	111,582,000	10.6%
DELTA	661,707,494	717,443,843	8.4%	4,155,733,082	4,389,797,490	5.6%	7,422,583,778	5.7%
SkyWest (Delta Connection)	191,725,244	182,139,907	-5.0%	1,277,605,988	1,349,619,079	5.6%	2,299,688,000	2.9%

**SALT LAKE CITY INTERNATIONAL AIRPORT  
LANDING ACTIVITY  
SEVEN MONTHS ENDED JULY 2019**

	JULY 2018	JULY 2019	CHANGE	YTD 2018	YTD 2019	CHANGE	12 MO ROLLING Ending 07/2019	% CHANGE
Compass (Delta Connection)	43,226,775	50,970,006	17.9%	231,018,921	317,698,002	37.5%	517,743,999	62.7%
FRONTIER	21,659,610	18,520,956	-14.5%	136,935,922	121,779,940	-11.1%	232,389,922	4.1%
JETBLUE	31,568,400	34,270,200	8.6%	239,891,400	234,914,400	-2.1%	384,082,200	-1.6%
KLM ROYAL DUTCH AIRLINES	5,532,150	5,098,536	-7.8%	23,532,538	21,214,602	-9.8%	37,385,502	-4.8%
SOUTHWEST	124,022,400	129,360,000	4.3%	851,047,600	840,310,400	-1.3%	1,421,966,000	-2.1%
UNITED	31,557,980	17,906,500	-43.3%	176,618,560	164,595,300	-6.8%	309,757,020	9.4%
GoJet	-	1,474,000	100.0%	15,075,000	10,720,000	-28.9%	11,473,000	-34.9%
Express Jet	-	1,950,000	100.0%	396,828	2,453,100	518.2%	2,497,192	335.7%
Mesa / United Express	1,200,000	375,000	-68.8%	26,925,000	9,000,000	-66.6%	23,025,000	-37.9%
Republic Airways Holdings	4,276,091	6,681,799	56.3%	8,683,581	38,510,464	343.5%	49,500,094	199.5%
SkyWest (United Express)	28,252,325	28,528,218	1.0%	182,786,243	177,252,771	-3.0%	316,970,570	-0.7%
Trans States	-	-	0.0%	-	-	0.0%	-	-100.0%
<b>SUBTOTAL SCHEDULED CARRIERS:</b>	<b>1,263,965,803</b>	<b>1,299,153,166</b>	<b>2.8%</b>	<b>8,128,885,290</b>	<b>8,376,095,250</b>	<b>3.0%</b>	<b>14,234,218,564</b>	<b>4.1%</b>
<b>CHARTER CARRIERS</b>								
ALLEGiant AIR	-	134,481	100.0%	139,500	1,075,848	671.2%	1,759,277	57.6%
BOMBARDIER	718,286	1,043,783	45.3%	6,709,292	9,715,800	44.8%	11,695,919	22.6%
BOUTIQUE AIR	-	-	0.0%	2,685,810	-	-100.0%	-	-100.0%
DELTA PRIVATE JETS	641,750	-	-100.0%	4,347,950	-	-100.0%	-	-100.0%
EXECUTIVE JET MANAGEMENT	387,150	-	-100.0%	3,448,785	-	-100.0%	-	-100.0%
FLIGHT OPTIONS	84,325	-	-100.0%	664,790	-	-100.0%	-	-100.0%
KALITTA CHARTERS	16,000	63,300	295.6%	419,900	785,520	87.1%	1,008,740	68.1%
KEYLIME AIR	-	-	0.0%	158,620	247,862	56.3%	438,206	72.7%
MIAMI AIR	-	-	0.0%	146,300	438,900	200.0%	585,200	20.0%
NETJETS	3,164,250	3,971,626	25.5%	24,243,128	29,602,640	22.1%	43,631,769	13.3%
SIERRA PACIFIC	110,000	-	-100.0%	765,000	110,000	-85.6%	330,000	-62.1%
SUN COUNTRY	146,300	-	-100.0%	877,800	-	-100.0%	-	-100.0%
SWIFT AIR	-	-	0.0%	598,000	-	-100.0%	-	-100.0%
VIRGIN AMERICA	-	-	0.0%	142,198	-	-100.0%	-	-100.0%
XOJET	355,650	593,500	66.9%	2,904,300	2,969,500	2.2%	3,593,200	-28.1%
OTHER CHARTER	2,446,888	-	-100.0%	17,334,099	-	-100.0%	-	-100.0%
<b>SUBTOTAL CHARTER CARRIERS:</b>	<b>8,070,599</b>	<b>5,806,690</b>	<b>-28.1%</b>	<b>65,585,472</b>	<b>44,946,070</b>	<b>-31.5%</b>	<b>63,042,311</b>	<b>-43.6%</b>
<b>CARGO CARRIERS</b>								
ABX AIR INC	0	0	0.0%	0	283,000		566,000	100.0%
AERO CHARTER & TRANSPORT	130,150	-	-100.0%	1,074,950	-	-100.0%	-	-100.0%
AIR TRANSPORT INTERNATIONAL	-	-	0.0%	73,500	-	-100.0%	-	-100.0%
ALPINE AVIATION	2,100,500	2,663,300	26.8%	13,440,900	17,642,400	31.3%	29,590,100	63.1%
AMERIFLIGHT	2,808,050	2,220,262	-20.9%	21,208,678	14,925,080	-29.6%	28,423,666	-30.7%
ATLAS AIR	1,414,000	-	-100.0%	9,526,000	4,486,000	-52.9%	12,044,000	-21.9%
CORPORATE AIR (BILLINGS)	1,011,500	1,130,500	11.8%	6,927,500	7,573,500	9.3%	13,064,500	11.1%
EMPIRE	578,480	614,635	6.3%	4,319,445	4,576,273	5.9%	7,908,947	4.5%
FEDEX EXPRESS	41,252,300	47,490,300	15.1%	310,678,900	345,748,600	11.3%	607,540,100	10.1%
GEM AIR	457,000	476,000	4.2%	2,743,300	3,106,000	13.2%	6,081,500	31.6%
KALITTA AIR	-	-	0.0%	-	1,304,000	100.0%	1,304,000	100.0%
SOUTHERN AIR INC	5,102,293	2,814,889	-44.8%	35,572,617	27,982,264	-21.3%	54,860,275	-10.7%
UPS	37,660,540	36,561,380	-2.9%	267,714,520	244,107,860	-8.8%	439,409,860	-3.9%
WESTERN AIR EXPRESS	143,000	65,000	-54.5%	740,400	598,000	-19.2%	1,144,000	-36.3%
OTHER CARGO	42,620	27,300	-35.9%	390,408	121,500	-68.9%	(231,200)	-112.7%
<b>SUBTOTAL CARGO CARRIERS:</b>	<b>92,700,433</b>	<b>94,063,566</b>	<b>1.5%</b>	<b>674,411,118</b>	<b>672,454,477</b>	<b>-0.3%</b>	<b>1,201,705,748</b>	<b>2.3%</b>
<b>TOTAL LANDED WEIGHT</b>	<b>1,364,736,835</b>	<b>1,399,023,422</b>	<b>2.5%</b>	<b>8,868,881,880</b>	<b>9,093,495,797</b>	<b>2.5%</b>	<b>15,499,346,623</b>	<b>3.6%</b>

**SALT LAKE CITY INTERNATIONAL AIRPORT  
CARGO ACTIVITY REPORT  
SEVEN MONTHS ENDED JULY 2019**

	JULY 2018	JULY 2019	CHANGE	YTD 2018	YTD 2019	CHANGE	12 MO ROLLING Ending 07/2019	% CHANGE
<b>ENPLANED CARGO</b>								
<b>PASSENGER CARRIERS</b>								
ALASKA	21,456	19,611	-8.60%	160,081	162,203	1.33%	243,296	-6.04%
Horizon Air / Alaska	-	-	0.00%	249	-	-100.00%	-	-100.00%
Skywest / Alaska	-	2,264	100.00%	-	6,568	100.00%	6,568	100.00%
AMERICAN	37,093	28,419	-23.38%	361,013	208,934	-42.13%	308,726	-41.61%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	-	0.00%
Compass	-	10	100.00%	-	29	100.00%	29	100.00%
Envoy Air (American)	-	-	0.00%	-	-	0.00%	-	0.00%
Mesa	-	-	0.00%	36	-	-100.00%	-	-100.00%
SkyWest (American)	-	1,234	100.00%	-	2,633	100.00%	2,633	100.00%
DELTA	692,180	360,289	-47.95%	7,303,379	4,889,536	-33.05%	8,874,549	-32.93%
KLM ROYAL DUTCH	124,414	145,746	17.15%	450,357	551,297	22.41%	1,072,333	83.70%
SOUTHWEST	282,319	316,429	12.08%	1,765,153	2,302,638	30.45%	4,033,200	23.52%
UNITED	18,215	3,937	-78.39%	66,853	31,002	-53.63%	81,777	-17.05%
Others	-	-	0.00%	-	1,100	100.00%	1,100	-88.95%
<b>CARGO CARRIERS</b>								
FEDEX EXPRESS*	7,196,128	8,305,513	15.42%	53,419,311	61,320,858	14.79%	105,276,530	13.22%
GEM AIR	73,321	73,707	0.53%	336,295	424,433	26.21%	779,991	36.71%
SOUTHERN AIR	370,290	15,321	-95.86%	2,800,961	1,569,959	-43.95%	3,672,834	-24.41%
UPS	3,434,259	5,025,015	46.32%	24,592,091	34,737,018	41.25%	57,460,792	22.91%
MISC CARGO	1,130,511	1,047,122	-7.38%	6,522,420	7,094,680	8.77%	15,427,685	37.34%
ABX AIR	-	-	0.00%	-	-	0.00%	5,781	100.00%
<b>TOTAL ENPLANED CARGO</b>	<b>13,380,186</b>	<b>15,344,617</b>	<b>14.68%</b>	<b>97,778,199</b>	<b>113,302,888</b>	<b>15.88%</b>	<b>197,242,043</b>	<b>13.12%</b>
<b>DEPLANED CARGO</b>								
<b>PASSENGER CARRIERS</b>								
ALASKA	19,019	32,421	70.47%	152,278	182,067	19.56%	307,378	0.39%
Horizon Air / Alaska	-	-	0.00%	3,176	-	-100.00%	-	-100.00%
Skywest / Alaska	-	4,886	100.00%	1,386	25,607	1747.55%	25,607	405.37%
AMERICAN	30,873	29,430	-4.67%	220,641	170,474	-22.74%	328,523	-13.14%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	-	0.00%
Compass	-	126	100.00%	-	281	100.00%	369	-5.14%
Envoy Air (American)	-	-	0.00%	-	-	0.00%	-	0.00%
SkyWest (American)	678	298	-56.05%	2,869	3,591	25.17%	7,823	98.20%
DELTA	1,126,345	522,343	-53.62%	9,777,151	6,839,331	-30.05%	13,428,558	-23.99%
KLM ROYAL DUTCH	149,362	147,728	-1.09%	655,145	673,831	2.85%	1,329,389	21.38%
SOUTHWEST	364,671	410,904	12.68%	2,478,582	2,935,859	18.45%	4,907,135	10.49%
UNITED	32,290	25,079	-22.33%	200,797	259,040	29.01%	484,789	45.17%
Others	-	4,000	100.00%	370	22,971	6108.38%	24,081	116.26%
<b>CARGO CARRIERS</b>								
FEDEX EXPRESS*	8,198,579	7,742,080	-5.57%	57,496,923	58,338,734	1.46%	104,454,792	2.33%
GEM AIR	18,675	31,730	69.91%	123,560	170,980	38.38%	276,506	21.95%
SOUTHERN AIR	480,279	135,663	-71.75%	3,121,659	2,011,680	-35.56%	4,654,144	-12.48%
UPS	5,570,927	6,865,813	23.24%	38,679,551	42,658,179	10.29%	74,192,430	4.79%
MISC CARGO	277,181	323,849	16.84%	1,783,356	2,733,173	53.26%	8,207,473	154.85%
ABX AIR	-	-	0.00%	-	5,745	100.00%	49,243	100.00%
<b>TOTAL DEPLANED CARGO</b>	<b>16,268,879</b>	<b>16,276,350</b>	<b>0.05%</b>	<b>114,697,444</b>	<b>117,025,798</b>	<b>2.03%</b>	<b>212,628,997</b>	<b>3.27%</b>
<b>TOTAL CARGO</b>	<b>29,649,065</b>	<b>31,620,967</b>	<b>6.65%</b>	<b>212,475,643</b>	<b>230,328,686</b>	<b>8.40%</b>	<b>409,871,040</b>	<b>7.79%</b>

\*FEDEX EXPRESS includes mail



Salt Lake City  
Department of Airports

**COMPARISON OF ON TIME OPERATIONS**  
June 2019

**ARRIVALS**

Airport	Flights	% On Time	Rank
<b>SLC SALT LAKE CITY INTL</b>	<b>10,355</b>	<b>82.3</b>	<b>1</b>
PDX PORTLAND INTL	7,690	81.7	2
MSP MINNEAPOLIS-ST. PAUL INTL	14,337	81.5	3
DTW DETROIT METRO WAYNE CNTY	15,152	79.1	4
SEA SEATTLE-TACOMA INTL	17,180	78.5	5
BWI BALTIMORE/WASHINGTON INTL	9,213	78.4	6
ATL HARTSFIELD-JACKSON ATLANTA INTL	34,385	78.3	7
CLT CHARLOTTE DOUGLAS	21,228	77.7	8
MDW CHICAGO MIDWAY	7,237	77.0	9
PHX PHOENIX SKY HARBOR INTL	14,422	77.0	10
LAS LAS VEGAS MCCARRAN INTL	14,121	76.8	11
SAN SAN DIEGO LINDBERGH FIELD	8,572	76.5	12
LAX LOS ANGELES INTL	21,383	75.9	13
PHL PHILADELPHIA INTL	13,675	74.7	14
IAD WASHINGTON DULLES	8,175	74.4	15
DCA RONALD REAGAN NATIONAL	11,757	74.3	16
DAL DALLAS - LOVE	6,162	73.8	17
MIA MIAMI INTL	7,183	73.1	18
SFO SAN FRANCISCO INTL	15,206	73.1	19
TPA TAMPA INTL	6,187	73.1	20
JFK NEW YORK JFK INTL	10,768	72.4	21
MCO ORLANDO INTL	11,864	70.8	22
IAH HOUSTON GEORGE BUSH	14,811	70.4	23
BOS BOSTON LOGAN INTL	12,800	69.6	24
FLL FT. LAUDERDALE	7,697	68.9	25
DFW DALLAS-FT. WORTH REGIONAL	27,081	68.3	26
DEN DENVER INTL	25,419	66.0	27
ORD CHICAGO O HARE	34,804	64.6	28
LGA NEW YORK LAGUARDIA	14,572	63.9	29
EWR NEWARK LIBERTY INTERNATIONAL	13,234	58.1	30
<b>AVERAGES</b>	<b>14,556</b>	<b>73.7</b>	

**DEPARTURES**

Airport	Flights	% On Time	Rank
PDX PORTLAND INTERNATIONAL	5,570	84.0	1
<b>SLC SALT LAKE CITY INTL</b>	<b>9,742</b>	<b>83.3</b>	<b>2</b>
MSP MINNEAPOLIS-ST. PAUL INTL	14,293	82.8	3
SEA SEATTLE-TACOMA INTL	12,989	80.3	4
DTW DETROIT METRO WAYNE CNTY	13,983	79.1	5
IAD WASHINGTON DULLES	6,069	78.1	6
SAN SAN DIEGO LINDBERGH FIELD	8,051	77.6	7
DCA RONALD REAGAN NATIONAL	11,303	76.0	8
SFO SAN FRANCISCO INTL	14,803	76.0	9
LAS LAS VEGAS MCCARRAN INTL	13,753	75.6	10
PHL PHILADELPHIA INTL	10,360	75.2	11
JFK NEW YORK JFK INTL	10,770	74.7	12
ATL HARTSFIELD-JACKSON ATLANTA INTL	34,345	74.4	13
BOS BOSTON LOGAN INTERNATIONAL	12,612	74.4	14
PHX PHOENIX SKY HARBOR INTL	14,139	74.4	15
TPA TAMPA INTERNATIONAL	6,102	74.0	16
LAX LOS ANGELES INTL	18,884	73.9	17
BWI BALTIMORE/WASHINGTON INTL	9,119	73.7	18
CLT CHARLOTTE DOUGLAS	19,488	73.1	19
IAH HOUSTON GEORGE BUSH	14,807	71.3	20
MIA MIAMI INTL	7,177	70.9	21
MCO ORLANDO INTL	11,855	69.7	22
LGA NEW YORK LAGUARDIA	14,549	69.5	23
FLL FT. LAUDERDALE	7,695	69.1	24
DAL DALLAS - LOVE	6,102	68.4	25
MDW CHICAGO MIDWAY	7,188	67.5	26
ORD CHICAGO O HARE	29,640	67.2	27
DFW DALLAS-FT. WORTH REGIONAL	27,070	65.5	28
DEN DENVER INTERNATIONAL	22,381	65.2	29
EWR NEWARK LIBERTY INTERNATIONAL	11,251	63.7	30
<b>AVERAGES</b>	<b>13,536</b>	<b>73.6</b>	

**ON TIME ARRIVAL PERFORMANCE AT SLC**  
By Carrier

Air Carrier	Flights	% On Time
AS ALASKA	320	86.6%
DL DELTA	<b>7,592</b>	<b>86.1%</b>
B6 JETBLUE	228	77.2%
WN SOUTHWEST	922	72.6%
AA AMERICAN	517	68.9%
UA UNITED	659	68.9%
F9 FRONTIER	117	47.9%
<b>AVERAGES</b>	<b>10,355</b>	<b>87.7%</b>

Source: DOT Air Travel Consumer Report

# **DESIGN AND CONSTRUCTION REPORT**

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- I. Area Map of Project Locations
- II. Project Schedule
- III. Construction Analysis
- IV. Design and Construction Report

**SALT LAKE CITY DEPARTMENT OF AIRPORTS**  
September 11, 2019



Salt Lake City  
International Airport

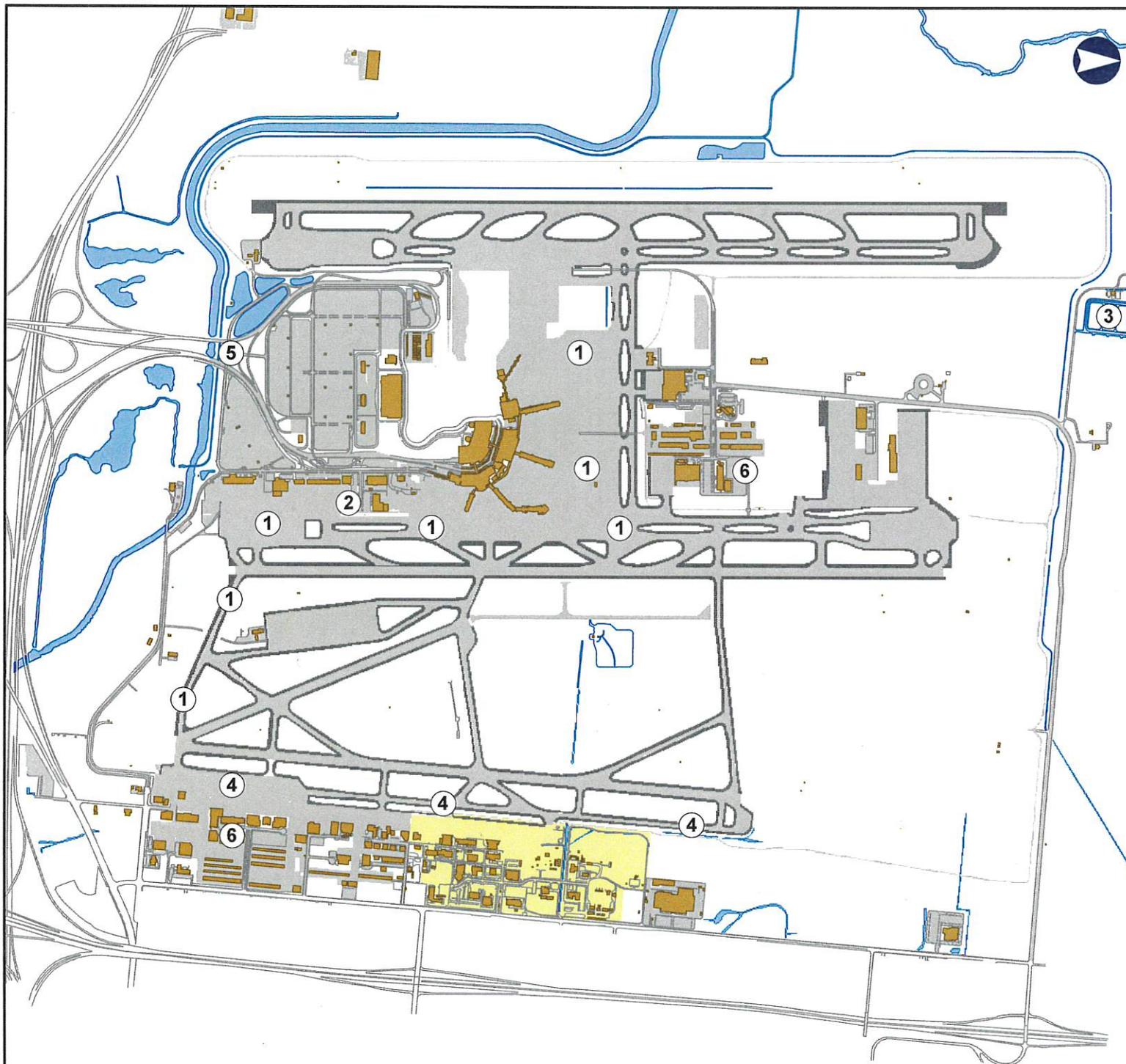
### 2019 - 2020 Project Legend

#### Airfield

1. Airfield Lighting Wiring Rehabilitation Phases 2 & 3
2. Central Screening Warehouse
3. Replace Lagoon Liners and Covers Reclamation Plant
4. Taxiway K Pavement Rehabilitation

#### Landside

5. Traffic Signal at XBAR
6. Asphalt Overlay Program 2019



SALT LAKE CITY INTERNATIONAL AIRPORT  
CONSTRUCTION PROGRAM  
2019/2020 Construction Schedule

ID	Task Name	Start	Finish													
				May '19	Jun '19	Jul '19	Aug '19	Sep '19	Oct '19	Nov '19	Dec '19	Jan '20	Feb '20	Mar '20		
1	<b>Airfield</b>	<b>Thu 1/3/19</b>	<b>Wed 10/16/19</b>													
2	(1) Airfield Lighting Wiring Rehabilitation Phases 2 & 3	Sun 6/16/19	Mon 9/23/19													
3	(2) Central Screening Warehouse	Wed 7/3/19	Fri 2/28/20													
4	(3) Replace Lagoon Liners and Covers Reclamation Plant	Wed 5/29/19	Wed 9/25/19													
5	(4) Taxiway K Pavement Rehabilitation	Mon 7/22/19	Fri 11/22/19													
6	<b>Landside</b>	<b>Sat 8/3/19</b>	<b>Tue 10/15/19</b>													
7	(5) Traffic Signal at XBAR Road	Thu 8/15/19	Tue 10/15/19													
8	(6) Asphalt Overlay Program 2019	Sat 8/3/19	Tue 9/17/19													
9	(7) SVRA Taxilane Rehabilitation	Mon 9/23/19	Wed 10/9/19													

Project: Microsoft Project - 3-13-2 Date: Wed 9/11/19	DESIGN		Inactive Milestone		Manual Summary	
	CONSTRUCTION		Inactive Summary		Start-only	
	SCOPING		Manual Task		Finish-only	
	SUMMARY		Duration-only		Deadline	
	Inactive Task		Manual Summary Rollup			

**SALT LAKE CITY DEPARTMENT OF AIRPORTS  
CONSTRUCTION PROJECT STATUS 2019 - 2020**

#	PROJECT NAME	ENGINEER'S ESTIMATE	BID AMOUNT	APPROVED CHANGE ORDERS TO DATE	% OF COST INCREASE TO DATE	STATUS	CONTRACTOR
<b>CONSTRUCTION</b>							
1	Airfield Lighting Wiring Rehabilitation Phases 2 & 3	\$ 2,580,000	\$ 2,222,222			on schedule	Royal Electric
2	Central Screening Warehouse	\$ 4,771,730	\$ 4,237,990	\$ 54,518	1.29%	on schedule	Paulsen Construction
3	Replace Lagoon Liners and Covers Reclamation Plant	\$ 2,235,000	\$ 1,962,825			on schedule	Staker Parson Companies
4	Taxiway K Pavement Rehabilitation	\$ 5,587,395	\$ 4,769,400			on schedule	Staker Parson Companies
5	Traffic Signal at XBAR Road	\$ 287,258	\$ 378,564			on schedule	Cache Valley Electric
6	Asphalt Overlay Program 2019	\$ 563,535	\$ 289,684	\$ 29,535	10.20%	on schedule	Kilgore Contracting
7	SVRA Taxilane Rehabilitation	\$ 1,082,771	\$ 871,217			on schedule	Kilgore Contracting
	<b>Total</b>	<b>\$ 17,107,689</b>	<b>\$ 14,731,902</b>	<b>\$ 84,053</b>	<b>0.57%</b>		
Budget amount, Engineer's estimate, and Bid amount is based on construction cost only.							

## DESIGN AND CONSTRUCTION REPORT

### CONSTRUCTION

- (1) **Airfield Lighting Wiring Rehabilitation Phases 2 & 3** - The Contractor has submitted a letter of substantial completion. A final walk through is scheduled for September 23, 2019 to determine if there are any punch list items to be completed.
- (2) **Central Screening Warehouse** - The Contractor has completed approximately 80% of the work for this project. Site work is on-going with paving to begin at the end of September 2019.
- (3) **Replace Lagoon Liners and Covers Reclamation Plant** - The Contractor has completed work for Ponds #1 and #2 and they are in service. Work on Pond #3 has started and is expected to be completed in early October 2019.
- (4) **Taxiway K Pavement Rehabilitation** - The Contractor, Staker Parsons began paving the new surface course for Phase 1 on the south end of the taxiway. Upon placement, the new pavement did not meet surface smoothness and a new mix design is being prepared and tested before full production resumes.
- (5) **Traffic Signal at XBAR Road** - The Contractor has placed the signal steel mast arms. Final paving will take place beginning on September 14, 2019. This project is expected to be completed in early October 2019.
- (6) **Asphalt Overlay Program 2019** - This project is nearing completion. A final walk through will take place the week of September 23, 2019 to determine if there are any punch list items to be completed.
- (7) **SVRA Taxilane Rehabilitation** - The Contractor was issued an administrative notice to proceed on August 29, 2019. Submittals are currently being reviewed by SLCDA Engineering while the Contractor is going through the badging process. Construction is anticipated to begin on September 23, 2019.



**August 2019  
Media Clippings  
Advisory Board Meeting**

<https://slairport.com/assets/pdfDocuments/AABoard/MediaClippingsAug2019.pdf>

**Compiled by Communications & Marketing Dept.**